

Austria	3022	Indonesia	10100	Portugal	20100
Belgium	3022	Italy	10100	S. Arabia	20100
Canada	3022	Japan	10100	Singapore	20100
Ceylon	3022	Kenya	10100	Sri Lanka	20100
Denmark	3022	Malaysia	10100	Sweden	20100
France	3022	Norway	10100	Switzerland	20100
Germany	3022	Spain	10100	Taiwan	20100
Greece	3022	Thailand	10100	UK	20100
Hong Kong	3022	Turkey	10100	USA	20100
India	3022	West Germany	10100		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Space: US scientists welcome Europe's \$4bn initiative, Page 4

No. 30,392

Wednesday November 18 1987

D 8523 A

World News

Iraqis bomb N-plant as Iranians mass troops

Iraq warplanes twice bombed an unfinished Iranian nuclear power plant on the Gulf coast, killing 10 people including a West German engineer.

Meanwhile there were indications that Tehran might be on the verge of launching a big offensive east of Basra.

Iran was reported to have massed up to 250,000 troops near the Basra battle zone and Iraq said it had repulsed an Iranian thrust on the central sector of their warfront. Page 2

Geneva treaty 'close'

Despite differences, a nuclear arms treaty should be finalised by Monday and ready for signing at the superpower summit next month, the chief Soviet arms negotiator said in Geneva.

Reagan 'softening line,' Page 4

Reagan quizzed

President Reagan has been asked to respond to written questions about the Iran-Contra arms deal by the special prosecutor investigating the affair, the White House said on Tuesday. The revelation came on the eve of public release of a congressional report on the affair, and as several Republican legislators issued an opinion exonerating the president of any cover-up.

Yugoslav wage demo

More than 5,000 workers in Skopje, southern Yugoslavia, protested in the streets against government austerity measures - and were promised a pay rise by the Macedonian Government after an emergency session. Page 14

US-Israel 'deal'

The Reagan Administration was reported to have offered Israel a formal memorandum of understanding - guaranteeing future levels of economic aid - as an inducement to participate in international Middle East peace talks. Page 14

'IMF blackmail' claim

Zimbabwe Prime Minister Robert Mugabe accused the International Monetary Fund of blackmailing African states by demanding tough economic reforms as a condition to lend them funds.

African food shortage

Fifteen countries in sub-Saharan Africa, led by Ethiopia and Mozambique, needed 2.7m tonnes of relief food to counteract the effects of drought and civil strife, the World Food Programme said.

Argentine 'threat'

Argentina's 'due obedience law,' which grants immunity from prosecution to military officers accused of torture, posed a 'grave threat to human rights,' Amnesty International said. Page 4

Banker told to quit

Angry Taiwan legislators demanded the central bank governor's resignation after he revealed massive losses on the island's currency reserves, second largest in the world. Page 3

'Peace budget'

Finance Minister Ronnie de Mel, presenting a 'peace budget,' proposed a package of reforms to rebuild Sri Lanka's war-shattered economy and underpin its peace pact with India.

Sino-Indian progress

Hopes of progress on a long-running Sino-Indian border dispute rose following three days of talks between foreign ministry officials of the two countries. Page 3

Pensioners protest

About 150,000 pensioners from all over Italy demonstrated in Rome against government economic policy and called for increases in the state pension.

Tidal wave warning

US authorities issued a tidal wave warning for the western United States and Canada following an earthquake which recorded 6.8 on the Richter scale.

Business Summary

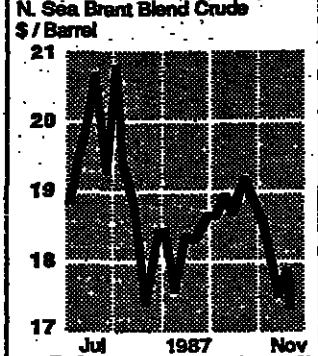
Siemens to cut payout after 12% drop in year

SIEMENS, West German electronics group, is cutting its dividend by DM1 to DM11 per share following a 12 per cent fall in after-tax earnings to DM1.3bn (\$764.7m) for the year ended September 1987. Details, Page 17; Lex, Page 14

Oil prices

Oil prices fell to their lowest levels for almost nine months in London, Brent crude for December 1987.

Oil Price N Sea Brent Blend Crude \$/Barrel



ber delivery traded as low as \$17.55 a barrel, 30 cents below Monday's close. Page 20

WALL STREET

The Dow Jones industrial average closed down 26.85 at 1922.25. Page 32

TOKYO

Equities fell for the first in four sessions in thin trade overhung by pessimism over the outlook for the dollar and the US budget deficit. The Nikkei average tumbled 271.15 to 22,344.23. Page 32

LONDON

News of a surplus on the UK public sector borrowing requirement, last month gave lifts to a number of shares, while share prices fell on transatlantic worries. The FT-SE 100 index closed 24.6 down at 1,601.1. The FT Ordinary index fell 15.0 to 1,310.4. Details, Page 25

DOLLAR

closed in New York at DM1.6010; FF5.7300; SF1.3680 and ¥135.60. It closed in London at DM1.6035; FF5.7300; SF1.3680 and ¥135.60. On Bank of England figures, the dollar's exchange rate index fell from 97.7 to 96.8.

STERLING

closed in New York at \$1.7645; it closed in London at \$1.7645 (\$1.7615); SF2.9875 (\$2.9825); FF 10.1159 (\$10.1085); SF2.4625 (\$2.4550) and ¥239.50 (\$239.0).

BEAR STEARNS

(a leading US investment brokerage house, lost \$60m before tax on currency and options business during the stock market crash in October, eliminating the entire profit for the second quarter of its fiscal year to October 31. Page 16

BHP

state government authorities in Perth bought a \$528m (\$185m) parcel of shares in BHP from Robert Holmes a Court, taking it to nearly \$500m their purchases during the past week from the local entrepreneur. Page 17

DAIMLER-BENZ

chief Edzard Reuter accused western governments of 'a catastrophic lack of economic policymaking competence.' Page 2

VOLVO

the Swedish motor and energy group, reported a 21.5 per cent increase in third quarter profits at SKr2.277bn (\$372m), its strongest set of third quarter figures since 1929. Page 17

AUSTRALIAN NUGGET

gold coin, launched in April, is likely to achieve within its first year its three-year target of capturing 10 per cent of the world's gold bullion coin market. Page 20

JAPANESE

four leading securities houses, Nomura, Daiwa, Nikko and Yamaichi, showed sharp gains in profits for the year to the end of September, on the back of the then still roaring bull market. Page 17

HOCHEST

West German chemical group, recorded nine-months profit up 9.3 per cent with the aid of Celanese, its new US acquisition, but warned about the impact of the dollar's fall on future business. Page 17

ICI Australia

62.4 per cent owned subsidiary of ICI of the UK, reported a 56.6 per cent rise in net earnings for the year to September improved turnover. Page 17

OECD sees slow growth in wake of equities crash

BY PHILIP STEPHENS AND IAN DAVIDSON IN PARIS

WESTERN governments yesterday acknowledged that the slump in world equity prices might significantly dampen economic growth next year and that further policy shifts in the largest economies were needed to preserve stability on financial markets.

In the first joint assessment of the impact of last month's stock market slide, senior officials from the 24 member governments of the Organisation for Economic Co-operation and Development said they had agreed that there was no reason to be "either complacent or alarmed."

A statement released after two days of talks at the OECD's Economic Policy Committee underlined, however, the significant differences which remain on how best to respond. It acknowledged that, while all governments wanted to promote sustained exchange rate stability, that would require "greater co-ordination of macroeconomic policies and performance than now prevail."

To the obvious annoyance of

Among the projections made by the OECD's secretariat were:

• Average economic growth rate of member countries may slow from 2 1/2 per cent this year to 2 1/4 per cent in 1988 and 1 1/2 per cent in 1989.

• Growth in the US could weaken most as a result of the stock market crash.

• West German growth in 1988 of 1 1/2 per cent and 1 1/4 per cent in 1989.

• The US current account deficit will fall from \$156bn this year to \$134bn in 1988 and to \$111bn in 1989.

In 1989. Growth in the US, which has a much higher proportion of individual shareholders than other industrial countries, could weaken most as a result of the stock market crash.

The estimates for West Germany, which were fiercely contested by the Bonn delegation, point to growth next year of just 1 1/2 per cent and a further deceleration in 1989 to 1 1/4 per cent.

Mr Beryl Sprinkel, chairman of the President Reagan's council of economic advisers, told a press conference after the meeting that Bonn had agreed to review the possibility of a looser fiscal policy if its economy slowed significantly.

He added, however, that the West German delegation had made no specific promises. Clearly irritated by the degree of pressure applied by other governments, Mr Bernhard Molitor, senior West German Economics Ministry official, said that he doubted whether it would be politically possible for his gov-

Continued on Page 14

Deadline on US deficit accord 'may be extended'

BY JANET BUSH IN NEW YORK

THE chief Congressional negotiator in the budget deficit reduction talks with the White House warned yesterday that Friday's deadline might have to be extended in order to reach a detailed accord to cut the Federal deficit.

Mr Tom Foley, the House majority leader, said he was confident that a "general agreement" would be reached by Friday in time to avoid across-the-board cuts in Federal spending, but he predicted that implementing the accord would probably require more time.

The chief White House spokesman, Mr Martin Fitzwater, said that the November 20 deadline could be allowed to slip if a deal is not reached by Friday's date was "flexible" and "not legally imposed."

The budget summit talks - now in their third week - were never expected to reach a detailed deficit reduction package. But Mr Foley's comments yesterday suggested that negotiators were finding it difficult to pin each other down to specifics within the \$30m reduction package which could presage further

haggling and horse-trading next week.

The lack of agreement in Washington on cutting the US budget deficit continued to cast a pall over world financial markets yesterday. The dollar was marked down against major currencies in thin and nervous trading and share prices in London and New York were lower.

In London the FT-SE share index was 24.6 points lower at 1,601.1 on a lacklustre day's trading. The FT Ordinary share index was 15 points lower at 1,310.4.

London took its lead from Wall Street where the Dow Jones industrial average opened about 50 points lower at the opening on continued concern over the budget deficit talks in Washington.

The New York market closed 26.85 points off at 1922.25. The painfully slow progress of this week's deficit talks has gradually sapped Wall Street's confidence, and there were signs yesterday of the flight into quality short-term government paper which accompanied the prospect of a fall in US share prices in late October.

Trading in the dollar in Europe was subdued with dealers waiting for a lead from Washington to give the market direction.

The US currency drifted lower throughout the day and closed almost 1 penny lower in London at DM1.6035 and almost ¥1 lower at ¥135.60 compared with Monday's close. In early New York trading the dollar continued to languish at these levels.

Last month's crash in equity markets was largely blamed on fears about the \$148bn US Federal budget deficit, and the outcome of the summit talks is considered critical for the future course of world financial markets.

One informed observer of the talks in Washington said yesterday: "The less detail, the more scope for future argument."

But he said the lack of detail may not matter, providing the two sides can come up with convincing individual deficit reduction measures including some form of curb on entitlements such as social security. An agreement on how to cut defence spending is proving less difficult, he said.

Schneider poised to sell telecommunications unit

BY PAUL BETTS IN PARIS AND DAVID MARSH IN BONN

SCHNEIDER, the French industrial conglomerate, is in advanced negotiations over the sale of its telecommunications assets to Robert Bosch, the West German electronics and motor components group.

The deal, worth an estimated FF1.1bn (\$172.2m), would involve Bosch taking control of the private telecommunications assets of Jeumont-Schneider, the telecommunications and electrical engineering subsidiary of the Schneider group.

Schneider said yesterday that nothing had been decided, but acknowledged that the group had been seeking a European alliance for its telecommunications businesses to provide the scale to compete in world markets.

Bosch confirmed that it was holding talks with Jeumont-Schneider on taking a stake in the French company's telecommunications operations. The talks were centred on increasing co-operation in business communications, where the two companies agreed two years ago on joint activities in the private branch exchange (PABX) area.

The German company added that talks were continuing and that no details could yet be given of the size of the stake Bosch is

seeking. Bosch appears intent on clinching the deal fairly soon, but would not be more precise on the timing.

Schneider recently teamed up with Siemens of West Germany in an unsuccessful bid to take control of CGCT, the privatised French telecommunications group which has now been taken over by a partnership linking Ericsson of Sweden and Mats of France.

The deal with Bosch would represent the latest industrial alliance in the increasingly deregulated and fast changing world telecommunications market.

Last year's series of realignments in the public telecommunications market, including the merger of ITT's operations in the sector with those of the French CGE group and the battle for control of CGCT, was expected to lead to a similar trend in the private telephone sector.

Jeumont-Schneider, with annual sales of about FF1.6bn, is the second largest competitor in France for PABX exchanges, with about 40 per cent of the domestic market. However, the group has increasingly felt that it lacked the size to compete in the longer term.

The strength of competition in the sector is shown by the recent

Brussels wins key fight to influence takeovers

By William Dawkins in Brussels

THE EUROPEAN Commission's right to take action against potentially anti-competitive Community-wide takeovers and mergers was upheld yesterday in a key ruling by the European Court of Justice.

The Court decided that the Commission acted correctly in setting conditions on an accord between two competing tobacco multinationals. The long-awaited judgment gives legal clearance to the purchase of a large minority stake in UK-based Rothmans International by Philip Morris, the US cigarette group that makes the Marlboro brand.

It is the fullest confirmation so far that the Commission has the legal power to use EC anti-trust rules to influence mergers and takeovers. The decision also sets out important new details of the conditions under which those rules can be applied.

"It indicates that the extent of existing legal means available to the Commission to deal with merger control is significantly greater than had perhaps been believed by some," said Mr Peter Sutherland, Commissioner in charge of competition policy.

The ruling is the climax of a three-year-old court action, started by two other tobacco groups, BAT and R.J. Reynolds, which claimed that the Commission had not been tough enough in demanding changes to an earlier deal between Philip Morris and Rothmans.

Philip Morris took an indirect 25 per cent voting stake in Rothmans in 1981. At the Commission's request, Philip Morris reduced its stake three years later to 24.9 per cent and agreed to take no part in the management of Rothmans or share-sensitive information.

The two companies also agreed to hold their EC tobacco operations separate for three months if Philip Morris sought to increase its stake, to allow further Commission inquiries. Now that this condition now has the court's backing, it can in theory be freely applied to other acquisitions.

BAT and Reynolds tried unsuccessfully to persuade the court that they were not properly consulted, that the Commission failed to look at the "anti-competitive purpose" of the purchase.

Continued on Page 14

Goria bids to woo Liberals back to fold

BY JOHN WYLES IN ROME

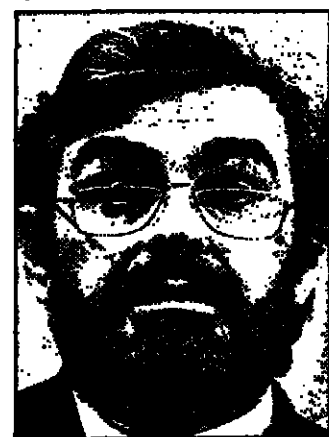
MR GIOVANNI Goria, Italy's former Christian Democrat Prime Minister, was last night working on the task - more difficult than originally expected - of assembling his second five-party coalition in only four months.

After one of the most rapid rounds of consultations conducted by any Italian president, Mr Francesco Cossiga decided before lunch that there were reasonable prospects that the "accountant from Asil," as Mr Goria is known, could reassemble a governing majority.

Mr Goria immediately made it clear that he would be trying to bring the Liberal Party back into the fold from which it peremptorily exited last Friday night. Although this precipitated Mr Goria's resignation, President Cossiga's cancellation of a state visit to Britain and a general incomprehension among many Italians, all the other coalition parties want the Liberals back.

This gives them a fairly strong negotiating position over the next 48 hours, as Mr Goria seeks to put together an agreed policy programme with the potential coalition partners.

The Liberals' concern last week was to include larger



Mr Giovanni Goria

spending cuts in the 1988 budget proposal and to honour a previous government undertaking to adjust tax rates for middle and lower income earners.

Mr Goria's problem is to find some accommodation with the Liberals without committing himself to rewriting the budget, which has already been through

Continued on Page 14

IMF backs Amato plan

BY JOHN WYLES IN ROME

MR GIULIANO Amato, the Italian Treasury Minister, yesterday claimed that his controversial budget strategy had received broad endorsement from an in-depth study of Italy's economy by the International Monetary Fund.

By a happy coincidence, the IMF's conclusions dropped on his desk yesterday in the middle of a political crisis sparked by the Liberal Party's challenge to the contents of the revised budget adopted by the Government last week.

Meanwhile, as Mr Amato was outlining the IMF recommendations to a press conference, more than 100,000 pensioners were gathering on the streets of Rome to confront the budget's lack of generosity in their regard and union leaders were pondering whether to go ahead with a general strike against the budget on November 25.

The IMF's study, the minister said, would create a "climate of favourable expectations about the Italian economy." Although it contained a number of question marks about the future, partly because of the political uncertainty during the IMF's visit over the past fortnight, it concluded that the economy "had remained healthy," said Mr Amato.

As before, the IMF's principal focus was on the need to cut the public sector deficit. Mr Amato's 1988 deficit target of less than 10 per cent of gross domestic product is welcomed as an improvement on this year's, which will exceed 11 per cent.

But the IMF warns about the dangers of exceeding spending targets - particularly by local authorities - and urges the government to have stand-by measures if the deficit looks likely to top the L103,500bn written into the budget.

According to Mr Amato, the IMF team placed special emphasis on the need to raise productivity and efficiency in the public sector and seemed doubtful about whether the Government could contain increases in tariffs for railways and other services to just 3 per cent in 1988.

The study stresses the importance of setting medium-term targets for public spending and the budget deficit to ensure that Italy's growth rates, inflation and current account "converge" with the rest of Europe.

In particular, it urges the government to aim for a surplus on the budget net of interest payments by 1990. The current deficit, net of interest, is just above 3.5 per cent.



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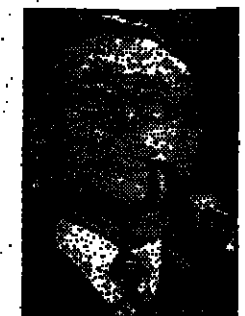
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Professor Karl Schiller, Bonn's former Economics Minister, calls for aggressive tax cuts, Page 2

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EUROPEAN NEWS

Hungary reduces trade deficit

By Leslie Collett in Berlin

HUNGARY, which has Eastern Europe's highest per capita debt to the West, markedly improved its hard currency trade and payments balances in the first three quarters of the year.

The Hungarian trade deficit fell to \$465m at the end of September compared with \$617m in the same period last year.

Similarly, the preliminary balance of payments deficit dropped to about \$900m after a shortfall of \$1.2bn in September last year. This had pushed up the net debt to \$6.3bn this year (\$10m gross).

An official of the Hungarian National Bank said yesterday that the projected hard currency trade deficit for this year was \$300m, against a \$400m deficit in 1986.

He said the balance of payments was expected to show a deficit of between \$900m and \$950m by the end of December, compared with a \$1.4bn deficit. The target was to cut the payments deficit to \$700m this year.

Hungarian exports rose 8.5 per cent to the East and to developing countries in the first nine months while imports were up 2.8 per cent.

The official said Hungarian light industry in particular reacted to the 3 per cent devaluation of the forint earlier this year by boosting exports to the West of furniture, textiles, clothing and shoes. The Hungarian currency was devalued by a further 5 per cent last week.

He said Hungary's national income (equivalent to gross national product minus services) was expected to rise by nearly 2 per cent this year, nearly the same as the target.

Industrial output rose 2.8 per cent in the first nine months with growth strongest in chemicals (8.3 per cent) and weakest in light industry (0.8 per cent).

A spending spree continued to gather momentum for durable consumer goods, building materials and some foods, the official confirmed. It was in anticipation of higher prices next January when Hungary will introduce Eastern Europe's first value-added tax.

The authorities had decided against raising interest rates on bank deposits in order to siphon off buying power. Instead, they concluded there was little that could be done to stop the wave of buying.

Kadar voices confidence on EC trade link

HUNGARY could tie up a far-reaching trade and co-operation agreement with the European Community, Hungarian leader Mr Janos Kadar said yesterday, Reuters reports from Brussels.

However, Mr Kadar, 75, said that EC member states were divided over whether to grant a deal that would give Hungarian exporters easier access to Community markets.

"There are many who support the agreement. Some have not made up their minds. But we want conditions to show that we can also compete," said Mr Kadar after a two-day visit to Brussels.

Community officials say some key states oppose scrapping export quotas for a country which does not operate a full market economy. Hungary, which does not have diplomatic relations with the 12 EC nations, has followed Moscow's lead for years in shunning formal ties. However, the EC and the eastern bloc trading alliance Comecon are preparing a declaration that should clear the way for normal relations between the EC and individual east European states.

Schiller strides Bonn stage banging drum for economic boost

BY DAVID MARSH IN BONN

PROFESSOR Karl Schiller, the sparelimb of German Economics Minister, at 75 years of age still has the air of a perpetual enfant terrible. He is now making an unorthodox comeback to the political stage, as the most eminent domestic critic of Bonn's refusal to stimulate the economy further.

Economics Minister between 1966 and 1972 (and Finance Minister, too, in 1971-72), Prof Schiller has arguably played a more important role in shaping post-war economic policy-making in the Federal Republic than anyone except Ludwig Erhard.

His 1960s-style economic prescriptions based on a tough anti-inflation stance allied with Keynesian demand management had fallen heavily out of favour in Bonn. But during the past few weeks of worry about an international economic slowdown, his star has been rising again.

Since the New York stock market collapsed in October, he has been urging the Bonn Government in press interviews to take a more aggressive line on cutting taxes to offset recessionary dangers.

Chancellor Helmut Kohl's coalition is ruling out any further action for the moment. But Prof Schiller's appeal for the Government to make use of the 1967 Stability and Growth Law - which he brought in himself - to cut taxes across the board by up to 10 per cent has been gaining support.

The Bonn Economics Ministry believes that recourse to the Stability and Growth Law is one of the options for next year if the economic outlook fails to improve.

According to Prof Norbert Walter, senior economist at Deutsche Bank in Frankfurt, making a temporary tax cut under the 1967 Law would be a "second best solution" compared with his preferred option, bringing forward by one year the planned 1990 tax cuts of DM20bn (\$6.7bn).

However, he realises that Mr Gerhard Stoltenberg, the Finance Minister, faces difficulties in pushing an earlier tax bill



Schiller: trying to inspire party.

through the Bundesrat, representing the states (Länder). "If Mr Stoltenberg recognises that he has to do something, and if he can't persuade the Land Premiers, then the Stability and Growth Law is the only alternative which does not require the agreement of the Länder."

Prof Schiller lives these days with his fourth wife in a woodland villa outside Hamburg. He has, with apparent effortlessness, held on to personal popularity and a place in the public eye long after leaving office.

His series of marriages and his string of advisory posts for exotic foreign governments like Saudi Arabia and Pakistan have kept him in the limelight. He still holds an advisory post with Ford - and is due in China next year as an economic consultant to the Peking leadership.

He left in 1972 the Social Democratic Party (SPD) he first joined in 1946, but became a member again seven years ago. He is doing his best to inspire the party with some new economic ideas badly

needed to give it a chance of returning to power.

As a leading member of the "Grand Coalition" of the SPD with the Christian Democratic Union (CDU) in 1966-69, Prof Schiller played a crucial role in bringing SPD-led government to power under Mr Willy Brandt in 1969.

He resigned in July 1972 as "super-minister" in charge of both the economics and finance portfolios after the Government opposed his desire to tighten budgetary policies and allow the D-Mark to float - a course eventually forced by the foreign exchange markets nine months later.

Prof Schiller remembers that Mr Feiel, as an official in the Chancellor's office in Bonn, came to him in summer 1972 and supported his ideas on allowing the D-Mark to float. But he says, that the influence of the Bundesbank on the Government during the past few years appears to have grown weaker.

The Stability and Growth Law set down a crucial role for budgetary policy in ironing out fluctuations in the economy. He also pioneered the "concerted action" programme of joint negotiations between unions, employers and the Government, which was kept up into the 1970s but has since fallen into disuse.

He admits that "the possibilities for steering the economy through changes in the money market have been largely blunted." The Stability and Growth Law, requiring that taxes should be semi-automatically raised or lowered to compensate for overheating or under-performance of the economy, could do nothing against external shock of the sort reserved from the oil price rises in 1973 and 1979, he says.

But he now believes its time has come again. He admits he has been worried for some time about the effect on the West German economy of a weak dollar caused by the US current account deficit - and says the Bonn government is underestimating the dangers of a recession.

Geneva arms talks stretch into third day

By William DuBois in Geneva

US AND SOVIET talks to resolve issues blocking final agreement on the worldwide abolition of medium-range nuclear weapons stretched into their third day yesterday with no definite indication last night that the two sides were close to a breakthrough.

President Ronald Reagan and Mr Mikhail Gorbachev would have a treaty to sign at their scheduled summit meeting in Washington on December 7.

Mr Yuri Vorontsov, the Soviet deputy foreign minister, lunched with Mr Max Kampelman, the chief US arms negotiator, and with Mr Michael Armacost, the US Undersecretary of State for Policy.

The three scheduled a further meeting in early evening after, which, US officials said, Mr Kampelman might make a statement.

Mr Vorontsov and Mr Kampelman flew in at the weekend to help remove the obstacles that had surfaced as arms negotiators were putting what were thought to be the final touches to the treaty on intermediate-range nuclear forces (INF).

Both men voiced assurances in brief passing comments to reporters on Monday that the treaty could be concluded in time for the Washington summit. But the extension of Mr Vorontsov's stay suggested that the difficulties were proving to be obstinate.

Verification - ways guaranteeing that nobody cheats - has been mentioned as the principal remaining problem.

Reports from Washington and comments from diplomats in Geneva indicate that the Soviets are resisting a US demand that inspectors be allowed to visit sites at which Soviet strategic intercontinental missiles are built.

The Americans are apparently arguing that because Soviet medium-range SS20 and long-range SS25 missiles have the same first stage, they need to monitor the numbers of first stages being fabricated. This would in turn oblige the Soviets to disclose the sites at which they manufacture their strategic weapons.

Borrowed D-Marks prop franc

By David Marsh

HEAVY short-term borrowing in D-Marks by the Bank of France to finance recent support for the French franc amounts to the first significant use of new intervention rules within the European Monetary System (EMS) agreed two months ago, according to senior Bundesbank officials.

The Bank of France has borrowed around DM100m (\$32.5m) from the Bundesbank under central bank credit arrangements channelled through the European Monetary Co-operation Fund. The Bank of France has sold the D-Marks to shore up the franc during the period of EMS strain which started last month.

Actual intervention to support the franc amounted to slightly more than DM100m as the Bank of France has drawn down some of its own D-Mark reserves.

The EMS has calmed since the Bundesbank and Bank of France agreed a new action on November 5 to defend currency levels. Yesterday in Frankfurt the franc was fixed at DM 39.56 per FF 100.

After the FDA announcement, Genentech said it would double its sales force to 150 and begin selling Activase in the US teaching hospitals, where most heart attack victims are treated.

Norwegian minister may resign over Statoil budget lapse

BY KAREN FOSSLI IN OSLO

NORWAY'S parliamentary watchdog has sharply criticised Mr Arne Oelen, the country's Oil Minister, for allowing Statoil's Mongstad refinery and terminal expansion project to overshoot its budget by Nkr5.4bn (\$476m), sparking speculation that he may be forced to resign.

But causing a new crisis of confidence in the minority Labour Government, the cover-up by Statoil, the national oil company, is likely to force Parliament to break up the company into separate divisions.

At the end of July, Mr Johnsen met Mr Oelen to brief him on the "Nkr3.8bn economic problem" which his company had encountered in the project. By early October the Oil Minister ordered an investigation. This outlined when and how the project went wrong and stopped short of recommending replacement of top Statoil management and board members.

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Daimler chief castigates West's policies

BY ANDREW FISHER IN FRANKFURT

WESTERN governments have been accused of "a catastrophic lack of economic policy-making competence" by Mr Edgar Reuter, chairman of Daimler-Benz, West Germany's largest industrial company. He also singled out Germany for criticism because of its adherence to policies which put price stability before growth stimulation.

Speaking in New York this week, Mr Reuter said it was essential for the world to agree a new growth concept for the world economy, if the economic crisis was not to turn into a political one.

If Europe expected the US to cut its budget deficit, he said, then the US was equally justified in demanding that European governments, particularly West Germany, "should at last abandon their over-zealous economic deflationary strategies."

This criticism of West Germany's stability-conscious stance comes amid signs of emerging awareness in Bonn that more action is needed to encourage growth in the face of gathering

world economic problems. Mr Reuter's strong remarks are the first by the head of a big domestic industrial concern to cast serious doubts on present government policies.

There was a growing feeling after the collapse on world stock markets, he said, that a serious crisis could develop. If countries were not ready for joint action, "this sort of crisis in the world economy could have an explosive effect on the East-West conflict."

But he warned against too rapid action in the US. "An excessive cut in American spending combined with a major increase in taxes would carry the risk of a worldwide recession and a dangerous increase in developing country debts," he said.

He argued for a solution to the problem of poor countries' debts as part of a new international growth concept. He agreed with Mr Alfred Herrhausen, co-chairman of Deutsche Bank, that creditor nations should partially waive repayments of such debts.

He called for "mutual respect of partners, honest negotiations, freedom of opinion and the creation of conditions of trust... to achieve a breakthrough in the dangerous situation."

The statement added that assurances about equal opportunities would fall on deaf ears until the authorities abolished the "nomenclature" system of appointing people with Communist Party affiliations to top jobs.

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Solidarity leaders urge end to Polish industry's job discrimination policy

PROMINENT POLISH intellectuals and Solidarity leaders have urged the Government to recognise free trade unions and abolish a preferential job appointment system if it wants to gain support for its reform proposals, Reuters reports from Warsaw.

In a statement issued after a meeting in Warsaw earlier this month, they said Poland was in the grip of serious political, social and economic dangers and that the crisis could only be overcome through

open and honest negotiations. The 80 signatories included the leader of the banned Solidarity trade union, Mr Lech Walesa, fellow union activists Mr Bogdan Lis and Mr Zbigniew Bokaj, veteran dissidents, Mr Jacek Kuron and Mr Adam Michnik, and senior academics such as Mr Henryk Samsonowicz, former rector of Warsaw University.

Polish will be asked to vote in a November 29 referendum on proposals including an economic sus-

terity programme while offering some political liberalisation. "There will not be any trust and real support for reforms and economic policies without guaranteeing union pluralism, without genuine workers' representation," said the statement, dated November 7 but only just issued.

Today, when Solidarity is deprived of legal forms of activity, the idea of reforms is under a question mark,"

Solidarity was suppressed under martial law in 1981.

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Genentech wins approval for heart drug

BY LOUISE KEHOE IN SAN FRANCISCO

GENENTECH, the San Francisco biotechnology company, has won FDA and Drug Administration (FDA) approval for what many medical experts call the first "blockbuster" biotechnology product, a drug which dissolves the blood clots that cause heart attacks.

The FDA approval of tissue plasminogen activator, or tPA, represents a breakthrough for Genentech and an unusual reversal by the FDA. In May, an FDA advisory panel rejected the drug, saying further studies were needed to prove that it prolonged life.

Announcing the FDA approval last Friday, Mr Frank Young, the FDA commissioner, called the drug "a dramatic example of the benefits of biotechnology in helping to improve medical care."

TPA, which will be marketed by Genentech under the brand name Activase, "is a natural product of the body now available, thanks to biotech production, in sufficient quantity to use as a treatment," Mr Young said.

The drug is a genetically engineered copy of a natural protein, produced in minute quantities in the body, which dissolves blood

clots associated with heart attacks. According to the FDA, the drug is most effective if administered within six hours of a heart attack.

After the FDA announcement, Genentech said it would double its sales force to 150 and begin selling Activase in the US teaching hospitals, where most heart attack victims are treated.

The EC member with the biggest stake in the Community's agricultural policy is no longer a barrier to reform, reports Ian Davidson

Free-market French Government ready to contemplate CAP changes

AS THE European Community's largest producer of traditional temperate farm products and its largest exporter (at least as important), France has in many ways the biggest stake in the vigorous survival of the Common Agricultural Policy.

It is all the more striking, therefore, that the French Government no longer offers even token ideological resistance to the notion of reform of the policy, even if French officials profess to find the word "reform" somewhat tasteless.

Far from defending the protectionist nature of the CAP come hell or high water, French officials now freely acknowledge the need to restore some order to the policy. As one might expect from a right-wing government which has embraced the virtues of free-market economics, they go on to argue that reform must be aimed at efficiency and competitiveness. Agriculture should be, they imply, an economic activity like any other.

There are several reasons for this change of emphasis. First, there is the apparently inescapable growth of farm surpluses in the Community, the costs of which are once more in the process of breaking the Community bank. Second, these rising costs have started to show up as net financial transfers from France to other member states (notably



AGRICULTURE IN THE EC FRANCE

the UK) and these transfers are likely to prove structural if not actually permanent.

Third, the latest enlargement of the Community, to include Spain and Portugal, must inevitably swing the balance of advantage, at least the weight of claims, against France in favour of the Mediterranean producers. These poorer countries are 20 years behind their northern neighbours in the modernisation of their agricultural sectors and if they were to repeat the errors of the first 30 years of the CAP, in which income support through high market prices was given priority over modernisation and efficiency, the cost to the richer member states would

The spiralling costs of the common agricultural policy threaten to undermine the European Community's attempts to provide a sounder basis for its future financing, the central issue at the heads of government summit in Copenhagen on December 4-5. In the fifth of a series of articles from national capitals, we look at the political, economic and social factors influencing individual governments on the farm issue.

be heavy indeed. Fourth, at a moment of general deterioration in the French trade balance and widespread anxiety over the question of French economic competitiveness, the French are acutely aware that farming has become one of the country's biggest, most successful and most competitive export sectors. If the reform process could be used to enhance this competitive edge, it could maximise France's relative advantage over the rest of the Community as well as the rest of the world.

All of which helps to explain why French officials, who used to be sworn opponents of every element of British policy towards the CAP, are now ready to admit that France does have common interests in agricultural policy. Finance is the first of the issues on which there is, if not a real common interest, at least a

reluctant convergence. Traditionally France is a net beneficiary of the Community budget. In practice, as a result of the British Government's successful campaign in the early 1980s to secure a substantial reduction in its large net transfer to Brussels, France has become a net contributor.

Everybody in Paris knows that Mrs Thatcher will not agree to raise the ceiling of the Community's budget without virtually cast-iron guarantees that farm production in future will be contained through the working of the famous stabiliser mechanism proposed by the Commission. In practice the French have come round to the view that Mrs Thatcher's logic is not all that disagreeable to French commercial interests, provided it is not used to hold the CAP to ransom through permanent and repeated crises.

French commercial interests go a long way to explain French attitudes in the Brussels negotiations. More surprising, perhaps, is the optimistic interpretation placed in Paris both on what has been achieved so far in reforming the CAP and on the prospects for further progress. Only two issues loom ominously on the agenda: the problems of import substitutes for cereal feedstuffs and olive oil and fats.

The introduction of milk quotas has significantly reduced Community production and within a short time has brought it much closer to equilibrium. No further cut in quotas is likely. The only question is whether the present level will be described as permanent or temporary.

The reforms affecting beef production, according to the French, are already tough and have led to a 20 per cent cut in the price this year. As a result of slaughtering they forecast the cost of beef support will fall by half.

It is sometimes said that the French Government approves of milk quotas because milk is not a large export product. At best this is only a partial explanation, since milk

OVERSEAS NEWS

Ershad sounds out opposition to end deadlock

BY SAID KAMALUDDIN IN DHAKA

THE Government of President Hussain Muhammad Ershad has sent feelers to the two top internal opposition leaders - Sheikh Sheikh Hasina and Begum Khaleda Zia - proposing an end to the present impasse through negotiations.

Two Cabinet ministers are understood to have met the two opposition leaders early on Monday and yesterday, spelling out the concessions the Government was willing to make. So far there appears to be no positive reaction to the overtures.

The meetings have taken place against a background of violence during the 24-hour martial law (strike) called by the mainstream opposition alliances in the past week in Bangladesh.

The Government was willing to provide adequate powers to the Parliament, making the Council of Ministers responsible to it and giving more powers to the Prime Minister. The Government appears to be working towards the Pakistani model where the Prime Minister has been exercising the power and authority, ceded to him by the Pakistani president, of a head of the government, according to reliable sources.

Some other demands raised by Sheikh Hasina's Awami League and Begum Khaleda Zia's Bangladesh Nationalist Party (BNP) could also be discussed once a principle was established.

The opposition has united to launch a movement seeking President Ershad's resignation and the installation of a neutral government under which a free and fair election could be held.

A senior opposition spokesman said that while he would prefer certain procedures to be worked out with the administration before phasing out the present government, the opposition alliances would find it difficult to negotiate with President Ershad. The offer was too little too late, the opposition spokesman said, and in the event of its acceptance, the party rank and file might revolt.

Meanwhile the mainline opposition alliances announced yesterday their programme for observing a 48-hour countrywide strike, beginning at 6am on Saturday, to demand President Ershad's resignation and the release of the two internal opposition leaders. There will be no more strikes in the next three days.

Quit call to Taiwan bank chief

ANGRY Taiwan legislators have demanded the Central Bank governor's resignation after he revealed massive losses on the island's currency reserves, the second largest in the world, Reuters reports from Taipei.

Chang Chi-cheng told parliament yesterday the bank had suffered paper losses of Taiwan \$346.6bn (\$5.7bn) over the past 16 months because its US dollar stockpile had slid in value against the Taiwan dollar.

He said the reserves - exceeded only by those of West Germany - were now US\$70bn. They would cover about three years of imports.

The largest chunk of Taiwan's cash reserves is in US dollars, which have declined by more than 20 per cent against the local currency since last June.

The Central Bank has made a wrong investment by holding so much US currency, said Hsiao Kuo-ching, a legislator with the ruling party. "I demand your (Chang's) resignation."

Chang said about 40 per cent of the reserves were held in low-yield securities. They included US, Japanese, German, Swiss and British government bonds and treasury bills and short-term bonds issued by international institutions such as the World Bank.

John Madeley looks at efforts to increase regional co-operation Pacific states fish for greater unity

WHEN NEWS of the first military coup in Fiji reached a neighbouring Pacific island country, an emergency cabinet meeting was immediately called. Its sole purpose was to discuss how to make the most of the economic difficulties that post-coup Fiji would face.

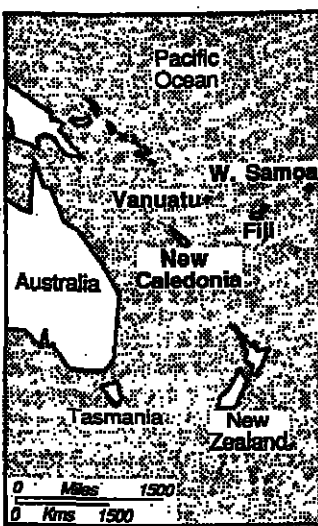
"Pacific island countries co-operate well together politically," said a senior diplomat in the region, "but economically, they fight their own battles."

Fiji's sheep and goats are still in demand in neighbouring countries, but there is little economic co-operation or trade between the 15 island states that make up the South Pacific Forum. There seems to be a lack of interest in doing things any differently.

At the annual forum meeting last year, for example, prime ministers rejected the idea of a regional tender for petroleum products. Together the 15 countries spend \$400m (\$228m) a year on oil imports for their joint population of 5m. At present the oil companies charge the islands a range of prices.

The World Bank estimates Pacific island states could save at least \$25m a year on their oil imports by bidding as a group. For Western Samoa, which claims its fuel bill is crippling the economy, a saving of 17 per cent would be possible.

The prime ministers decided, however, that regional bidding was impracticable, although the option remains open. The island countries see themselves chiefly



as competitors, each trying to attract tourists and to sell similar types of tropical products in world markets. There are few joint economic ventures that seem to make sense.

Distance between the islands - more than 12m square miles of ocean - serves as a general barrier to economic co-operation, but there was a recent and unprecedented exception.

Earlier this year, after two years of negotiations and helped by the UN's Food and Agriculture Organisation, the island states concluded a complex \$60m, five-year treaty with the US over fishing rights in their 200-mile exclusive economic zones.

Provided the treaty is ratified

by the US Congress, up to 50 licensed US vessels will be able to fish to within 12 miles of shorelines. The treaty gives the island states the right to place an observer on each vessel and in practice about one in four ships are likely to carry such a watchdog.

This exercise in economic co-operation will enable the islands to earn more from their fish and could encourage other types of economic co-operation. Attempts are now being made to strike a similar deal with Japan.

But in the immediate future the islands feel the most need for greater co-operation over political issues. Protection of the Pacific Ocean against nuclear testing and dumping is high on the agenda.

The countries sense that only if they work together are they any match for the weight of large Western powers such as France, which has aroused particular anger because of its refusal to stop nuclear testing at Mururoa atoll.

Britain and the US were less than popular when they refused to sign the Rarotonga Treaty, agreed earlier this year, which made the South Pacific a nuclear-free zone.

The dispute opens the way to other countries increasing their influence in the region - Libya recently forged links with Vanuatu - and this could shake the West out of complacency.

The willingness of the US to conclude the fishing treaty may have been helped by a desire to keep Soviet fleets away from the region.

A big increase in Japanese development aid to the islands is also noticeable and is expected to lead to a strengthening of Japanese-Pacific island trade and co-operation - possibly to the detriment of trade between the Pacific and Europe.

The US tends to be regarded with suspicion in the region because it appears to see the South Pacific as a possible dumping ground for nuclear wastes.

Western Samoa was recently wooed by a Californian company which wanted to ship waste oil to dump in one of its bays. The move was thwarted by determined action from the Samoans rather than by any concerted move by the whole region.

But the South Pacific Forum is seen as the body through which the region's interests can best be defended. The signing of a regional defence pact, as suggested in a Commonwealth secretariat report, is likely to be the next significant aspect of co-operation.

Although Australian influence is strong in most of the region, it is New Zealand's defence policy which wins general approval.

The diverse make-up of the different island states makes any general fallout from the Fiji coups unlikely. In a number of countries, however, pressure is building up for reforms to give people more genuine democratic power.

John Madeley is publisher and editor of International Agricultural Development.

Australian \$ recovers ground

By Chris Sharwell in Sydney

THE Australian dollar recovered more ground and money market interest rates declined following the publication yesterday of a better-than-expected deficit on the current account of the balance of payments.

The figure of A\$1.18bn (\$466m) for October was well below the predicted range of A\$1.3bn to A\$1.7bn, and led Mr Bob Hawke, the Prime Minister, to say that the deficit was on course for the A\$1.15bn forecast for 1987-88 in last August's budget.

The Australian dollar reacted positively in Sydney, with the trade-weighted index finishing at 52.5 (May 1970 = 100), well up on Monday's close of 51.9. Over the past week the currency has strengthened daily from its lowest point in a year of 50.7.

Yields on 90-day bank bills dropped to 12 per cent from 12.65 per cent on Monday, and those on 10-year bonds also fell, prompting some bankers to speak optimistically about the interest rate outlook.

On the stock market the All-Ordinaries index, covering 325 stocks, finished 5.2 points higher at 1,296.8. The market has now recovered almost 150 points from last Wednesday's 1,150.5.

Mr Paul Keating, the Federal Treasurer, said the figures provided further evidence of the continued improvement in Australia's trading position.

SA pilot missing after Angolan operation

BY ANTHONY ROBINSON IN JOHANNESBURG

THE South African Defence Force (SADF) yesterday reported that one of its pilots was missing after his Impala jet fighter crashed during night operations against South West African People's Organisation guerrillas in southern Angola on Sunday.

The latest indication of continuing South African operations against both Swapo forces in Cuanene province and Cuban and Soviet-backed Angolan government forces in Cuando Cubango province comes amid a welter of claims and counter-claims by both sides.

South African military sources told local editors that Swapo forces were beating a more or less orderly retreat to their base camp at Cuato-Cuanavale after heavy losses inflicted mainly by rebel Unita forces with close air support. Unita forces were backed in the latter stages of the battle along the Lomba River by South African air and ground support, sources said.

Apart from beating off the Swapo drive against their forward base and airstrip at Mavinga, Unita forces had also taken advantage of the withdrawal of Swapo forces from other regions prior to the Mavinga offensive and were keeping Swapo and Cuban forces "busy and tied down right up as far as the oil-rich Cabinda enclave."

According to South African

estimates Swapo forces lost 3,037 dead and around 10,000 injured between July 13, when the offensive against Mavinga moved off from the base staging area of Luena, and November 3. It lost a further 500 in the 10 days to November 13 when South African forces began what they call their "limited support" for Unita.

In return the SADF reported only 19 deaths in fighting against Swapo and 14 against Swapo.

The latter includes the 12 men killed when South African and Namibian-based forces attacked the Swapo base camp in the Cuvelo region over 250km from the Namibian border at the end of October with the claimed loss of 150 Swapo guerrillas.

In an interview with the Mozambique news agency A.M.A. Gen. Franco dos Santos, the Angolan Chief of Staff, claimed that Swapo had lost 242-250 to 250-260 Unita forces and had destroyed 12 South African tanks, 24 vehicles and 39 aircraft.

The SADF claims "minimal

Iraq attacks nuclear site as Tehran troops mass

BY TONY WALKER IN CAIRO

IRAQI warplanes yesterday attacked an unfinished Iranian nuclear plant in the Gulf amid indications that Iran may be on the verge of launching a big offensive east of Basra.

Iran is reported to have massed up to 250,000 troops near the Basra battle zone in preparation for a new drive against Iraq's beleaguered southern city. Iraq also reported yesterday that it had repulsed an Iranian thrust in the central sector east of Baghdad.

The Iraqis said they had beaten back three infantry battalions. There was no independent confirmation from Iran that it had launched such an offensive.

The latest ominous signs of a looming land battle in the Gulf coincided with indications from New York that United Nations peace efforts were faltering. Iran had shown little interest in the latest round of UN sponsored attempts to bring about a ceasefire. Officials in New York say the two sides remain far apart.

Iraq claimed that its attack on the Bushehr plant had left it ablaze. Iran's national news

agency Iran charged that the air strike was "in blatant contempt of international conventions including the Geneva protocol of 1970."

In the mid-1970s, Iran began constructing the nuclear plant on the Gulf coast near its main Kharg Island oil-loading terminal. Work being carried out by Kraftwerk Union of West Germany was suspended after Iran's 1979 revolution.

Iraq mounted a major offensive east of Basra in January this year. Its forces moved within about 13 km of the city, but suffered terrible casualties in the process. Western officials in the region note that the time of the region favoured by Iran for its big offensives has come around again. Iran may see a new thrust on the battle front as one way of sending a message to Arab states which condemned it at an emergency summit in Amman last week.

Iraq has quoted Mr Farouk al-Shara, Syria's Foreign Minister, as reaffirming Tehran-Damascus solidarity. It quoted him as rejecting criticism of Iran at the recent Arab summit in Amman.

Signs of progress in Sino-Indian border talks

BY JOHN ELLIOTT IN NEW DELHI

HOPES of progress soon on the long-running Sino-Indian border dispute have risen following three days of talks between the two countries' foreign ministry officials this week.

There is now a chance that the talks may be raised to ministerial level some time next year. This would be a major breakthrough following years of differences between the two countries which have involved occasional border clashes.

Shortly after the talks finished yesterday, Mr Rajiv Gandhi, the Indian Prime Minister, expressed confidence that a solution would be found but warned against expecting it to be quick and easy.

The Indian External Affairs Ministry said that "an atmosphere has been created for further development of relations in all fields and for the settlement of differences." Both countries expressed the desire for "peace and tranquillity on the border."

Earlier this year tension rose sharply with both countries accusing each other of moving troops across their ill-defined Himalayan border which stretches from disputed Indo-Pakistan areas of Kashmir in the west along the southern edge of China's Tibetan region to the Indian State of Arunachal Pradesh in the east. The main areas of difference are at either end in Kashmir and Arunachal.



Class 415 coach, introduced in 1952.

Class 317/2 coach, introduced in 1986.

The age of the trains

In just a few years' time, wherever you are travelling by rail, your chances of sitting in a new train and enjoying a more efficient, more comfortable journey will be better than ever before. About three thousand million pounds better.

That's the investment British Rail is making across the network over the next five years. New trains on all the Provincial express, urban and rural services. New InterCity trains travelling the length of the country. More electrification. New signalling equipment. More efficient stations. In the vital Network SouthEast area alone, £950 million will be spent on improving the service the customer gets.

Every single improvement has just one aim: to provide a more reliable, more punctual and more comfortable service for more customers than ever before.

Last year British Rail carried more

customers than at any time since 1980, despite increased competition from other kinds of public transport.

It is by competing successfully in the marketplace with other forms of transport that British Rail justifies its big new investment programme, the biggest for thirty years. At the same time, British Rail's support from the taxpayer is set to fall a further 25% by 1990, having already fallen by 25% since 1983.

As Sir Robert Reid (Chairman of British Rail) said: "There has been massive change in the railways in the last few years, as a result of the investment we have made. We're investing even more now to give our customers faster, cleaner, more comfortable and more reliable trains. We know that in order to prosper, British Rail has to be competitive."



AMERICAN NEWS

Mexico to consider Sandinista plea for oil

By David Gardner in Mexico City

Mexico has agreed to consider resuming oil supplies to Nicaragua despite unpaid oil debts of \$530m and questions over whether Managua would be able to pay for imports.

President Daniel Ortega of Nicaragua, who ended a surprise visit to Mexico City on Monday night on his way back from Washington, said he and President Miguel de la Madrid had agreed to resume oil supplies to Nicaragua to reactivate oil supplies.

President Ortega said these formulas would be within the framework of the San Jose Pact, through which Mexico and Venezuela have provided Central American and Caribbean nations with oil on concessionary terms since 1980.

The pact requires 80 per cent of oil purchases to be paid for in cash, with the rest converted into a soft, long-term development loan. But Nicaragua, which still owes Mexico about \$530m for oil, has made it clear in the last six months that it has nothing like the foreign exchange earnings needed to re-enter the San Jose Pact.

Venezuela ceased shipments to Nicaragua in late 1983, citing unpaid oil debts of \$30m but in fact it was motivated more by unease at the leftward drift of the ruling Sandinistas.

Mexico has sent only one shipment since mid-1985. Senior Energy Ministry officials said privately last week there were no plans to resume crude deliveries to Nicaragua. "They can't pay, it's as simple as that."

In June this year, Mexico led unsuccessful efforts to mount a Latin American oil-bank of Nicaragua, which has come to depend almost entirely on the Soviet Union for oil and arms.

The move followed Sandinista representations in several Latin American capitals, after Moscow said it would no longer meet all Nicaragua's fuel needs.

Nicaragua's oil plight is expected to be discussed at the summit of eight Latin American countries in Acapulco at the end of this month.

IMF visit delay

Mr Luiz Carlos Bresser Pereira, the Brazilian Finance Minister, has asked an IMF delegation to postpone for a week a trip to Brazil because he has to attend a Latin American ministers' meeting in AP-1J reports from Brazil.

Peter Marsh reports on transatlantic reaction to \$4bn satellite launcher programme

US welcome for European space investment decision

THE DECISION by the 13-nation European Space Agency to expand its space programme into manned flight will strengthen Western Europe's position in joint transatlantic space programmes, US observers say.

In particular, the go-ahead ESA gave last week (Nov 10) to its \$4bn Columbus orbiting laboratory should, according to US space specialists, put ESA in a good bargaining position in the final stages of the negotiations with the US over establishing an international space station in the mid-1990s.

Europe is correct in its decision to build its own vehicles to put people into orbit - it will put the continent on the same footing as the US and

the Soviet Union - despite the high cost.

The European manned space package, to be developed by the end of the century, comprises Columbus together with the French-inspired Hermes manned vehicle and the Ariane-5 launcher which will take Hermes into orbit.

The bill for developing the three systems will be about \$13bn, a price that is too much for Britain, the only ESA member to announce it has no immediate plans to participate in any of the projects. The UK has taken this line because it believes the manned programme is too expensive and will lead to few commercial advantages.

Professor John Logsdon, a space-policy specialist at George Wash-

ington University in Washington DC, agrees with the UK that manned space flight programmes are "largely symbolic" but thinks they are worthwhile nonetheless.

"In the 21st century the ability to operate in space both with machines and humans will be an indicator of being a major power," said Prof Logsdon. "It is a matter of judgement as to whether you think the rewards from this are worth the cost."

In taking its position the UK is "totally swimming against the tide," said Prof Logsdon, noting that Japan is the US and the Soviet Union, Japan is to develop manned systems.

According to the professor, the firm ESA stance over Columbus

will strengthen the European hand in talks with the US over the US-led international space station project. Despite two years of discussion, the two sides are still some way apart on terms for European participation, particularly over how the orbiting base will be managed and to what degree military-related experiments will be allowed.

Nicholas Johnson, a US authority on world space programmes, said the Columbus decision may mean ESA can exert pressure on the US to give way to some European demands.

"Europe may be in a better position to say that if the US insists on the many conditions then it will go its own way," said Mr Johnson, a space scientist at Teletype Brown

Engineering, a US aerospace company. "It could either develop its own orbiting base, or possibly link up with the station the Soviet Union is planning for the 1990s."

Mr Johnson finds it difficult to understand the UK stance over the manned element in the European space programme. "The UK argument is like Europe saying in the 18th century that it could see no point in going to North and South America because there is no immediate return on the investment. Space is going to be developed whether you like it or not - either you join the pack and get a measurable return or you stay at home and get nothing."

Mr James French, vice president of American Rocket Company, an

enterprise in California which is developing a private-sector satellite launcher, said he had every sympathy with the European view that it should develop its own manned space system independently from the US.

Mr French, an aerospace veteran who worked for 19 years for the US National Aeronautics and Space Administration, said in the past the US had not kept to agreements with Europe over joint space ventures. "If I was a European I would want to build my own manned system rather than rely on the US," said Mr French, adding that in his view manned space transport would be vital in the future "because not everything you want to accomplish in space can be done with un-

manned systems."

Lone support for the UK view over the lack of necessity to put people into the heavens came from Mr Dan Greenberg, a respected science commentator in Washington who edits the newsletter Science and Government Report.

"Manned space programmes are a ravens enterprise that consumes everything else," said Mr Greenberg, who argues the US space programme would be far better shaped had the country left its astronauts on the ground.

"Putting people into space is very seductive, but I believe that by following the US, Europe is treading a foolish primrose path. I predict the costs of Hermes will soar and that it will underperform," he said.

Reagan 'softening line' on strategic arms talks and SDI

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

THE UNITED STATES is moving towards a more flexible position in strategic arms talks with the Soviet Union, say arms control advocates in Washington.

Mr Paul Warnke, a former director of the Arms Control and Disarmament Agency and the chief negotiator of the unratified Salt II arms control accord, said yesterday he was encouraged by imminent agreements between the White House and Congress and by comments from Mr Frank Carlucci, the new Defence Secretary.

The Senate and House Armed Services committees are thought to have reached agreement with the White House on clauses in the 1988 Defence Authorisation Bill. Under this the White House would agree not to conduct tests under the Strategic Defence Initiative in this fiscal year which would breach the narrow interpretation of the 1972 Anti-Ballistic Missile Treaty. The Administration is also expected to agree not to go further in violating Salt II limits.

Congressional staff concede there is still a chance that Mr Reagan's Defence Directive will be in order to avoid being bound by these limitations. But they believe this is unlikely as Mr Carlucci has been among those who have urged a more vigorous line.

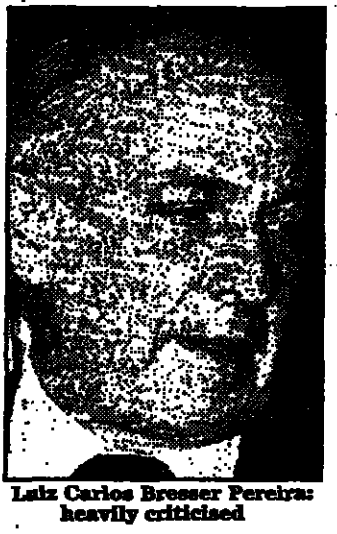
ing than his predecessor to accept that SDI has its limitations, particularly over whether it would be cost effective.

The Soviet Union has said progress on reducing long range strategic nuclear missiles must be linked to an agreement to curb the development of strategic defences.

Conservative supporters of SDI in Washington appear dismayed by signs of a shift in the Administration's position.

The Washington Times, a newspaper which often reflects conservative views, reported yesterday that the Reagan Administration was being urged to investigate whether US scientists, aided by Mr Paul Nitze, the Administration's top arms control adviser, last month met with Soviet counterparts to craft curbs on the SDI programme.

The newspaper said three Republican Senators, James McClure, Malcolm Wallop and Steve Symms had sent a letter to President Reagan asking whether Mr Nitze's actions were authorised and saying it "would be unseemly for your special adviser on arms control matters to be helping our adversaries draft their negotiating position on an issue of such vital importance."



Luiz Carlos Bresser Pereira: heavily criticised

Brazil investment fears grow

BY IVO DAWNAY IN RIO DE JANEIRO

ECONOMISTS in Brazil are increasingly concerned over the threat of a rapid decline in foreign investment.

Profit remittances by foreign companies are increasing, while net new investment from abroad is drying up.

The impact of this, combined with the growing public sector deficit and the need to supply and government borrowing and a decline in private savings, is leaving Brazilian industry starved of cash.

Political events are also a factor. The confrontation between the Government and Autolinas, Ford and Volkswagen's Brazilian holding

company, over pricing policy was one recent example.

In addition, tensions with the US are growing over Brazil's protectionist information technology market and the proposal by some politicians to restrict foreign oil and mining companies to holding minority stakes in petrol distribution and oil and mineral exploration and extraction projects.

Though economic growth is expected to be at 2 per cent by the end of this year, much of the growth is attributed to a 10 per cent rise in farm output, analysts say.

Mr Luiz Carlos Bresser Pereira, the Finance Minister, is believed to be preparing a package of

measures to cut public spending, raise taxes and, possibly, impose new controls on prices and wages.

But his success will depend on the collaboration of politicians, many of whom have heavily criticised his economic strategy and the conduct of negotiations with commercial bank creditors on the foreign debt.

Mr Bresser was reported yesterday to have ruled out any deal with the International Monetary Fund on an economic programme before talks on a long term deal with the banks are completed, and certainly not before January.

Peru drops ban on repatriation of US profits

By Barbara Durr in Lima

PERU has lifted its ban on the repatriation of profits by two US companies involved in oil and mining in an attempt to reverse declines in production and exports in two of its most important industries.

"The companies are Occidental Petroleum Corporation of Peru and Southern Peru Copper Corporation. Occidental recently told the Government it was assessing its future in Peru because of the unfavourable conditions. Central bank sources estimate that approximately \$180m is pending in foreign remittances for the two companies. With Peru's current net reserves at about \$450m, some analysts are asking how the payments would be covered."

The Charles Prebble, chief of Southern Peru Copper Corporation in Lima, welcomed the move, saying: "It's a very positive step towards creating a much better environment."

In August 1986, Peru halted profit remittances and dividend payments for all foreign companies for 24 months. The move was intended to conserve declining foreign exchange reserves.

The shift in policy covers only companies that have special contracts with the government, as Occidental and Southern do. Oil production and exports and mineral exports are expected to continue to fall this year despite world price increases.

Argentina law 'a threat to human rights'

BY ARNOLD BURNS

ARGENTINA'S "due obedience" law, which grants immunity from prosecution to military officers accused of torture, poses a "grave" threat to human rights, Amnesty International said yesterday.

In its first detailed report on Argentina since the return of democracy in 1983, Amnesty describes the earlier trial of the country's former military rulers as a "human rights landmark" unique in contemporary Latin American history.

But it warns that the moral and political gains of the trial - 489,000 condemned former presidents and military chiefs to heavy prison sentences for their

responsibility in the "disappearance" of more than 8,000 Argentines - were being undermined by the new law.

The organisation claimed that the law conflicted with Argentina's international human rights obligations to investigate past abuses fully and provide families of the victims with effective legal protection.

The law also ran counter to the principle enshrined in the United Nations Convention Against Torture that an order from a superior officer should not be used as a justification for torture.

The law was approved by Argentina's Congress in June in

the wake of a military uprising in protest at the continuing prosecution of officers. The law granted immunity to all but the most senior members of the military hierarchy, and benefited more than 300 junior and middle-ranking officers who had "obeyed orders."

The report, which follows a low-profile visit to Argentina last month by an Amnesty team headed by Mr Ian Martin, the new general secretary, is one of the most controversial studies published by the organisation. It is understood that the report was written against the background of considerable internal debate about its relative value, and the

implications for a struggling Third World democracy.

But the organisation's attack on the due obedience law is politically embarrassing for President Raul Alfonsín's government which has staked much of its international prestige on its human rights record.

Within Amnesty, it is hoped that the report will reinforce President Alfonsín's public commitment not to cede any more to the military on human rights.

"Argentina: The Military Junta and Human Rights: Report of the trial of the former junta members," Amnesty International, 1 Great Street, London WC1X 8DJ.

WORLD TRADE NEWS

British rivals risk losing Solomons telecoms deal

BY JOHN MADELEY, RECENTLY IN HONARA, SOLOMON ISLANDS

AN 18-MONTH squabble between two British companies for a telecommunications contract on a Pacific ocean island is in danger of ending with neither getting the business.

A 10-year joint venture agreement between Cable and Wireless and the Government of the Solomon Islands, signed in March, 1978, is soon to expire and be replaced by a new agreement set up by the Solomon Islands International Telecommunications Solitel, with Cable and Wireless holding 51 per cent of the issued capital and the Government the remainder.

Solitel is reputed to offer one of the best international telephone and telex services in the Pacific region, with direct dialling to most western destinations.

But its business is purely international and two years ago the Solomon Islands Government said that it wanted any new joint venture to include a national domestic service. For although

London can be dialled in seconds from the Solomon Islands capital, Honiara, the only link between the capital and surrounding towns and villages is by radio.

While Cable and Wireless was first to tender for the new business, its relationship with the Government has become rather strained. Technically they are a "good firm," said a Government minister. "We did feel, however, that they adopt too much of a 'know it all' attitude."

The Government was therefore reluctant to accept a counter-bid from British Telecom which ironically had picked up the opening via the British Government aid programme.

Following the BT offer, Cable and Wireless counter-offered but back came BT with what appeared to be the clinching deal. Earlier this year, it was announced that the Solomon Islands Government had set up a 15-year joint venture with BT to

run international and domestic services - the latter based on a satellite system with five earth stations at key points throughout the country.

But the new agreement left many of the financial details to be filled in later. Last month, after exhaustive negotiations between the Government and BT, it became clear that the two sides could not agree terms - and the venture was scrapped before it even started.

Now the Government has decided to put the business out to tender. It has invited BT, Cable and Wireless, the Overseas Telecommunications Commission of Australia and NEC of Japan to bid. Helping the Solomon Islands Government to analyse the deals will be the UN's International Telecommunications Unit (ITU) which has provided support for training local people in telecommunications skills.

S Korea takes over as leading shipbuilder

By Kevin Brown, Transport Correspondent

JAPAN has lost its position as the world's leading shipbuilder to South Korea, according to figures published yesterday by the independent ship inspection society, Lloyd's Register.

The society said South Korea's gross tonnage of shipbuilding under construction or on order in the quarter ending on September 30, compared with 5,449,000 gross tons in Japan.

This is the first time for more than 20 years that Japan has failed to appear in the leading position in Lloyd's Register's quarterly figures.

Japanese yards have been under pressure for some time because of the rapid appreciation of the yen, and, since the start of the year, a 20 per cent cut in capacity.

However, South Korean yards have recently experienced a boom of industrial unrest which may have affected orders.

They are also having to cope with the problems of an appreciating currency.

Lloyd's Register said 80.5 per cent of South Korea's output was built for export, compared with 67.4 per cent of construction in Japan.

New orders placed during the quarter amounted to 2.9m gross tons, boosting the total world order book to 81.5m gross tons, up 489,000 gross tons on the previous quarter.

Shipbuilding countries recording an increase in total orders were: South Korea 338,000 tons; Japan 187,000 tons; Finland 168,000 tons; West Germany 135,000 tons; Bulgaria 67,500 tons; China 64,000 tons; UK 51,000 tons; France 23,000 tons; India 3,000 tons.

Major losers were: Taiwan 154,000 tons; Denmark 97,000 tons; Romania 94,000 tons; Brazil 46,000 tons; Italy 39,000 tons; Poland 29,000 tons; East Germany 16,000 tons; Yugoslavia 11,000 tons.

The biggest ship completed during the quarter was the Ruhr Ore, 171,924 gross tons, built by China Shipbuilding in Taiwan for registration in Panama.

US presses Tokyo on construction bids

BY NANCY DUNNE IN WASHINGTON

THE US is expected to make another attempt to pry open the Japanese public construction market to foreign bidders when Mr William Verity, the US Commerce Secretary, arrives in Tokyo today.

American anger over Japanese bidding procedures for public works projects was rekindled earlier this month after Mr Verity received a letter from Mr Nobuo Matsunaga, the Japanese ambassador in Washington. The letter promised "fair and non-discriminatory opportunities for the participation of foreign companies" in the \$8bn Kansai international airport project.

But the US had demanded, a promise to introduce into the bidding "elements of the Gatt government procurement code and other internationally accepted practices" which involve transparency in bidding

complaints procedures and a monitoring mechanism of the entire procurement process.

However, while the procurement procedures were to be a model for "other major projects," such as the Tokyo Bay highway project, the Japanese Government has decided to limit the new concessions to "private commissioning entities" and not include the more lucrative public construction market. About \$2bn of public projects is planned over the next decade.

US trade officials were furious and say the Japanese have reneged on a promise made by former Prime Minister Nakasone to President Reagan when the two met in New York City on September 21.

The Trade Policy Review Group, a group of US under-secretaries which reports to the Economic Policy Council, met

and reportedly agreed to recommend filing of a Section 301 trade complaint against Japan if Mr Verity did not return with further concessions.

A 301 case calls for bilateral negotiation and retaliation if all else fails. Also under consideration is the filing of a Section 302 complaint which requires a government investigation and generally leads to a Section 301.

According to a senior US trade official, the Commerce Department's concern extends beyond the Japanese construction market to projects across the Pacific Rim.

Trade officials believe that Japan's companies are being paid twice what projects are worth in the domestic market so they can afford to undercut foreign companies in Third World markets, the trade officials said. "Government grants and mixed

credits have made it almost impossible for US firms to compete for the same work. They have to break up the sweetheart deals."

Mr Matsunaga, in his letter to Mr Verity, said contracts awarded to foreign firms on the Kansai project totalled \$2,422bn (\$17.7m), of which \$2,240bn has been awarded to US companies.

Despite a number of competitive US firms making corporate efforts in Japan, and it is anticipated that eventually the sum of the awarded contracts will increase significantly," he said.

US industry dismisses the contracts handed out so far as "pocket money." One \$185,000 contract granted to Bechtel does not even repay the company's costs, the trade official said.

Singapore electronics boost

BY ROGER MATTHEWS IN SINGAPORE

THE surging electronics industry in Singapore received another boost yesterday with the announcement of a \$40m joint venture to manufacture the most technologically advanced integrated circuits.

A new company, to be called Chartered Semiconductor, has been formed by the Singapore Technology Corporation, which is 100 per cent government-owned, and two US producers - National Semiconductor Corp and a relative newcomer to the market, Sierra Semiconductor Corp.

The facility to be built in Singapore science park, will initially produce 5,000 six-inch wafers a month and is expected to generate annual revenues of about

\$50m.

It has been designed to allow for a doubling of capacity with the three partners anticipating a growth in the world market for integrated circuits from the present \$23bn-\$25bn a year to around \$45bn a year in the early 1990s.

Sierra Semiconductor's main contribution is to be its triple technology process which permits the integration of analog, digital and electrically erasable memory on the same chip. It is also to provide the technical management and serve as a major customer.

National, as well as contributing process technology and training, will also be a large customer guaranteeing that there will be

sufficient volume for efficient operation of the plant.

Singapore Technology Corporation, which has a 74 per cent stake in the new company as well as a holding in Sierra, believes Chartered Semiconductor offers both technology transfer and market access.

One of the reasons for locating the plant in Singapore was that its products are expected to be sold into the European Community under the Generalised System of Preference.

Singapore electronics exports have risen nearly 50 per cent in the first half of this year to more than \$3.2bn and there has been an equally encouraging stream of new investment led by Japanese companies.

TI chips patent windfall sweeps Asia

BY LOUISE KEOH IN SAN FRANCISCO

PLAYING hard ball with foreign competitors seems to have paid off for Texas Instruments, the US semiconductor manufacturer.

Last week the US company reached an out-of-court settlement of a major patent dispute with Samsung of Korea to conclude a series of suits filed against major Asian chip makers that have netted the US company a total of about \$260m in recent months.

Samsung was the last of nine Japanese and Korean companies to settle the memory chip patent dispute with TI. Earlier, NEC, Hitachi, Oki, Fujitsu, Toshiba, Matsushita, Mitsubishi and Sharp had all agreed to pay TI substantial royalties on their US Dram sales in the face of civil and trade suits filed by the US company.

As well as providing TI with a major royalties windfall and the

promise of significant royalties income in the future, the patent suits demonstrated that US trade laws can be effectively used to protect intellectual property in the semiconductor industry, TI officials suggest.

The TI suits set a precedent for the entire US semiconductor industry, analysts suggest, demonstrating the strength of protection US patents offer to semiconductor chip products.

Canute James on a growth industry dependent on American quotas

US-Caribbean textile trade a delicate web

CARIBBEAN countries exploiting special provisions for garment exports to the US have significantly increased their shipments to the US and expect further significant expansion over the next two years.

The region currently accounts for only 7.75 per cent of all US garment imports. But in the twelve-month period ending July 1987 the region's shipments to the US of garments made from cotton, wool and man-made fibres totalled 659m sq yds, a 42 per cent increase on the previous twelve months.

This growth follows an equally significant jump of 67 per cent between 1984 and 1986. The Dominican Republic is the region's leading supplier to the US, followed by Haiti, Costa Rica and Jamaica, with these four countries accounting for 86 per cent of the region's shipments.

Caribbean government officials believe that the region can further increase its garment exports to the US. Projections based on proposed new investments in the garment sector in the region, show the Caribbean's share of US garment imports could reach 12 per cent in three years, implying a rate of growth above the average for all US garment imports.

There is growing concern, however, that proposed legislation in Washington aimed at putting a ceiling on imports could damage the fastest growing sector of the region's economy.

The Caribbean has recorded these significant increases in gar-

ment shipments to the US in spite of being denied duty free entry under Washington's Caribbean Basin Initiative, a 12-year trade programme started in 1984 which allows 22 designated countries to ship a range of products duty free.

But the growth in exports has been stimulated by provisions under item 807 of the US tariff regulations, which allows Caribbean producers to re-export assembled garments and other products, attracting low rates of duty applied only to the value added in the Caribbean.

Much is also being made by Caribbean and US producers of a facility which allows special entry to the US for garments assembled in the region from cloth made or parts cut in the US.

The region's quotas - referred to in Washington as "access levels" - are determined in bilateral negotiations with the US Government and are agreed on the basis of each country's ability to produce and its plans for increased production.

These special trade facilities give US manufacturers seeking to take advantage of lower wage costs overseas an opportunity to undertake labour-intensive assembly operations, while also helping Caribbean manufacturers who wish to enter the US market, but are not developed enough to compete on their own.

However, these special programmes present some dangers for Caribbean producers. While they enjoy low capital costs and

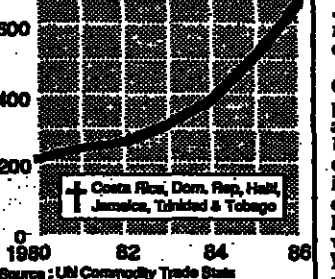
bring further substantial increases in garment exports both to the United States and to the still largely untapped Canadian and west European markets," according to Mr Peter King, chief executive of the Jamaica National Export Corporation, a state agency which encourages export industries.

He expressed the concern of Caribbean officials that the proposed legislation in Washington aimed at limiting the growth of US textile imports to 1 per cent of the 1986 level, with this increase being spread among all countries supplying the US market, could destroy an industry which promised much to the hard pressed economies of the region.

There is also growing concern that the region's growing garment export sector could be harmed by abuse of the access to the US market. Several governments are putting protective measures into place, following the discovery of some cases of export licence fraud.

"We clearly cannot stop anyone or any group trying to make illegal exports," Mr King said. "We do, however, have agreements in place with the US authorities which allow us to prove very quickly whether any questionable shipments arriving in the United States are in fact ours."

The protective measures are described by officials as being similar to those being used by Hong Kong.



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N-power to retain central role after privatisation

BY LUCY KELLAWAY

A PRIVATISED electricity industry could be obliged to use nuclear power for between 20 and 25 per cent of its generating capacity, Mr Cecil Parkinson, Energy Secretary, said yesterday. Mr Parkinson, outlining this Government's commitment to nuclear power, and this narrowed its options in choosing a suitable structure for the privatised electricity industry.

The future of the nuclear power stations within a privatised industry has been seen as one of the major problems for the Government in drawing up its plans for selling the industry. It has been argued that the large capital outlays required to build nuclear power stations and the relatively low returns involved, make them unattractive to private investors.

Mr Parkinson was speaking in London at a conference on privatisation organised by the accountants, Coopers & Lybrand.

Yesterday Mr Ian Gaskirk of Coopers and Lybrand warned that "concerns about financial risk and return on capital... will account for the very low growth in UK nuclear capacity which we now believe is likely."

However, Mr Parkinson said he believed that large nuclear power stations could be built economically. He implied that accepting diverging marginal costs for different types of power stations in the interests of ensuring a diversity of supply.

He said he had not ruled out retaining nuclear power stations in the public sector. The only options ruled out are selling the industry as a whole and breaking it into parts too small to accommodate nuclear generators.

Sir Philip Jones, chairman of the Electricity Council, told the conference that it would be undesirable for the Central Electricity Generating Board to

retain control of the grid when the industry had been privatised, and recommended that control should pass to the area boards, which distribute electricity.

If ownership rested with the CGB, it "would have little incentive to encourage competition from other generators. A powerful argument can be made for the distribution side owning the grid, since, as the retailer, it has the greatest incentive to encourage competition in generation and hence secure the cheapest possible supplies," Sir Philip said.

He questioned the need for electricity price increases announced earlier this month. He supported the Government's aim to increase the rate of return of the industry from less than 3 per cent to a target of 5 per cent, but disagreed with the speed of the move. However, Mr Parkinson said the rise in prices was essential to attract and service new capital in the near term.

Balanced budget may be possible next year

BY SIMON HOLBERTON

CITY OF LONDON expectations of tax cuts, higher Government expenditure and a negligible borrowing requirement next financial year were boosted yesterday by provisional Treasury figures showing the Government's public sector borrowing requirement (PSBR) was in surplus by £1bn last month.

The figures indicate that, falling any untoward developments, the Government could be in a position to balance the budget next year, if it makes use of the first time since 1969-70.

Last month's £1bn surplus compares with a surplus of £155m in the same month of 1986. For the first seven months of 1987-88, borrowing totalled £560m compared with £5.7bn in the same period last year.

The outlook for a balanced or near-balanced budget is aided by seasonal factors. The PSBR tends to be in surplus in the last five months of the financial year because of company taxation flows.

Phased poll tax introduction plan dropped

By Peter Riddick, Political Editor

THE community charge or universal poll tax, which is set to replace domestic rates, is to be introduced in one go in April 1990 in most areas of England, with the exception of the highest spending areas of London where there will be a four year phasing-in.

This change from the approach decided in July of a four-year transition throughout England follows a lengthy and apparently heated series of ministerial meetings.

The decision, finalised at the last minute, represents a victory for the original preference of Mr Nicholas Ridley, the Environment Secretary, backed by Mrs Thatcher, in face of the opposition of other members of the Cabinet.

Mr Ridley said the vast majority of areas should introduce the full charge in 1990-91, though with a temporary safety-net which will be limited to a maximum of £75 per adult.

However, in areas where local authorities have budgeted to spend more than £130 a head above their grant related expenditure assessments for 1987-88, the charge will be introduced only partially in 1990-91 at £100 (assuming unchanged spending).

Labour tables Bill backing devolution for Scotland

BY JAMES BUXTON

THE LABOUR Party yesterday took the most important step so far in its campaign for Scottish devolution, by presenting a parliamentary Bill to create a Scottish Assembly which would have tax-raising powers.

Mr Donald Dewar, Labour's spokesman on Scotland, predicted that the Bill would not receive a second reading in the House of Commons because of Government opposition. But he expected that Labour would be able to use one of its supply days - when it can decide on Parliament's debates - to discuss a motion approving the Bill's principles.

He said that the Bill was part of a continuing campaign for devolution, and would "come back in a number of different forms" over the next few years.

The creation of a Scottish Assembly was part of the Labour Party's manifesto at the General Election, when Labour won 50 of 72 parliamentary seats in Scotland while the Conservatives lost 11 of the 21 seats they have held in the past. Since then, the opposition parties have argued that the Government has no mandate in Scotland.

The Liberal Party has upstaged Labour by planning a debate

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Threat of strike at Christmas recedes

BY CHARLES LEADBEATER, LABOUR STAFF

THE possibility that Christmas mail might be seriously disrupted by industrial action receded yesterday after the Union of Communications Workers, the main Post Office union, announced that postal workers had voted for strike action by only a narrow margin.

In the ballot among the 166,000 postal workers over strike action in support of the union's claim for a three-hour cut in the working week, 73,349 or 55 per cent of those voting backed strike action, with 58,917 against.

Under the Government's trade union legislation the ballot decision has to be implemented by December 10 or the union loses its mandate.

Mr Alan Tiffin, the union's general secretary, said it was still highly likely the union would take some industrial action. It would probably wait 10 days

TURKISH BANKING & INDUSTRY

The Financial Times proposes to publish this survey on

WEDNESDAY 16TH DECEMBER 1987

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Study of the breeding, beaching and hibernation habits of large sea animals being carried out at the Sea World Aquarium in Orlando, Florida, includes investigation of various internal organs.

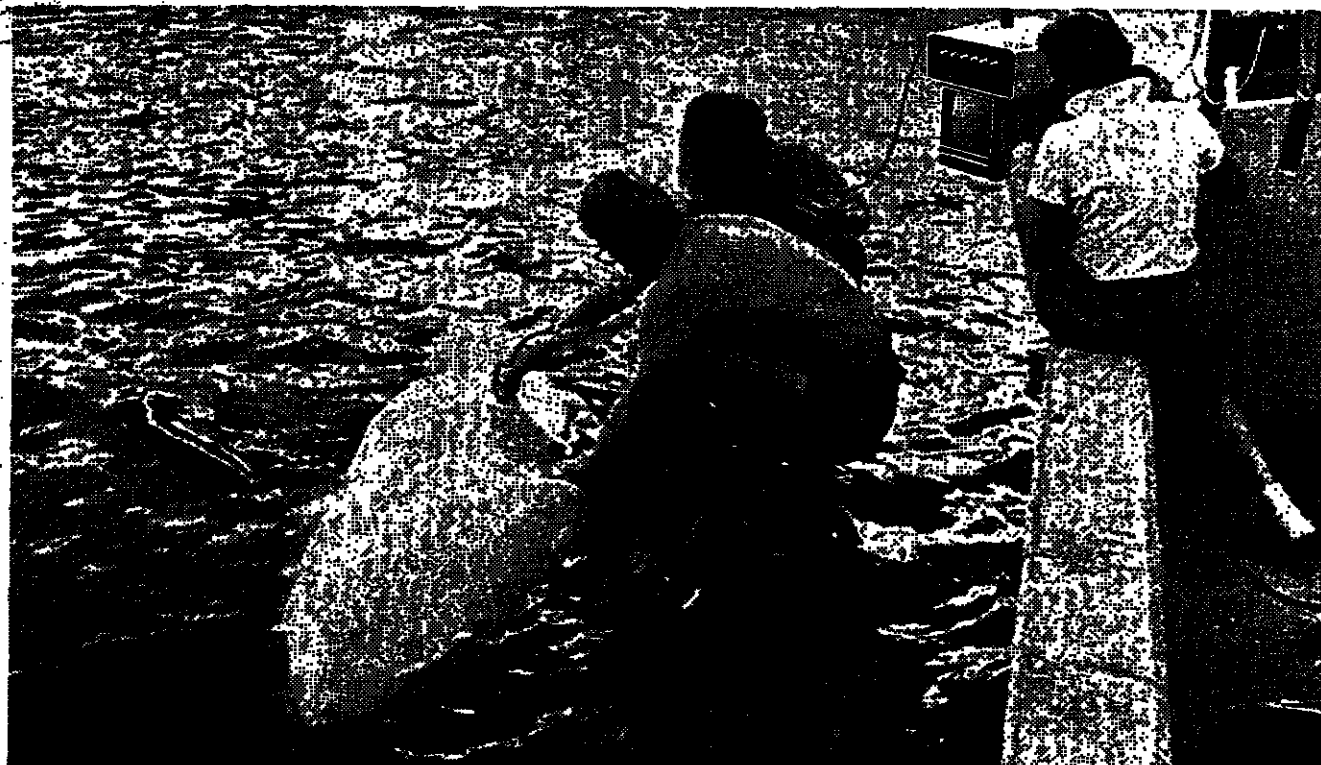
However, the high degree of obesity, particularly in the whale family, makes it difficult for marine biologists to distinguish one organ from another.

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PHILIPS

UK NEWS

Change in law on subsidiaries sought by DTI

By Richard Waters

A CHANGE in the law to prevent companies from leaving subsidiaries out of their group accounts is being proposed by the Department of Trade and Industry.

A number of schemes undertaken by leading companies, including S&W Berisford, Burton and Sons, would be outlawed by the proposals.

At present, a company is treated as a subsidiary only if more than half of the shares are owned by the parent. Complex financial arrangements make it possible for parents to retain their control while not owning a majority of the shares.

In a letter to accountants, lawyers and industry representatives at the end of last month, the DTI said it planned to introduce a wide definition of what counts as a parent/subsidiary relationship in the Companies Act, due in the 1988-89 session of Parliament.

Influence over the financial or operating policies of one company by another will indicate

such a relationship, provided the parent has some form of interest in the subsidiary's profits or assets.

S&W Berisford's 1986 accounts reveal that property worth £68.5m was held by two associated companies, Turley and Manordream, and hence not included in the group accounts. Yet the borrowings to finance this property were guaranteed by Berisford.

Mr Alec Gray, chief financial accountant at Berisford, said that when those companies were set up, most of the finance was not guaranteed by Berisford. He said: "This tends to vary from year to year."

The company would have to "consider very carefully" its position if the DTI proposals become law, he said.

Burton's latest accounts show that the group sold and leased back £100m of property to a 50 per cent-owned company, Hall & Sons. Since it does not have a majority interest, Burton does not need to treat Hall as a subsidiary.

Sharehouse last year unwound an arrangement under which its "subsidiary", Richard Shupe, was taken off the group balance sheet.

Norcros dismisses its chief executive

By Clay Harris

NORCROS, the building products and specialist print and packaging group, has abruptly dismissed Mr Terry Simpson, its chief executive for more than three years.

He left the company on Monday afternoon after being told the outcome of a board meeting that morning, at which he was not present. Norcros has refused to clarify its official statement that Mr Simpson had left after a "disagreement over the implementation of group strategy."

His sudden departure surprised City analysts. Norcros shares lost 16p to close at 285p.

Mr John Hopkins, technical director, has been appointed acting chief executive while the company conducts a search for Mr Simpson's permanent successor. Mr Peter Jordan was appointed to the board and will retain his responsibility for print and packaging.

Mr Simpson, 49, has worked at Norcros for nearly 30 years. He had been on the board since 1977, becoming chief executive in July 1984.

He was paid £109,000 in the year to last March 31 and has a five-year service contract. His current salary is believed to be about £115,000.

Norcros said yesterday it remained committed to the policy of concentrating on building products and specialist print and packaging, a strategy developed during Mr Simpson's tenure.

The group's products include Cristal, the leading British-made wall-tile, Ciltal metal windows and Triton electric showers.

Norcros said its results for the six months to September 30 would be in line with market expectations.

It confirmed its pre-tax profits forecast of £10m for the full year, an estimate made in April shortly before Norcros narrowly defeated a £570m bid from Williams Holdings.

Michael Skapinker on a club which encourages community involvement

Preaching benefits of corporate generosity

THE PER CENT Club, set up in December to encourage companies to increase their involvement in the community, is in one sense nothing, because it does nothing, Sir Mark Weinberg, the club's co-chairman, told its first annual meeting on Monday night.

Sir Mark's statement was not an anguished admission of corporate ineffectiveness. His own company, Allied Dunbar Assurance, has an impressive record of community involvement. Six of its accountants, for example, provide a free problem-solving service for charities in the Windsor area.

His point was that the Per Cent Club has no central fund, no head office and no activities other than its annual meeting, although it has 110 members. Its minimal administration is carried out by staff of the inner-city action group Business in the Community.

The Per Cent Club's only purpose is to encourage companies which give money to charity, lend staff to voluntary organisations or sponsor cultural or job-creation initiatives, to tell the world about it. The hope is that companies which do not devote much time or money to community activities will then be inspired to do so.

To qualify for membership of the club, companies have to contribute more than half a per cent of their pre-tax UK profits to the community, either in cash or through the involvement of executives and employees in socially worthwhile projects.

How successful has the club been in its first year? Prince Charles, who addressed its annual meeting, read out such a long list of corporate community activities that some listeners were left wondering why there was any need for the Per Cent Club.

The Corporation of Lloyd's has funded a loan for the development of small businesses in the East End of London. Kleinwort Benson has made funds available to the Bangladesh community. Mercury Asset Management has funded workshops in the London boroughs of Hackney and Lambeth.

Prince Charles said: "United Biscuits' staff, scattered across the country like crumbs, have supported projects including a hospice at Halifax, where money was collected through raffles, sponsored slims and swims, a marathon and a cycle ride from

Land's End to John O'Groats."

But the statistics of the Charities Aid Foundation show that total charitable donations by Britain's top 200 companies still fall far short of the half per cent target. The £58m they gave last year was an impressive rise on the previous year's figure of £46m, but represented only 0.2 per cent of the top 200's pre-tax profits.

The point was taken up by Sir Hector Lasing, chairman of United Biscuits and the Per Cent Club's other co-chairman, who told the annual meeting that the club still faced some important challenges.

"I said last December that our interim target for membership was 200 major companies. Although we are more than half-way there, most of our existing members are companies with a long-standing commitment to community involvement, so that their recruitment was in effect a public affirmation on the part of believers."

"We are now reaching the stage where all of us need to preach with greater fervour to bring into our fold the as yet unconverted," he said.

Even some of the converted have drawn back from adding their names to the Per Cent Club's membership list. The absentees include some of those commended by Prince Charles. When the club was launched the large oil companies, for example, said that because of the volatility of their industry they were reluctant to commit themselves to handing over specific percentages of their profits.

Sir Hector said the club had to broaden its membership to take in smaller and regional companies.

"I believe there are many regional and provincial companies which are already giving

TOP TEN UK CORPORATE DONORS

Company	Contributions £000
1 Marks & Spencer	2,964
2 IBM	2,579
3 British Petroleum	2,500
4 Barclays Bank	1,779
5 Shell	1,509
6 Hanson Trust	1,416
7 ICI	1,400
8 NatWest	1,294
9 Midland Bank	1,093
10 Hewlett Packard	1,070

Source: Charities Aid Foundation

generously to their local communities and which would welcome the opportunity to stand up and be counted. I therefore hope that, before the next Per Cent Club annual meeting, we will have established a number of regional per cent clubs."

Sir Mark Weinberg says city or state clubs tend to be the norm in the United States. Mr Anne Heald, a US-based programme officer of the German Marshall Fund, which encourages the exchange of ideas between the US and Europe, says companies with local community ties are more likely to maintain their commitment during an economic downturn.

The other task the Per Cent Club has set itself is to encourage members to raise the level of their contributions. The half per cent target represented a lowering of the club's original sights. Many of the American organisations from which it gained its inspiration are one per cent clubs.

Sir Mark recognises the need to move slowly. He would like to encourage individual companies to move towards the one per cent mark rather than trying to make it obligatory for all club members.

Motorists 'facing chaos' without new trunk roads

MOTORISTS face chaos on trunk roads unless new schemes are started soon, the British Road Federation said yesterday.

Forecasting possible widespread congestion on motorways and major roads in the 1990s, the federation launched a 54bn road programme which it hopes the Government will adopt.

Mr Peter Wiles, federation director, said: "Unless we get action, we are going to have severe congestion. The jams we are seeing now on the M1, M6 and M25 will become much more commonplace throughout the trunk road network."

The federation believes government provisions for new roads and road improvements, announced by the Chancellor, Mr Nigel Lawson, earlier this month, do not go far enough.

It also fears that the Government is underestimating the growth of traffic over the next few years.

The organisation's alternative road programme is contained in a report, The Way Ahead. It calls for a Home Counties orbital route running 30 to 40 miles from London to relieve the M25; a new motorway between Birmingham and Preston to relieve the busiest sections of the M6; the A1 to be upgraded to motorway standard from London to Newcastle; and all-weather routes across the Pennines from Manchester to Sheffield.

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Nuclear power 'has future in a privatised electricity industry'

By Maurice Samuelson

MR DONALD MILLER, chairman of the South of Scotland Electricity Board, said yesterday that nuclear power had a future in a privatised electricity industry.

Nuclear power throughout most of Europe had been developed in the private sector and operated on standards as high as in the public sector. Government responsibility for insuring its safety was similar, whether in the public or private domain.

"The private sector can indeed point to a very responsible performance in areas of industry where the risk levels are, if anything, greater than with nuclear power."

However, he suggested there might be a "less satisfactory situation with regard to safety" were privatisation to involve a significant increase in the number of nuclear stations operating in the UK.

On the economics of nuclear power, Mr Miller said that in Scotland nuclear power was substantially cheaper to run than the SSEB's large, efficient coal-fired stations and, remain so, even if all Scotland's coal were purchased at world market prices.

He could therefore "see no reason of principle" why a private sector organisation might be able to reach a commercial decision to build a new nuclear power station and then find the money to do it, if it were properly capitalised and regulated, and if it was a commercially proven model.

Nuclear power entailed larger business risks than fossil fuel plants, requiring insurance against loss of output. Insurance against these business risks could be met through the commercial insurance market.



Donald Miller: nuclear power is cheaper to run.

FT
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But the best insurance was for a nuclear utility to be large enough to sustain the occasional temporary loss of output from individual generating units.

The need for strong regulation of a privatised UK electricity industry was stressed by Mr Andrew Warren, director of the Association for the Conservation of Energy. Quoting from the the Confederation of British Industry's submission to the Government on privatisation, he said the degree to which regulation was necessary would depend on the extent to which genuine

competition was developed.

The regulatory authority should have powers to consider four fundamental areas - pricing, capital investment, accounting practices and safety.

Mr Graham Hadley, secretary of the Central Electricity Generating Board, which had earlier withdrawn from participating in the contest, circulated a statement reflecting the board's anxiety about moves to end its control of the National Grid.

Such a move, said Mr Hadley, could raise the industry's costs in England and Wales by £1bn a year, equal to a 10 per cent increase in electricity prices, and fragmentation of the industry could put national security of supply at risk.

He said, however, that the CEBG was not opposed to privatisation "carried out carefully and sensibly". The board was also not opposed to competition and was not concerned to preserve itself as an institution.

"But it does want to safeguard the interests of the consumers - in particular their security of supply and the cost of electricity."

In a paper on electricity and the environment, Mr Werner Hilsbeck, director of Rheinisch-Westfälisches Elektrizitätswerk (RWE), reported that more than 60 per cent of West Germany's coal-fired power stations would have been fitted with desulphurisation units as part of the country's contribution to combating acid rain in the atmosphere and the remainder of those not being phased out would have been adapted by the middle of next year.

However, the desulphurisation programme created its own environmental problems in the form of 4m tonnes of gypsum a year

Insurance cover for accountants

By Richard Waters

CHARTERED ACCOUNTANTS are to be compelled by the new chartered accountancy bodies in the United Kingdom to have insurance cover against lawsuits after January 1990.

The Institute of Chartered Accountants in England and Wales, the largest of the three bodies, said the accountants' ability to practise without cover was a gap in the institute's self-regulatory arrangements which left the public and accountancy firms inadequately protected.

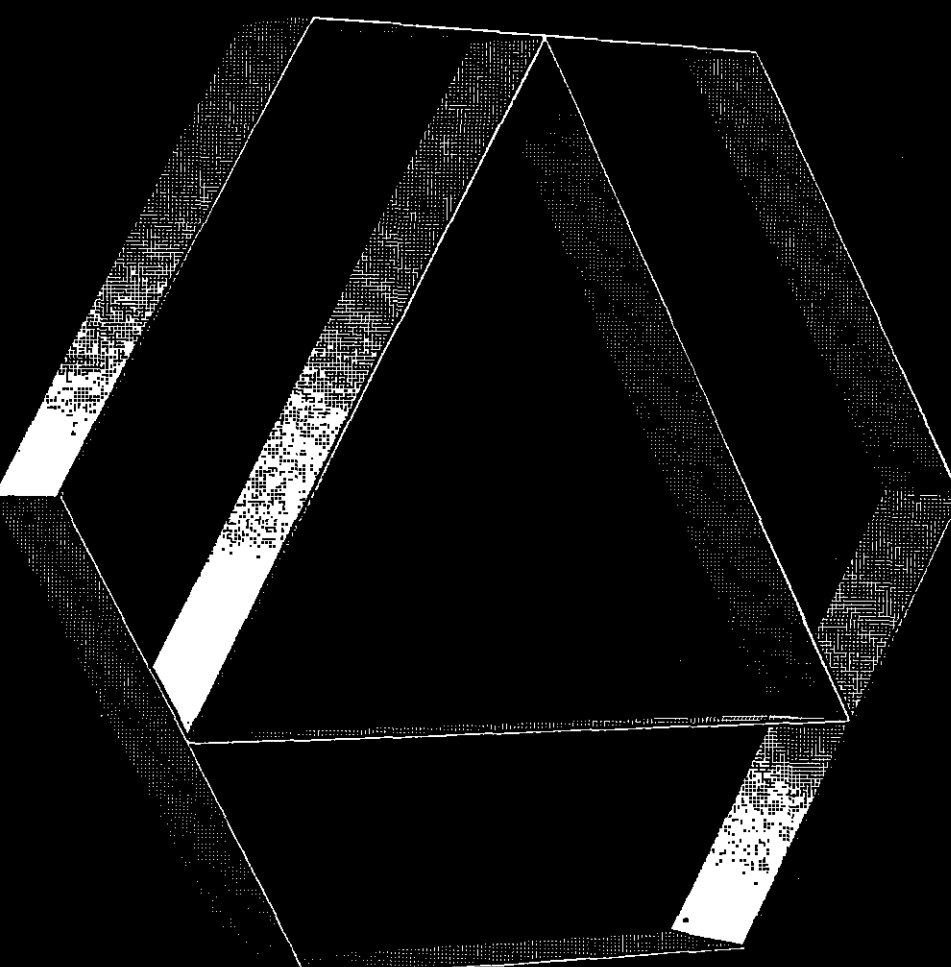
Chartered accountancy firms will be required to be insured for at least £500,000, but will be advised to have cover two-and-a-half times greater than their annual fee income or 25 times greater than their largest single fee.

Solicitors, chartered surveyors and certified accountants already have to be insured.

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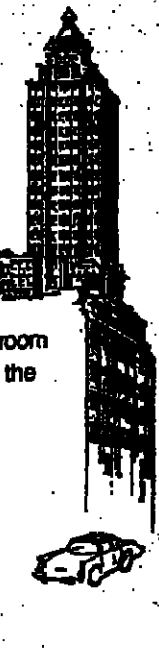
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MANAGEMENT

TO US THE domestic market is not Italy, but Europe. From the very beginning we saw Stefanel as a business with global, or at the very least, European potential.

Giuseppe Stefanel, the 35-year-old president of the Stefanel international retailing group, is one of the new breed of young European entrepreneurs who have always perceived their businesses within an international framework.

Seven years ago Stefanel was one of the hundreds of knitwear manufacturers in the area around Verice and one of the thousands of family firms which have flourished as the "spina dorsale" or backbone of the Italian economy.

Today it is an international retailing business with more than 700 outlets, more than a fifth of which are outside its native Italy. This year it expects to make profits of L36bn (£17m) on sales of L220bn.

The ability to expand within Europe has been an important element in Stefanel's success. The absence of trading barriers has already eased its expansion beyond Italy into Northern Europe. It is now preparing for 1992 when the European Commission will have introduced a unified market.

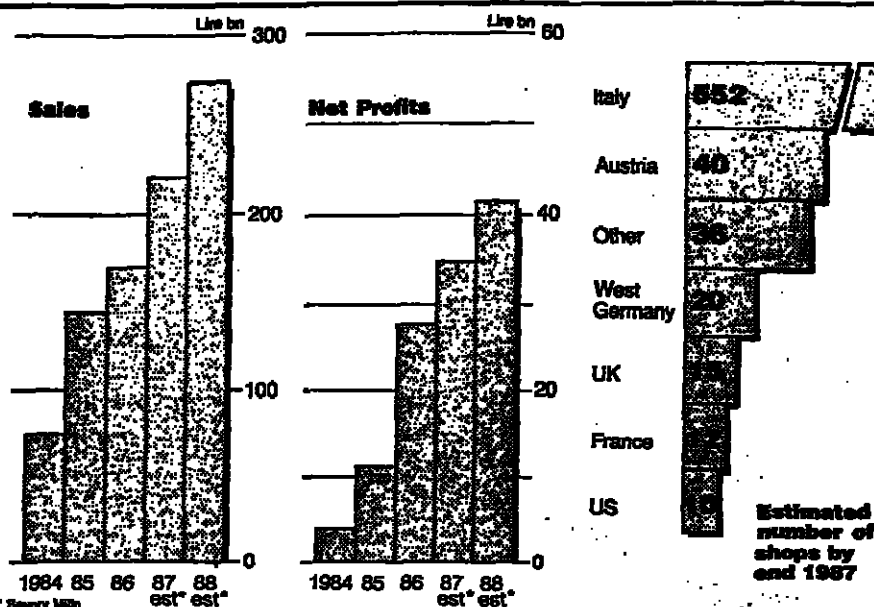
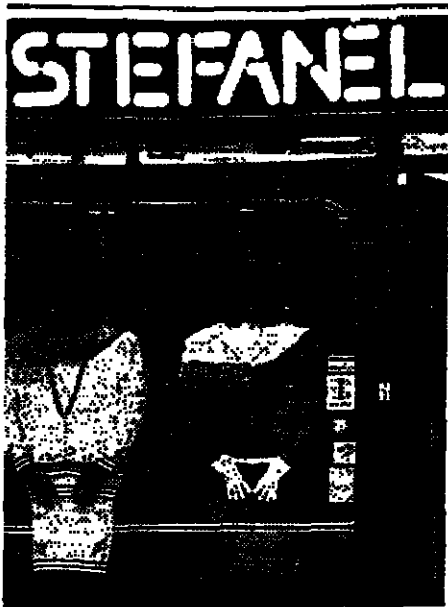
Stefanel is a relatively recent recruit to retailing, but its involvement with the textile industry dates back to the late 1950s when Carlo Stefanel - Giuseppe's father, who earned his living by travelling from village to village to sell wool from the back of his bicycle - borrowed money to begin a knitwear business.

The company he founded, Magificio Piave, was initially concerned with knitwear manufacturing. But in 1980 Giuseppe Stefanel - who became president on the death of his father earlier this year - opened the first of a chain of shops bearing the family name.

The Stefanel shops were positioned to fill a perceived gap between the designer collections and the mass market. At first they sold a small range of knitwear, designed by Giovanna Stefanel - Giuseppe's sister - and manufactured at the family factory. After two years the business diversified into a wider range of clothing, still designed by Giovanna, but sourced from sub-contractors.

From the start Stefanel adopted the franchising system pioneered in the fashion industry by Benetton, the international textile group based on the opposite bank of the River Piave near Venice.

Giuseppe Stefanel balks at the inevitable comparisons with Benetton. The two companies differ in that Benetton specialises in knitwear, while Stefanel stocks a more varied range of clothing. Benetton's merchandise is slightly cheaper than Stefanel's.



Knitting together an international team

Alice Rawsthorn explains how Stefanel has used its native Italy as a springboard into global retailing

But the two companies are alike in that both have adopted a franchising system by which to run their shops. In this area, at least, Stefanel concedes that it has copied Benetton. Under this system the franchisees, who own and operate the shops, receive exclusive rights to Stefanel's merchandise and benefit from the marketing and managerial support that the group provides.

Stefanel retains control of merchandising and presentation in the shops that bear its name. This system also enables it to expand rapidly at very low capital cost, whether in Italy or overseas.

Within a year Stefanel had opened 30 shops across Italy. Within four years it had established a chain of 350 units and began to look for growth elsewhere in Europe.

Initially the Italian formula was translated intact into other countries. Stefanel would buy its first shop as an "experimental" unit and then expand through franchising, selling the same collection produced for the Italian market.

In the early days moving overseas was fraught with problems. "It was difficult, very difficult," recalls Giuseppe Stefanel. One problem was that the Stefanel name was unknown outside Italy. More pertinently, the company had neither the management structure nor the resources to meet the demands of different national markets.

Stefanel has spent the past three years building up the structure it needs to solve these problems and to equip the company for expansion throughout Europe.

One of the priorities was to assemble a central management team at the Venetian headquarters which could cope with the demands of an international business. Until 1984 Stefanel had been run chiefly by the family - with Carlo in charge of production, Giuseppe of retailing and Giovanna of design - but the company then began to recruit new people to strengthen the senior management team.

Stefanel chose young executives who would be able to develop their roles as the business grew - the average age of the senior managers is 40 - but who had already worked within multinational companies. The senior team has been drawn from the Italian subsidiaries of international companies such as Levi-Strauss, Quaker Oats and Zanussi. This team is now in place and is capable, or so the company hopes, of coping with a business double Stefanel's present size.

The group also needed to establish a structure of local management within its overseas markets. The "flagship" shop that it buys when it moves into a new country to test the demands of the local marketplace is used in this context; Stefanel sends executives over from Italy to liaise with local consultants on shop locations and fashion trends.

In the smaller markets the parent company is represented by agents. But in the more important markets it has set up central offices and employs area managers. These managers have come from companies with experience of franchised fashion retailing. The area managers liaise between the franchisees and the parent company offering advice on merchandising, store design and management. In turn they report on the performance of their areas to the divisional heads responsible for finance, marketing and image.

Stefanel has the twin objectives of making the most of the economies of scale inherent in volume production and remaining responsive to the needs of individual markets.

Experience has taught it that orange does not sell in the Netherlands, that patterned knitwear is more popular in Britain; that trouser legs should be a few centimetres longer for the West German market; and that shops in Northern Europe need to stock more knitwear than those in the South.

The market position of the group also changes from country to country. In West Germany, for example, Stefanel perceives its competitors as Boss, Benetton and Esprit; whereas in France it pits itself against Cacharel, Manoukian and Benetton.

Stefanel's solution to the problem of reconciling the needs of different markets is to combine a rigorous research programme with a flexible production process. Giovanna Stefanel's design team has brought in new designers from distant countries and works with style consultants all over the world. Sales information is supplied by a computer network which provides real time data from 100 shops.

The collection has been expanded to embrace the different demands of each market.

Stefanel uses a combination of in-house production and sub-contracting to accommodate the needs of individual markets. Most of the knitwear and some of the clothing is produced by the group's own factories - which are equipped with the latest technology - but the bulk of the collection is sourced from the 150 or so sub-contractors, each employing 15 or 20 people, based around its headquarters.

These small family firms not only execute labour intensive work in a cost efficient manner, but have the flexibility to produce small orders of longer trousers for West Germany or black polo necks for France.

Given that distribution is not a problem - orders can be dispatched from Venice to London within a day - Stefanel will continue to manufacture from North East Italy where it can draw upon a pool of skilled local labour. The proceeds of its forthcoming flotation on the Milan bourse will be used to finance the construction of a new factory.

Having established a presence in Northern Europe, the company is now keen to consolidate its position. Earlier this year it appointed McCann-Erickson, a multinational advertising agency and part of the Interpublic network, to orchestrate a pan-European advertising campaign which will begin next year.

Thus far Stefanel's international expansion has concentrated on the open markets of Northern Europe. In other markets - such as North America and some of the Southern European countries, which impose duty on imports - the company has been less ambitious.

It has attempted to overcome the duty problem in the US and Canada, where it has a small number of shops, by positioning itself in a more expensive market niche. It will adopt the same policy in Spain, Portugal and Greece.

But Stefanel is contemplating a different strategy for the Spanish market. It has just opened a shop in Madrid and is considering opening a production plant near Barcelona from which it can supply the Spanish shops.

Yet Giuseppe Stefanel envisages the Catalonia plant as a short-term solution. After 1992, when the European market is unified, the group will have the freedom it needs to develop the Spanish, Portuguese and Greek markets.

Now that the management structure and systems are in place, Stefanel plans to accelerate its European expansion. In Italy, where there are 350 shops, future growth will concentrate on new ventures such as the Stefanel Kids concept introduced this autumn.

Elsewhere in Europe the company will concentrate on developing one or two markets at a time. West Germany and France are the present priorities.

This year Stefanel expects to finish a fifth of its sales overseas; next year it will source a quarter. Within the next five years at least half of its business will be based outside its native Italy and Stefanel will have achieved its objective of becoming a truly international business.

Previous articles in this series were published on October 14, 21, 28, November 2 and 13.

Submarine cables

Combined expertise makes a link-up

David Thomas on inter-GEC collaboration

IF YOU HAD happened to be standing by the River Thames near Gravesend one day last month, you could have seen a cable 45km long being slowly wound out of a factory into a waiting boat.

This is not a particularly unusual sight at that spot since it is the home of a cable factory belonging to AEI, the power cable subsidiary of the General Electric Company, the electronics and engineering group.

The cable in question was a new departure for GEC in two key respects.

It was the product of an innovative collaboration between AEI and Telephone Cables Limited (TCL), another GEC subsidiary based 10 miles away in Dagenham.

Like other big groups, GEC has experienced difficulties in encouraging its constituent companies to talk to each other - difficulties compounded in GEC's case by its highly decentralised structure and its size: 120 subsidiaries with 135,000 employees.

It was a move by GEC to re-enter a market which it had abandoned almost 20 years ago.

For unlike the cables which normally slide through the AEI doors, the cable being loaded onto the boat had nothing to do with power supply. It was an optical fibre cable destined for a new British Telecom submarine cable between Scotland and Northern Ireland.

GEC has moved back into a business - submarine telephone cables - which it vacated in the early 1970s when it sold out that part of its operations to STC, another British electronics company.

Mike Spoor, TCL managing director, explains that this move was possible only by combining the different expertise in TCL and AEI to seize the opportunities presented by the fast evolving optical fibre technology.

The use of optical fibre has transformed the economics of submarine telephony cables because it allows telephone signals to travel much further without a boost from a repeater - a piece of equipment which is expensive to build, install and maintain. The logical step for us was to re-examine the market and having done that to say we'd go for it," Spoor says.

TCL's study pointed to an entirely new market for small cables separate from the traditional long-haul transatlantic submarine telephony links. "People have not looked at relatively small distances. That is where we see a lot of the business," explains Gerry Boothroyd, recruited by GEC from STC as general manager of its new submarine communications.

But before it could attempt even such short-haul links, TCL needed submarine cabling capacity. So it turned to AEI, its sister company submersed in making heavy duty submarine power cables, with which it had never collaborated commercially on this scale before.

"We are the bucket and spade side of things. We don't know anything about telecommunications here. We're strictly a power manufacturer," as Lionel Sloman, managing director of AEI's power cables division, disarmingly describes the relationship.

Or as Spoor puts it: "We make the fibre optic package and we send it across to AEI who do the finished cable." TCL, with its roots in the telephony business, also kept the job of selling the finished product.

TCL and AEI made their first sale to a power company in New Zealand which wanted a 7 kilometre submarine fibre optic cable to run telephony services to a small island, before clinching its first substantial deal with BT. At AEI, Sloman describes the New Zealand contract as "typical of the job we would like to get and we think there are hundreds around the world."

The transformed economics of submarine fibre optic cable should prove attractive to countries like Indonesia with many islands to be serviced or like Norway which might prefer underwater to land-based cables, Sloman and Spoor believe.

In the medium term, they see the scope of the venture expanding if their push into this market proves successful. Sloman talks tentatively of re-entering the long-haul submarine market. Both companies are keen about running power and fibre optics through the same cable much more extensively.

In the past, says Spoor, looking back before AEI and TCL's collaboration started, "they had their markets and we had ours - and they didn't overlap."

TECHNOLOGY

HOW WOULD you like to sit down at a piano keyboard, play a few notes, and sound like the entire string section of a major orchestra?

That is what Mark Knopfler can do, comes his guitar leader of the Dire Straits band. Knopfler owns a Synclavier Digital Audio System, a quarter-million-pound computer-driven device developed and built by the New England Digital Corp. of White River Junction, Vermont. The machine can store, manipulate and reproduce thousands of sounds electronically.

The Synclavier is one of several similar products introduced in the last five years that, as synthetic sound technology has improved, are beginning to change the economics of and the way that music is made.

Knopfler used his Synclavier this year, working with keyboard player Guy Fletcher, to compose the sound track for the new Bob Reiner film, "The Princess Bride." He says he next plans to use the equipment to compose an original orchestral score.

Cost savings in the production of long-playing records can be considerable. Making a rough calculation, Nick Gattfield, director of Artists and Repertoire at the EMI Records unit of Thorn EMI, says that using a Synclavier to build up backdrops for wide "pre-production" work can save up to £2,000 by shearing two days off the normal five to seven required to complete the cut of the lead track. LP. The Princess Bride. He says that about 450 systems are now in use around the world.

"More and more records are being made with this equipment," says Gattfield. Today, he adds, "it is difficult to produce, live, a drum sound as good as a top-quality synthetic sound. People have suddenly realised what you can do with this equipment."

Synthetic sound, or sound generated electronically, is not new to music. The Moog synthesizer, developed in the 1960s, popularised the concept. Today, there are lap-top electronic keyboards for children, and small sound-mixing desks sell by the thousands.

Earlier this year, Yamaha of Japan set up a music laboratory in London where musicians can test new products, including a piano with a MIDI (musical instrument digital interface) controller that can run a number of attached synthesizers. At the market's top end are multiple-channel mixing desks, their banks of switches and knobs

commanding the latest microprocessor chips.

Beyond even these are the Synclavier, a less pricey competitor from Fairlight of Australia, and AMS Industries' Audiolophile. According to AMS managing director Mark Crabtree, his specially designed product is aimed specifically at the audio studio market rather than at performing musicians and composers. He says he has sold about 100 systems.

"Every single record in the top 40 has some sort of synthetic sound produced by these kinds of machines," says Gattfield of Thorn EMI. Because a songwriter can call up a huge variety of pre-recorded sounds, a Synclavier or Fairlight can be used to compose in advance of recording "horribly high-priced" studio time, he adds. "A Synclavier is not a substitute for a multi-track recording studio, but (with it) I can put down a lot of music

without ever getting my foot in a 48-track studio."

Such premises cost from £1,000 to £1,500 per day to rent, he says. Artists must be paid on top of that. Although a Synclavier rents \$500 to £1,000 a day, Gattfield says he can accomplish a lot by building up tracks of drum, bass and brass in advance, then finishing in a studio "with live vocals or a live sax solo."

Record-making is only one slice of the market. Television viewers in France are about to be treated to a Honeywell Bull computer commercial in which baryard puppets will be heard chatting to each other about the product's merits.

These squeaky voices, which sound like the characters in the bar scene of the Star Wars movie, are straight out of a Synclavier. "The director wanted, not animals talking, but a new

synthetic sound," says Lloyd Billings, chairman of The Tape Gallery.

Billing hires out his Synclavier-equipped sound studio mainly to advertising agencies which use it to create tracks to fit a video. The Synclavier can be synchronised to video images so that "instead of splicing and rejigging hundreds of pieces of audio sound effects, we make all the sounds on a Synclavier."

Billing says he most often uses about four dozen tracks of music for his compositions, but that his Synclavier system is capable of taking up to 200.

The basic technology that makes all this possible is the ability to capture, store and retrieve sounds electronically. First, musicians play real notes. These occur as analogue waves, which are then converted into digital codes by sampling. In sampling, a code or series of 1s and 0s of computer language is assigned to virtually each point along the sound wave.

The 1s and 0s, stored in the computer, are recalled as needed and amplified into their original sound. Synclaviers come with a ready-made store of sounds. Composers can then add their own original sounds, as well as those created by others.

The technology means that all these sounds are accessible to the average musician," says Gattfield. "If someone can play trumpet but not keyboard, this can give the missing capability."

How music business has tracked down the lost chord

Jane Rippeteau reports on a new wave in synthetic sound



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WORTH WATCHING

Edited by Geoffrey Charlish

Philips and Sony set CD standard

"WRITE ONCE" specifications for Compact Disc have been agreed by the two major innovators in CD, Philips of The Netherlands and Sony of Japan. The digital discs will allow 600m characters of text to be recorded by the user.

The move follows the specifications, widely followed, for the digital discs which will allow 600m characters of text to be recorded by the user.

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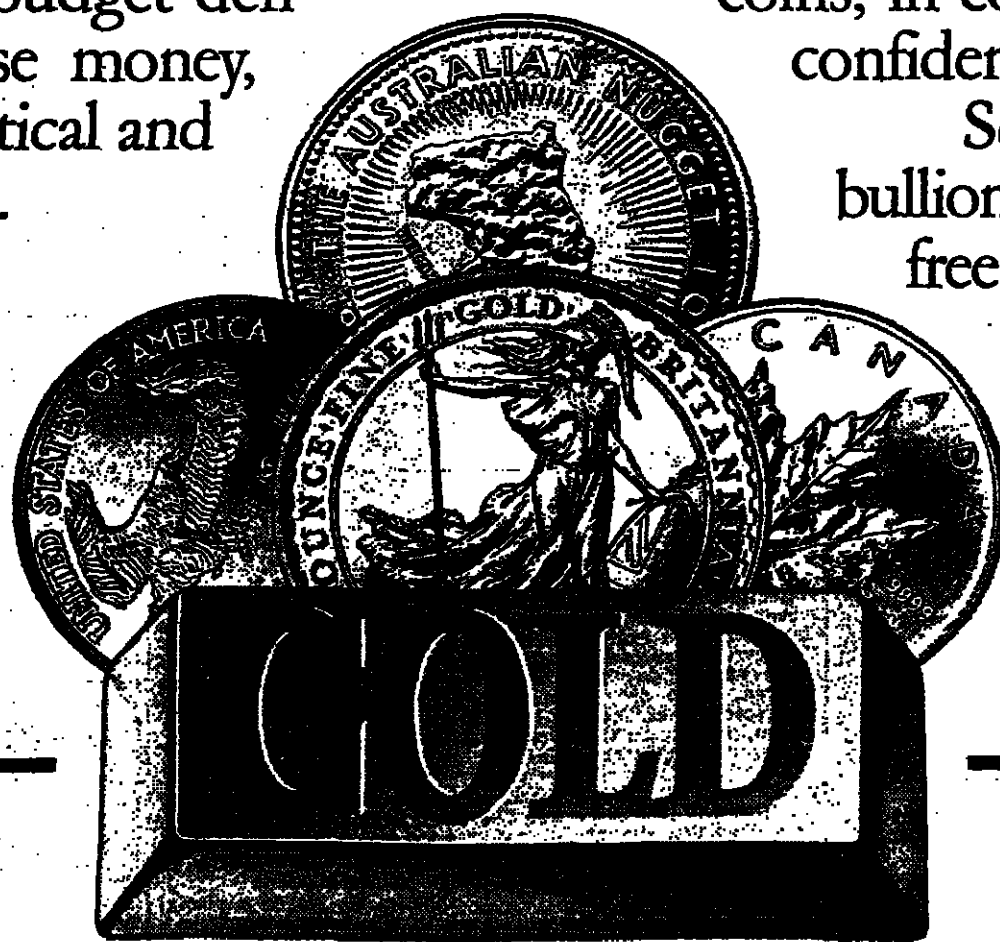
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Mrs Thatcher and Europe

MRS MARGARET Thatcher sometimes sounds much better on international affairs than on domestic. Her speech at the Lord Mayor's banquet in London on Monday was an example. The dreary details of at times unnecessary and contradictory home legislation were out. The British Prime Minister was speaking of the world at large, and she did it very well.

It can hardly be denied, however, that the outlook at present is a good deal more daunting than ministers are ready to admit. There are problems on almost every front. Moreover, this is one of those occasions on which, for better or for worse, everything seems bound to happen more or less at once.

Within the next few weeks, there should be a meeting of the Group of Seven (the world's major industrial democracies) to try to secure greater exchange rate stability than provided by the Louvre Accord in February. Mr Mikhail Gorbachev, the Soviet leader, is due in Washington to sign an agreement with President Reagan on the elimination of intermediate nuclear forces. And the heads of government of the member states of the European Community are preparing to meet in Copenhagen to seek to resolve the Community's long running financial and agricultural difficulties.

None of this is taking place against an entirely stable ground. Mr Reagan is entering his eighth year at the White House and is no longer the teflon man he used to be. His powers to deliver cuts in the US deficit are limited, even if the will is there. Mr Gorbachev has troubles of his own, as the fall of Mr Boris Yeltsin illustrates. The Europeans, for their part, seem still not to have taken fully on board how far they have to go towards speaking with one voice and to present an organised front to the rest of the world.

Arms control

Those were the subjects that Mrs Thatcher was addressing. She talked sense. She went some way to correct an impression, given perhaps mistakenly by Chancellor Lawson in recent weeks, that only the US has to act to restore global stability. West Germany and Japan will have to respond by expanding

their domestic economies and, for good measure, she threw in newly industrialised countries like South Korea and Taiwan whose home markets could be further opened to competition. She warned several times of the dangers of a retreat into protectionism.

The Prime Minister was speaking forthrightly on arms control. She welcomed the imminent agreement on INF, looked forward to the superpowers negotiating a 50 per cent reduction in strategic nuclear weapons, but again gave clear notice that she intends to keep the British nuclear deterrent intact.

Two other points are worth noting. One was the assault on the excesses of agricultural policy around the globe. "In Europe," she said, "the subsidy for every cow is greater than the personal income of half the people in the world." Neither the US nor Japan escaped strictures, though the main target is plainly the meeting in Copenhagen next month.

Foreign policy

The other point was her defence of Mr Gorbachev, for whom she showed considerable sympathy. He is "sure to encounter many obstacles - indeed it is clear he is already doing so. But he is a man of great courage and I believe that he will persist."

Those were brave words from a British Prime Minister, especially bearing in mind Mrs Thatcher's earlier reputation as a cold warrior. The Prime Minister was, of course, speaking of the world that she would like to see rather than of the world as it is. It is by no means certain that all the things she has said will be achieved in the next few weeks which reach their desired conclusions. Mr Reagan may go on being embattled and at odds with Congress. Mr Gorbachev may not persist.

Yet if that happens the European message becomes clearer than ever. It is that Europe must get its own house in order, both the economy and on defence. That is essential even if the international outlook turns out to be set fair. It is even more so if the prospects are bleak. Mrs Thatcher has given her best forecast for the future of the world. It should be read around the continent.

Trouble ahead on rates reform

OPPOSITION to reforms that are both practicable and logical can be expected to wane over time. As the arguments in favour of change are digested, hostility and suspicion usually tend to be replaced by assent and support.

Such an evolution of attitudes occurred in respect of the trades union legislation of the early 1980s. Significantly, it is not taking place on rates reform. The planned community charge for individuals and uniform business rate for companies are more strongly opposed today than at any time since the green paper's publication in 1986. The longer people have had to analyse the Thatcher Government's proposals, the more convinced they have found with them.

The strong critique of the Government's proposals published yesterday by the Confederation of British Industry is merely the latest of a long line of adverse assessments. Ministers preparing to publish a bill next month are thus in a curious position. They are proposing to plough ahead with a set of reforms that have been savaged by critics of all political persuasions even though other less-criticised proposals, such as the green paper on transferable tax allowances, were withdrawn. Haggle over how best to introduce the unwanted new taxes has taken the place of much-needed ministerial debate about the substance of the proposals.

Persuasive points

Why is the Government so keen to press ahead? Ostensibly, because the proposals were "in the manifesto" but this does not make them automatically either popular or desirable. The incompetence of the Opposition has left the Government in a position where it can proceed with an ill-thought-through reform. But should it want to? The search surely ought to be on for a set of reforms that stand a realistic chance of commanding widespread respect in the 1990s.

One of the CBI's most persuasive points is that the thrust of the rates reform is at odds with many of the Government's other declared objectives. Ministers say they want to make local authorities accountable to local people, yet what they are doing is making

them accountable to Whitehall. The uniform business rate is in effect a central levy paid out as a grant that will account for about 30 per cent of local spending. If existing grants are taken into account, no less than three quarters - as against 44 per cent today - of local spending will be centrally controlled.

This degree of centralisation must be unwelcome. The CBI argues, correctly, that "local authorities will have no incentive at all to provide services to business or to take business's interests into account in planning decisions." The Government should think carefully before it "unlocks" centralised power from local business: the interests of both parties are inextricably linked.

Deprived areas

Is it unreasonable to argue that companies should be accountable to the communities around them and that their tax bills should be influenced by local policies and the level of local services?

As for the poll tax on individuals, the CBI points out that it will lead to a 40 per cent increase in taxation on households in deprived areas and a 34 per cent cut in prosperous areas. In inner London, payments per household are set to more than double. This redistribution of the local tax burden hardly seems consistent with the new drive to regenerate inner cities.

Nor is the determination to make everybody except criminals and the mentally ill pay equally towards the cost of local services consistent either with traditional standards of fairness or with the Government's drive to eliminate a "culture of dependency."

In most areas, ministers are keen to raise tax thresholds: in local government they want to lower them so that more people become entangled in the social security net - the poor will have to claim extra means-tested benefits in order to meet poll tax demands.

Neither the poll tax nor the uniform business rate meet even the most basic requirements of good taxation; they will not survive the test of time even if ministerial obstinacy secures their passage in the short run.

ON A NORMAL DAY, the US discount broker Charles Schwab expects to receive telephone calls from 70,000 of its 1.1m customers. On October 19, insofar as it can judge, more than a million of them tried to get in touch.

On that day, an extraordinary 604.5m shares were dealt on the floor of the New York Stock Exchange, nearly twice the previous high. (Fifty-eight years earlier, on the day usually regarded as the start of the 1929 crash - October 29 - 16.4m shares changed hands.)

These unprecedented volumes, echoed in record-breaking share trading activity in nearly every major market, put enormous pressure on stock exchanges worldwide.

Most exchanges - Hong Kong must be an exception - view their handling of the crash as a qualified success. For example, the technology of the major markets coped remarkably well. "The needle was way past the red line but the systems held up," said Mr James Davin, managing director in the International equity department of First Boston in New York. This prevented major settlement problems which could have triggered a much feared second wave of liquidation because of fears of default.

Nevertheless, there is a widespread perception that the traders at the hub of the markets could have done better. "You can say it's like awarding style points in a riot but there are important lessons to be learned," said Mr Davin, who is also chairman of the board of the US NASDAQ market.

The main lesson is that the exchanges of the US, and to a lesser extent those of other countries, must come to terms with a vast shift of financial power over the last decade which has left the market intermediaries - the dealers - ill-equipped to cope.

The crash of 1987 was not the bitter fruit of the speculative margin buying that was behind the last of the great stock market crashes of the 1920s and 1930s, but partly a consequence of the power that is now wielded by investment institutions - insurance companies, pension funds and mutual funds. In normal times the vast majority of shares are pre-arranged by brokers and the specialists' involvement is a formality. It is only when

How the exchanges coped with the crash of 1987.

Stephen Fidler reports

In the eye of the storm...



Turmoil in the markets: the New York Stock Exchange and its Tokyo counterpart

the crisis diplomacy well. "Phenomenon" is the word, and he didn't use the "P" word, said one broker, using the market euphemisms for crash and panic.

However, the 52 specialist firms designated to make orderly markets in issues have come in for particular scrutiny.

The specialists notionally see every trade in the issues for which they are responsible. But in normal times the vast majority of shares are pre-arranged by brokers and the specialists' involvement is a formality. It is only when

against them, we surmise that they sold these long positions and accelerated the decline in two ways. First, their selling provided another downward push and second, having just lost substantial sums of money, we doubt that a "hero" mentality would have encouraged them to try again," he said.

The anxiety to sell was already seen on the Friday before Black Monday. Then, for example, net selling of only 4,000 shares in Procter & Gamble triggered a 6% per cent price decline.

Weakness as they were, the specialist firms, whose historical orientation has been the small shareholder, did not have the capital to cope with the unprecedented flow of orders from the institutions.

Trades in blocks of over 10,000 shares provide a good guide to institutional share trading: this year about half the volume on the NYSE has been accounted for by block trades, double the proportion of 1978.

According to Salomon Brothers, in the first half hour of trading on Black Monday, more than 71 per cent of total activity was in large blocks. "This indicates a selling of securities, which is not a normal phenomenon," said Mr Birinyi.

If the NYSE had its special problems, then it is in many ways a special case. It was the only exchange in the world to have to cope with the demands of computer-driven programme trading and large scale use of hedging techniques, which also use the futures market. As a result of the wide-ranging study now being undertaken by the Securities and Exchange Commission into the causes of the crash, the NYSE is not the only exchange to have to cope with huge institutional orders.

Some 41 per cent of the volume over NASDAQ in the US was accounted for this year by block trading.

Ownership of equities has increased too in the UK, notwithstanding the Government's efforts to widen share ownership. According to estimates by Phillips and Drew, UK institutions owned 56 per cent of the equity listed on the London stock exchange at the end of 1986, compared with just over 50 per cent 10 years ago.

The evidence from London stock exchange figures gives no clue as to who triggered the first wave of selling on October 19. But it shows that heavy selling by institutions, in the face of good buying by small investors, ensured the market continued to perform badly for the rest of the week and the week after. On the Wednesday, nearly 82 per cent of all bargains were purchases.

Unlike New York, the London and NASDAQ exchanges continued to trade in blue chips through the crisis. But criticisms of both markets have a similar ring. Dealers were said not to be answering telephones, suggesting the market was open only in name and there were questions over the liquidity of many shares, particularly those for smaller companies.

Both saw record volumes. Every day of that week in London almost 1bn domestic and international shares, valued at close to \$200, changed hands, 50 per cent above normal. Share volume on NASDAQ, which averaged a daily 148.3m shares in September, peaked at 288.1m shares on the Wednesday following Black Monday.

Contrary to suggestions in London that most market makers spent their time passing small parcels of shares among themselves, business with outside customers accounted for 85 to 90 per cent of all transactions in the week of October 19, much in line with normal. In terms of value, customer business accounted for roughly 60 per cent, compared with the more usual 50.

Dealers in London seemed to have struggled bravely to make a market for investors on Black

Monday - expanding share inventories by, it is estimated, more than \$200m - but, as in New York, they were forced to retreat, bruised, later in the week.

Anecdotal evidence has been suggesting an increasing concentration in recent months of trading in the hands of a small number of dealers, among which those UK firms which had swallowed an old jobbing firm were said to be prominent. This picture was apparently reinforced in late October.

The imbalance between the

The power of Japan's 'Big Four' stockbrokers cannot permanently defy gravity. "But at least for a time they can push water up hill"

Stock exchange figures also show that volumes of trading in foreign stocks in London increased during the week of October 19. More than \$1bn worth of foreign shares traded over the SEAI international system on two days that week, more than three times the normal volume.

But the figures do not resolve the question of whether London, increased market share at the expense of other exchanges, such as those in Europe. Trading activity rose just about everywhere.

For NASDAQ, one problem was that prices fell so fast that bid prices on the screen often exceeded offers. A significant number of dealers also pulled the plug on the links with the exchange's small orders execution service - for which they could be hit for 1,000 shares 20 times a second.

In an attempt to counteract this, NASDAQ is aiming to increase the automation in the system and increase punishment

for traders who pull the plug. Absent yourself from the market in future, and you'll be out for 30 days. It also proposes to make participation in its small orders service mandatory for market makers, which now number 540. It has ordered an investigation into, among other things, dealers' capital. The likely consequence of all this will probably be that firms will make markets in fewer issues, but it is presumed with a greater commitment.

The Tokyo market did not perform perfectly either. Many shares failed to trade, most, but not all, because of the rules which limit the maximum daily price movements to 15 per cent. Nevertheless, while there were scary moments and losses for some, the panic of the western markets was largely avoided.

Mr Peter Tasker, of Kleinwort Greaveson Securities in Tokyo, makes the Japanese view: "If the events of October 1987 do nothing else, they spell out the massive strength of the Japanese financial system and its component institutions vis-à-vis their main competitors."

Beyond faith in the Japanese economy, there are some powerful forces in the financial community itself which have lessened the impact of the crash in Japan. For example, about half the shares in the Japanese market are held by other listed companies. Most are long-term stakes in Japanese firms, customers, bankers and suppliers.

There is also the power of the "Big Four" stockbrokers - Nomura, Daiwa, Nikko and Yamaichi - which dominate the securities markets to an extent unknown in New York and London. They handle some three-quarters of stock exchange trades, putting them in a strong position to influence prices.

The Big Four cannot permanently defy gravity. But Mr Han Ong, head of research in Tokyo at broker SG Warburg says: "At least for a time they can push water uphill." Behind them stands the Ministry of Finance, with a general interest in promoting stable markets and the need last month to ensure a successful government election in Nippon Telegraph & Telephone.

The imbalance between the

Most exchanges view their handling of the crash as a qualified success. "The needle was way past the red line but the systems held up."

but not in influence, has come in planning for a 600m share day in the early 1990s, said Mr Richard Torrence of the New York Stock Exchange. "It arrived four years ahead of time. The NYSE had only passed the 30m mark in January of this year and on an average day trades around 180m shares."

Eschewing the new screen-based trade system used in London and on NASDAQ, where dealers trade over the telephone, the New York exchange is committed to a trading floor and the belief that face-to-face contact makes for better prices.

But something went wrong in the week of October 19: trading was halted for long periods in more than 90 stocks, among them some of the largest publicly traded companies in the world. The volume of sell orders overwhelmed the market makers on the floor of the exchange.

The exchange, by its chairman Mr John Phelan, handled

there is no opposite number for a matching trade that a specialist is called upon to use his own capital, making himself the counterparty. This generally happens for 12 to 15 per cent of bargains.

That percentage was much higher in the week of October 19, when the specialists lost an estimated \$200m between them. Mr Phelan said later: "One of the reasons for their losses was that they performed so well. They provided more liquidity to the market than they should have."

One had to be bailed out: A.B. Tompkins & Co, survivor of the 1929 crash, was taken over by Merrill Lynch.

Mr Lazzio Birinyi of Salomon Brothers in New York believes that the specialists' success in doing their job in early October, and particularly on October 16, contributed to the problems. During this period, they had been involuntarily building up inventories in the issues.

"When the market turned

Paris hoteliers win star wars

The plush hotels of Paris have won their Star Wars. Prime Minister Jacques Chirac has agreed to reduce the rate of value added tax charged on four star establishments from 18.6 per cent to the normal 7 per cent rate charged on downmarket hotels.

The reduction should stop the queue of smart hoteliers lining up in their shabby clothes to be downgraded to three stars in order to avoid the higher rate of VAT, which has been a heavy burden to bear after the fall of the dollar, the wave of Paris bomb attacks, and the introduction of new visa requirements have driven away their customers.

Hoteliers have increasingly turned their backs on the official star classification - which simply brings them higher tax bills - and now prefer to use their own marketing labels such as "prestige" or "traditional".

"I am very pleased at the news," said Gerard Mauger, director of the Concorde hotel group. His company's flagship, the top-of-the-range Crillon, will not benefit from the VAT reduction because it falls into the "four star luxury" class but the Concorde Lafayette has been downgraded to mere four star in order to benefit from the new rate.

"It is very simple to get your hotel downgraded. You just have to ask," Mauger says.

The irony is that after a year of fighting for a lower VAT rate, the hoteliers have evened the battle just as business seems to be improving. Occupancy rates in France's four star hotels had plunged by 17 per cent in 1986, and although the partial recovery in the summer was offset by lower prices, October saw a return to record guest levels and November, too, augurs well.

Fortune of war

A collection of bearer bond certificates, once worth about \$60m, then deemed worthless when they proved unredeemable, are expected to fetch up to \$220,000 at Sotheby's next week. The certificates were originally

Men and Matters

issued to British and European sympathisers lending cash to the Confederate side in the American Civil War from 1861-64. After the Union won the war, it refused to honour the Southern debts.

Bondholders formed themselves into groups, pooling their resources in efforts to claim compensation from the US Government. They persisted until the 1890s but were unsuccessful.

For the past 100 years, the collection of 75,000 certificates has lain in store in London, kept in a warehouse which narrowly escaped bombing in the last war and flooding by the Thames.

Sotheby's, which is selling the collection as a single lot on November 24, expects a great deal of interest from collectors.

The certificates are almost as fresh as the day they were printed. They are illustrated with scenes of Confederate leaders and soldiers in the thick of battle, or resting by campfires at night, with pictures of ships and stocks of cotton bales, Southern buildings and landmarks, and of Lucy Pickens, the archetypal Southern belle.

Over-exposed

Fortunately for King Juan Carlos of Spain, nobody in the country appears to have noticed his somewhat embarrassing debut as a professional photographer. An enthusiastic hand with the camera, the king was one of 100 international photographers invited to take part in a book project, "A Day in the Life of Spain," published by Collins of the US and the Spanish company, Planeta.

The book, the sixth in a series, backed by sponsors ranging from the Iberia airline to Apple Computer, and launched with a good deal of fanfare, has just gone on sale in Spain for the equivalent

of \$24.65. Among the 220 photographs, selected from more than 3,000 rolls of film shot in different parts of Spain on May 7, there is one notable absence.

The king's signature was to go up in a helicopter in Toledo and photograph another helicopter ferrying a statue. There is a picture showing him doing just that, but no sample of the result. None of his airborne photos was considered good enough to publish. One picture attributed to the king is included, however, portraying the women members of his family.

Curiously, the omission passed without mention in the Spanish media - showing not so much a lack of observation as the persistence of one of modern Spain's last remaining taboos, concerning anything that might be considered even mildly unflattering to the country's restored monarchy.

Sea change

Stanley Duncan's tour of duty as our man in Valletta, which has just ended, has been marked by a rapid improvement in Anglo-Maltese relations.

Duncan, 60, played a pivotal role in 1986 in reversing Malta's decision to ban Royal Navy units from visits to the George Cross island after British and NATO military bases there were closed in 1979. It was a fitting tribute that his last days in post should be marked by the visit of a Royal Navy squadron.

Duncan arrived in the island in May 1985, to a markedly less friendly situation. A dispute which raged furiously at the time concerned wartime bombs and wrecks lying on the seabed inside Malta's Grand Harbour. The island's cantankerous former Socialist Premier, Dom Mintoff, had decreed British was morally obliged to sweep the

Health hazard

Labour peers are preparing to launch a new assault on what they regard as the excessive profits of the pharmaceutical industry.

Wildly conflicting estimates of the effect on the National Health Service of removing drugs patented between 1967 and 1978 from the licences of right provisions of the 1977 Patents Act - ranging from between \$1m and \$5m to as much as \$250m - have increased suspicions that the high pressure lobbying tactics of the drug companies are about to pay off once again.

But, as with so many issues, an embarrassing split seems likely to develop in the Labour ranks when the Lords get round to debating the relevant provision in the Copyright, Designs and Patents Bill. The Government's proposals for abolishing the licences of right are on broadly the same lines as the Private Member's Bill introduced in the last Parliament by Lord Northfield, the Labour peer, who is an adviser to a pharmaceutical company.

Moving target

Extracts from motor insurance claims, quoted by Rosemary Burr in *Slicky Fingers* (Routledge £2.95), a look at the funny side of money. "The guy was all over the road. I had to swerve a number of times before I hit him." "I had been driving for 40 years when I fell asleep at the wheel and had an accident."

Observer

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The Japanese economy

A homespun safety net

By Ian Rodger and Stefan Wagstyl in Tokyo

THIS is the height of the business season in Tokyo. The period of the year in which many leading US and European bankers and industrialists visit their Japanese branch offices and try once again to understand what makes Japan tick.

This year, it seems, they are more bemused than ever. Having left a gloomy atmosphere at home, where stock markets have crashed and economic prospects seem uncertain, they find Japan in the midst of a strong economic recovery and most Japanese economists quickly confident about the outlook.

Industrial production is rising rapidly, inventories are exceptionally low, capital spending is recovering and unemployment appears much less threatening than seemed little a year ago.

The simple explanation is that the structure of Japan's economy has been changing rapidly, making it much less dependent on exports. For example, a 25 per cent decline in its merchandise exports to the US would have only one per cent off GNP, a tolerable event in an economy that is growing at an annual rate of about 3.5 per cent.

Meanwhile, Japan's domestic economy is rapidly becoming a self-driven powerhouse. The current strong recovery has developed despite a persistent and accelerating decline in the contribution to the economy from external income in the past year.

"The rate of domestic expansion is so dramatic that it will offset the impact of the US stock market crash," predicts David Greenfield, chief economist in Tokyo of Morgan Stanley, the US securities house.

Moreover, there is no reason to fear an early change in the Japanese government's policies, which have long been based on the monetary front and where some stimulation on the fiscal side has recently been applied.

Spoken for by the new government of Mr Noboru Takeshita, say that they will be more expansive than their predecessors and they certainly have good reason to do everything they can to keep the economy growing. Japan is facing another severe round of criticism from its allies on the trade front this winter and will want to avoid being attacked for its economic man-

agement as well.

This is not to suggest that the outlook for the Japanese economy is entirely rosy. With money supply growth running at an annual rate of 11 per cent, the spectre of inflation is ever present. Also, share and property prices, which have risen to astronomical levels in the past two years, now look vulnerable. Many investors have used borrowed money to buy shares and property at high prices and so any significant declines would be damaging.

Analysts are still trying to assess the likely damage to the Japanese economy from the stock market falls so far but the consensus view appears to be that the impact of the crash will be less than was feared at the beginning of the year. Some economists have estimated that Japanese consumer spending might be reduced by about 0.5 per cent next year as a result of the market slump to date - a negligible figure because consumer spending looks set to grow at 8 or 9 per cent.

Meanwhile, business confidence has been building steadily in the past few months. Statements from companies announcing their interim financial results in the past few weeks have frequently expressed confidence that the recovery will continue despite the market fall and the latest rise in the yen.

The yen's rise and the likelihood of lower US demand have not stopped Japanese economists remaining very bullish about the outlook for industrial production next year. According to US, Philips and Drew, it might grow by about 5 per cent rather than 9 per cent forecast earlier.

The turnaround of Japan's domestic economy last spring was fuelled by the Bank of Japan's long and lonely efforts to stem further rises in the yen by successive interest rate reductions. Easy money conditions finally provoked people into

buying houses and companies into capital spending projects.

Housing starts were running at an annual rate of 1.8 million in the third quarter, 27 per cent higher than a year earlier, and according to the Bank of Japan they now exceed the US rate. Similarly machinery orders turned up in the second quarter and by August were expanding at a year on year rate of nearly 17 per cent.

A further boost came when the Government, under heavy pressure from the US to stimulate domestic demand, finally eased its austere fiscal stance in mid year. It is pumping an additional ¥6,500bn into the economy through a combination of public works projects and tax cuts.

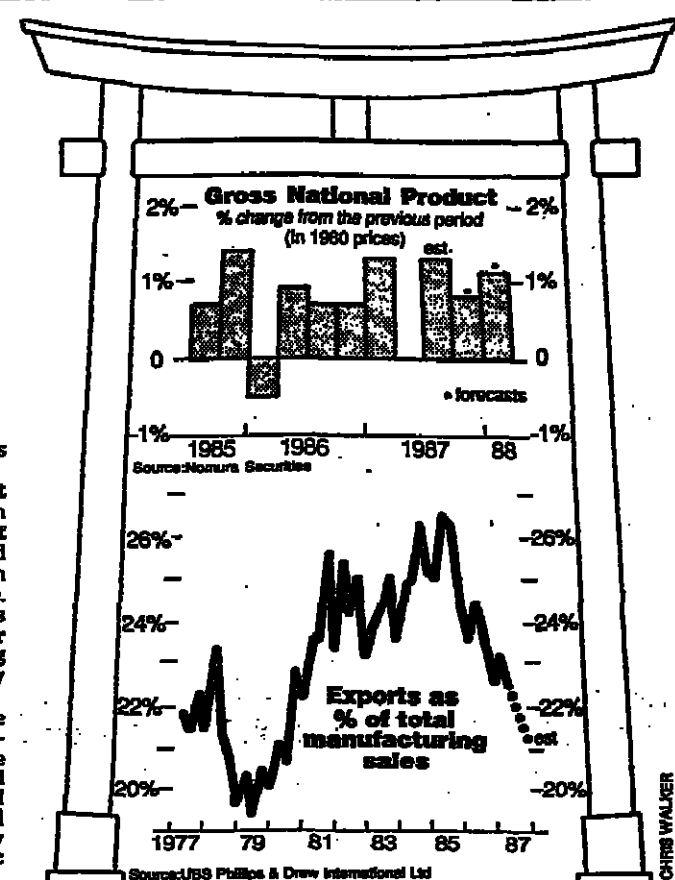
Another factor was the unexpectedly rapid adjustment of the country's leading manufacturers to life with the high yen. This has been accomplished with the help of such strategies as the development of higher value added products, the rationalisation of domestic production and by shifting some manufacturing overseas and buying more components from overseas suppliers.

Many companies are now reporting unexpectedly good profits growth as a result.

One surprising effect of the economic recovery has been the decline of unemployment. A year ago, when many industries, under the pressure of the high yen, were closing factories and declaring redundancies, it looked as if unemployment would rise sharply from the 2.8 per cent rate then prevailing. It did rise briefly in the early part of this year to a peak of 3.2 per cent in May, but has since turned down.

The ratio of job offers to job seekers, considered by many economists to be a more accurate measure of real employment trends, has risen to 0.71, the highest level since the early 1970s.

The combination of all these stimulus is enabling the economy to continue to grow despite the declining trend of the trade surplus. For the current fiscal year, most economists are forecasting a real GNP growth of about 3.5 per cent. The latest forecasts for next year suggest even faster growth. The industrial Bank of Japan is projecting a GNP rise in fiscal 1988-89 of



Source: US Philips & Drew International Ltd

3.7 per cent, based on a 4.8 per cent rise in the domestic economy and a continuing negative contribution from exports.

As the strong growth trends show no signs of abating, the question of a fresh round of inflation is beginning to emerge. Already, prices of commodities related to the building trades have surged. Reinforcing bar prices, for example, have doubled in the past six months. It may even be that a slowdown in the US might turn out to be a blessing in disguise, helping prevent the Japanese economy from overheating.

Until the recent turmoil hit the world's stock markets, the Bank of Japan was gently tightening credit conditions because of its concern about inflation and the high rate of money supply growth. However, in the light of the fresh upward pressure on the yen, it quickly eased its stance again and it looks as if it will have little choice but to maintain a loose policy until the downward pressure on the US dollar eases.

Another concern is the impact of possible sharp declines in share and property prices. Until recently, capital spending by industry was depressed and money was flooding into the stock and property markets. However, since the real economy has started to recover and capital flows have begun to shift, in addition, the emergence of Tokyo's astronomical land prices as a political issue has galvanised

the Government into taking steps to increase the supply of land in the capital area. It claims that property prices have already peaked and some analysts fear a precipitous fall in the next few months.

That would put pressure on the banks, since a large proportion of their new lending in the past two years has been in support of property purchases or security purchases using property as collateral. According to Bank of Japan figures, the banks' loans going into property have risen by 60 per cent since the end of 1985. However, they still represent only 11 per cent of the banks' combined total loan book.

Of course, Japan's ability to insulate itself from negative world trends should not be overstated. If the US does not sort out its deficit problems, then the yen may continue to rise even beyond the ability to cope of Japan's super-efficient industries. "In that case, there would be no hope," a senior government official said this week.

Similarly, if world stock markets continue to tumble, Japan's economy will inevitably be dragged down. According to Mr Takashi Kiuchi, senior economist at the Long Term Credit Bank of Japan: "There is now a new interdependence of Japan with the rest of the world and not only in the interaction of trade." But for the visiting industrialist, Japan still looks like a haven of quiet in an uncertain world.

Britain's transport policy

Time for roads to take their toll

By David Starkie

THE THEME of all our transport policy is choice for the traveller and investment in infrastructure to make that choice a reality. Thus spoke the Secretary of State for Transport as he set out the British Government's transport policies before the General Election. It is, of course, a manifestation of a broader Conservative philosophy, giving people a greater range of choice whether in education, health care or transport. But, in spite of the rhetoric, within the most important sector of transport - road transport - a crucial element of choice is absent: the element of choice is absent: the element of choice is absent.

Choice is denied because there is no general exclusivity in the use of the roads. Although access to motorways is prohibited for a few minor classes of vehicle (by parliamentary powers granted by the Special Roads Act 1949), generally speaking, the highways are available for common use. On many occasions this is of little consequence. Between towns, the capacity of the road network, and the level of demand for its use, are reasonably balanced. On average, my journey is not much impeded by other road users. But in urban areas it is a different matter. No matter how urgent my journey, no matter how important it is for me to save time, I have to take my place in the traffic queue along with everyone else. The lowest common denominator determines my journey speed. I have no choice.

Economists have long pointed out that this state of affairs, and endemic urban congestion, arises because the social costs of road use exceed private costs. In deciding whether to join the traffic queue, the user of a crowded road takes account only of his own (private) costs - what it costs him in fuel, time taken, and so on. But he does not take into account the fact that his vehicle also slows down other vehicles. Each vehicle is impeded, perhaps to a very small degree, but summed over all vehicles in the traffic flow, the impediment imposed is much larger and will be proportionally greater the higher the density of the traffic. If we want traffic flows to be at the most beneficial level, we have to make each road user take account of the costs he imposes: we have to "internalise".

In the plural western democracies these arguments have not found acceptance to an extent that schemes have been implemented. In Britain, the economic advocacy was particularly noticeable in the early 1960s and it had the effect of inducing the government to set up a committee to examine road pricing. However, in spite of several studies, schemes failed to emerge - although at one stage the Greater London Council came close to sanctioning the idea of a supplementary licence for the use of central London streets.

It is not too difficult to understand why the economists' case has failed to produce results. Congestion tolls imposed on existing streets benefit those who place a high value on saving time but disadvantage those who value saving time least; it is the latter who would be tolled off the road to make way for the motorists in a hurry and they naturally object strongly to this Hobson's choice.

There are other major advantages to this approach. The ability of tolls to control access and maintain service quality efficiently allows for serious consideration of new roads of limited dimensions. Indeed, a whole range of specifications become possible, including narrow roads for light vehicles (including minibuses) and single lane (unidirectional) roads. Such small-scale roads could more easily make use of existing rights-of-way, particularly alongside or over railways which criss-cross most urban areas. Using such rights-of-way would keep severance to a minimum and provide an increased opportunity for British Railways to realise its property assets, thus providing more funds for investment in commuter rail services.

Finally, one can point to the potential of this approach to the urban road problem in meeting the policies of the Conservative Government. In addition to introducing more choice into road transport, there is also the prospect of introducing private capital into what still remains as one of the largest capital investment programmes in the public sector (the forward programme includes schemes costing £50bn).

A notable step in this direction has been taken with the Oxford-Thames Crossing. This tolled crossing of the lower Thames estuary is subject to a design, build and operate agreement between the Government and the private sector. But building new tolled highways opens up much greater opportunities for private sector involvement. With tolls generating a cash flow, the prospect of privately financed toll roads can be entertained seriously.

There is a way to break the deadlock in urban areas; not the supplementary licence, blanket form of tolling suggested previously but the selective, exclusive, tolling of new urban roads.

The advantage of tolling new road capacity is that it enables speeds to be maintained at a free flow level (with the level of tolls designed to achieve this). With speeds thus guaranteed, motorists would now be presented with a realistic choice. Either they choose a new road of good performance for their journey and pay extra for doing so, or they continue to use the existing, relatively congested but toll-free road network. But, whichever choice is made, all motorists are now demonstrably better off. Those who have an

urgent engagement and place a high value on saving time, are able to by-pass the traffic jam. Equally, those who remain on the slower routes will also gain, albeit marginally, as traffic speeds generally would be a little higher than before. Importantly, tolling enables these gains to be preserved in the longer term and not dissipated as now, by the level of traffic attracted to a new route exceeding its most beneficial level.

David Starkie is a research associate of the Institute for Fiscal Studies.

Fashion is a fickle jade

From Mr J.C.R. Dow
Sir, Michael Prowse's article about Nicholas Kaldor (November 12) is surely one-sided, unjust and ungenerous.

The review concentrates on Kaldor's interventions on current policy issues, but he has to be judged primarily as a theoretical economist. Michael Prowse's prime charge is that Kaldor and other Cambridge economists - refused "to compromise or peddle ideas they knew to be fallacious", and as a result "were not able to buck a world-wide trend towards idealised and highly conservative economics". But is it a fault to pass out of fashion? As Michael Prowse says, Kaldor has been proved right about monetarism. Fashion is fickle, and an unsure basis for judgement: monetarism, and the idealisation of market forces, are a fashion now itself in evident retreat.

Kaldor's strengths as a theoretical economist (so it appears to me) were that he was closely attentive to what happens in the real world (which most economic theorists are not); had good insight of an intuitive sort about how the world works; and was constantly inventive in devising explanations. The overuse of these qualities was that he was not a rigorous experimenter, and was thus out of tune with the modern trend towards exact mathematical formulation; and it was perhaps for this reason that he never obtained a Nobel prize. But what he had was perhaps ultimately more valuable than the ability to construct tidy and often unrealistic models. Though not, perhaps, a giant like Keynes, his strengths and weaknesses were rather similar.

Nor were all his ideas on current issues simply silly. It is not even now, at all clear that membership of the Common Market has stimulated growth in this country: the arguments for membership were, and remain, not primarily economic, but political. Again, it may be true that to put in place an Expenditure Tax would take more time and cost more in administrative upheaval than governments are likely to contemplate. But there remain some good arguments for it, and moves in that direction may yet be made.

One would have to admit that as an economic adviser Kaldor was more impulsive than balanced. But even within the official machine there is some room for fervour. The generosity of his instincts was very evident, and generosity of spirit deserves its recognition.

J.C.R. Dow,
Reform Club,
104 Pall Mall, SW1

Letters to the Editor

Nicholas Kaldor's 'miracle' tax

From Mr A.P. Thirlwall
Sir, In his review of my biography of Nicholas Kaldor, Michael Prowse refers to the 1966 Selective Employment Tax, which Kaldor invented, as a "blind alley", and says that it was very unpopular. It was unpopular among the service trades because they realised they could not pass on the tax in higher prices. But it was not ideal in any way. The "miracle" tax, as the press described it, it raised nearly £1bn a year with no loss of consumer surplus (ie, no rise in prices), and productivity in the service sector rose by nearly 10 per cent.

What was unfortunate was that the introduction of the tax coincided with the deflation of demand so that the aim of absorbing the labour released in the service sector into manufacturing industry was defeated. Manufacturing employment peaked in 1966 and has since fallen by 4m. Kaldor was deeply concerned by the demise of manufacturing industry, and rightly so in my view.

Incidentally, the price of the book is not £55, but £55 in hardback and £14.95 in paperback.

A.P. Thirlwall,
Keynes College,
The University of Kent,
Canterbury

Property jitters in the City

From Mr Ian Cundell
Sir, It was disturbing, if predictable, to read in your paper of the City of London Corporation's view (October 29) that the "London office boom" is nearing its end. All the more disturbing was to see a similar sentiment echoed in your pages the following day, with London being the place to "look for tears" in the property market. These assertions seem to be based on two assumptions. First, that in the wake of the stock market crash, demand from the banking sector for new office space will inevitably fall. Second, in the specific case of the City Corporation, a desire to prevent over-occupancy with its attendant impact on property companies. This combination of short term jitters and protectionism is misguided, for it fails to understand just how fundamental the changes that have occurred in the financial services office market have been. While there is a case for caution, the above reasons are a poor base from which to start.

The new space planning needs of the financial services sector

were born of more than a bull market. They stem (as your columns have repeatedly stated) from a major restructuring of the way in which business is being done in the City, changes compounded by advancing technology. There is still a great deal of sorting out to do. Shortly after Big Bang, a report (I think from Coopers & Lybrand) observed that a lot of banks had gone for the "cheap" solution when tooling up with new technology, with the conclusion that many would have to re-tool three or four years down the road. This re-tooling of course could easily entail a new building. A more recent report from Savilles found that no less than 71 per cent of companies in the City intended to move within the next five years, a figure which rose to 80 per cent for those firms which had moved since 1985. Clearly there have been a great many "interim" solutions to office needs. These changes to space planning transcend any impacts of stock market volatility. Even though Savilles also found that half the respondents would consider locations outside the Square Mile, there's little doubt that they would prefer to stay.

The case for caution, then, comes not so much from doubts about demand, but more from the fact that with a few notable exceptions, the property market has proved very bad at providing the right kind of offices for the bankers. Determination of proposals would be more usefully based not on some panic led wish to protect the property companies, but on evidence that planning applications are founded on solid research into user requirements. Indeed, it would be a good idea to go back through the 15m sq ft already in the pipeline and apply the same criteria. Then it would be possible to develop policies for the City that are efficient for its major client's needs.

It is particularly unfortunate to see the views associated with Michael Cassidy, who was largely credited with opening up the City office market in the first place. The view may be given more credence than it deserves. Olympia and York are doubtless happy to see this line of thought emanating from the City, for it could lead us back to exactly the kind of situation that gave birth to Canary Wharf in the first place.

If the City fathers really are concerned to avoid an excess of unlettable offices they should realise that the type of office matters as much as the quantity and that simply saying that a more stringent attitude towards proposals is to be taken is not even half of an answer. What is needed is a carefully reasoned response to the office develop-

ment problem, not a knee jerk reaction that ignores the needs of the City's major tenant group.

Culprit for the crash

From Mr Andrew Wroblewski
Sir, Mr Paul Craig Roberts' article (November 11) asserting that the current huc and cry over the need to cut the US budget deficit is overdone is deserved further airing but his reasoning that present US fiscal policy is virtually blameless for the recent equity market collapse is certainly very dubious. As Mr Roberts correctly suggests, the US budget deficit (on a comparable basis) is not too dissimilar, as a proportion of national income, to other major economies. However, the balance of the US deficit is the size of the US deficit but its absolute size. Even using OECD data, the estimated combined deficits of Japan and West Germany (again on a comparable basis) are barely a third of that of the USA. This obviously has significant consequences for international flow of funds when placed in context with the fact that the US personal sector is generating internal savings of less than 4 per cent of disposable income. Thus it is not surprising that a huge savings-investment imbalance is the inevitable result. No wonder the US is perceived to be so reliant on foreign funds. Accordingly it is mistaken merely to rely on comparison of deficits as Mr Roberts' illustration does.

Instead, the focus should be on the fact that too great a cut in the US budget could impair future US growth and act as the factor that tips the world into recession. The market's current "bee in the bonnet" about the US budget deficit owes more to the inability to find a more obvious culprit for the recent market crash. Furthermore, there seems to be no realisation that the numbers bandied about in the ongoing talks between the White House and Congress (including the effect of the mandatory \$23bn cuts) are most unrealistic, given that they are based on pre-crash expectations. It would be more reasonable and logical, therefore, for a longer-term outlook to be incorporated. In six months time, a clearer picture of the state of the US economy will have emerged and then and only then can a more optimal set of budget priorities be agreed upon. It is also important to note that whatever is agreed upon, now, lies hostage to the outcome of next Presidential election result.

Accordingly let the market be patient and accept the Gramm-Rudman minimum of \$23bn in Budget cuts for Fiscal 88. Andrew Wroblewski,
Kusnetz Stockbrokers Ltd,
Gerrard House,
81 Gresham Street, EC2

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Ivo Dawney reports on the latest twist in Brazil's continuing political saga

Sarney stars in a new cliffhanger

MORE AND more Brazilian politics resembles one of the country's most successful export products - the TV *novela* or soap opera. Almost daily, the plot reaches a new cliffhanger, yet it never appears to come to a conclusion.

In fact, the seemingly endless alarms and excursions are now edging towards a climax of sorts in the completion of a new constitution. However, there are many who fear that this will merely begin a new episode - the run up to a nine-month long presidential election campaign - and there is still little sign of a happy ending.

Clearly, however, the agonisingly slow constitution drafting process, begun last February, is now near a close.

Throughout the year, the signals from the various committees have been confused. In the first round, eight sectoral groups - each presided over by the Liberal Front (PFL), the right-leaning junior coalition party - seemed to tilt the country towards a broadly pluralistic, market-orientated system, dominated by the strong executive presidency traditionally favoured in Brazil.

But when this preliminary work came to the 93-member coordinating committee, the picture tilted heavily to the left. As President Collor's government struggled with little political support, to fight resurgent inflation, the so-called progressive group gained the ascendancy.

In a series of crucial votes, the drafting committee approved clauses establishing a number of



Sarney: given up the struggle

radical, some say utopian, rights for workers, including guarantees of a job for life for anyone employed for more than three months.

Last week it sent shivers through the foreign business community by backing the reduction of overseas companies' participation in petrol distribution and oil and mineral exploration to minority shareholdings.

All these decisions, which have rocked the centre-right majority, are likely to be reversed when the full plenary of 559 congressmen meets later this month to draw up a final text.

But last weekend's crucial landmark vote to reduce the president's term of office from six years to four, giving elections next year and the choice of a

parliamentary as opposed to presidential form of government, are less obviously reversible. It is now absolutely clear that the majority of Brazilian politicians want the enfeebled Sarney Government out. "If the President does not want to collaborate with us, then we will change the President," said Senator Jose Richa, a former supporter of Mr Sarney.

How that process will come about is now up to the plenary, which is to start sitting shortly and is due to conclude its work possibly in February. The options are various.

If the Congress approves the draft document on these issues, Brazil will become a parliamentary democracy on March 15. President Sarney will then be obliged to nominate a prime minister who, in turn, must appoint a cabinet, draw up a programme and present it for approval to the Chamber of Deputies.

If the PM-designate fails to win a majority, the process is repeated. A second failure leaves it up to the Chamber to find an acceptable candidate capable of raising a majority. If the Deputies themselves fail, general elections for the whole Congress are called.

As the draft constitution is now written, presidential elections will be called in any case for November and a new president inaugurated next March. He or she must then nominate the prime minister.

So far so good. But if the concept of parliamentarism does not command a majority, Brazil is

likely to soldier on until presidential elections in November. The urgency of the deteriorating economic situation, however, could force earlier elections.

The least likely scenario is that Mr Sarney, who has fought early elections and the parliamentary system all year, will succeed during the plenary in turning round either, or even both, of these decisions. Some of his aides claimed yesterday that he had given up the struggle.

With Brazil's outlook deteriorating daily, a defeat for parliamentarism would fuel rather than diminish the momentum for a presidential vote, the theory goes. If the parliamentarists win, it is still just possible that Mr Sarney could muster support for a further year in office in a reduced role as head of state.

Yesterday, however, with presidential candidates emerging on all sides, this seemed remote.

For those outside Brazil, the outlook is dire whichever way the plot twists. At best, those seeking a political consensus on pressing issues such as the escalating public sector deficit and, not least, rescheduling of the country's \$130bn debt, can only expect these to emerge from a new government in March.

At worst - but by no means impossible - Brazil's seemingly endless power struggle could continue throughout 1988, with a new dose of election fever paralysing decision-making for another 15 months against a background of stagnation and mounting social unrest.

Yugoslavia devalues by 25% as workers protest

MORE than 5,000 foundry workers in the southern Yugoslav city of Skopje yesterday won pay rises after taking to the streets to protest against new austerity measures passed by the country's government, Reuters reports from Belgrade.

The protests came as Yugoslavia devalued its currency by almost 25 per cent in an effort to boost exports. The move is one of a series of measures aimed at alleviating the country's economic crisis while earnings are tumbling has never caught on in Germany.

The dividend cut also appears more dramatic than it might be because of Siemens' shift to a more flexible dividend policy since the last recession. However, the fact that the company, and its bankers, have decided to transfer the almost irrelevant sum of DM 41m to its already bulging reserves, fully aware of the depressed effect of the signal, suggests that Siemens' earnings have been led to expect rising dividends even while earnings are tumbling.

The company is, after all, a microcosm of the German economy, having become over-dependent on foreign earnings which are now threatened by the falling dollar. Additionally, Siemens is facing problems of its own making with some of its huge investment projects showing less than satisfactory returns, and the timing of its recent surge of capital expenditure now looking doubtful.

The bankers on the board must have concluded that it was worth risking another blow to industrial confidence as the price of indicating that lower dividend payments will be expected elsewhere too. The German market seems to have discounted some of this anyway and fell less than three per cent yesterday. Siemens has underperformed in the crash by about 15 per cent, but shareholders should worry less about the dividend cut than the underlying reasons for it.

The crisis in the economy, which has slowly deteriorated since the late President Tito's death in 1980, is now causing political strain in the multiethnic Balkan state of 23m people.

Trade is flagging and Yugoslavia is laden with \$20bn of foreign debt. It is finding it difficult to repay. The annual rate of inflation is racing towards 150 per cent, unemployment is around 18 per cent and bankruptcies are rising.

The average 24.6 per cent domestic devaluation of the dinar, effective from today, followed 30 to 70 per cent rises in the prices of fuel, food, transport and some raw materials, and a freeze at the new levels.

The dinar, fixed regularly by the National Bank, had declined steadily against hard currencies over the past year through a controlled depreciation. This is the first big, single devaluation since 1983.

The emerging austerity package, aimed largely at curbing inflation and impressing Western creditors at talks on a debt restructuring, has opened divisions between the government and Yugoslavia's richest regions, Slovenia and Croatia.

Mr Mikulic pushed several measures through parliament in a stormy weekend session in which many delegates from Slovenia and Croatia voted against him.

He then imposed emergency "intervention measures" on prices and wages, effective until mid-1988.

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Bankers want it to agree to an economic adjustment programme monitored by the International Monetary Fund before engaging in serious talks on rescheduling, but it has not been keen to do so.

The Communist Party plans an extraordinary conference on the crisis this winter, but officials spoke this week of disillusion in the ranks and said membership, now around 2m, was falling.

Many commentators date the nation's economic woes to the last years of Tito who sought to create a balance among the mix of races in the Yugoslav state by devolving power on eight republics and provinces and establishing a "socialist self-management" economic system.

Decentralisation led to a constitutional crisis in Kosovo, a province of the biggest republic, Serbia, where an ethnic Albanian majority wanted its own republic, leading to conflict with a Serb minority and clashes in 1981. Tensions escalated again this year, aggravated by poverty.

Tito's later years saw regional and industrial leaders borrow freely abroad to finance major investments.

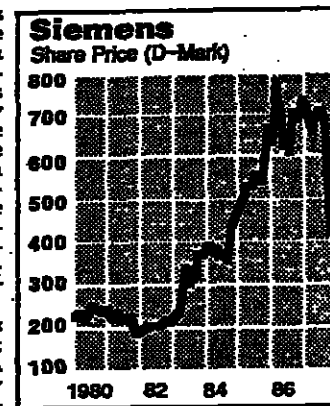
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THE LEX COLUMN

Siemens sounds a warning



Siemens Share Price (D-Mark)

Whether this is the Kuwait Investment Office coming back for more is not yet clear. What does seem clear is that the Bank of England is not yet out of the woods. The fully-paid, now stands at 267p, which makes the partly-paid worth a basic 47p after deduction of the 210p due in later instalments. That is 23p below the Bank's price, which could perhaps be justified from an institutional viewpoint on grounds of the extra yield. But that depends not only on the market holding at its present level, but on mystery buyers continuing to sustain both the new shares and by implication the old.

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which, having reached a ridiculous level before the equity crash, is now down to the low of its normal range.

Eurotunnel

Eurotunnel has narrowly succeeded in creating the most important ingredient in a stock market flotation, the impression of scarcity. The implication of the firm placing with UK institutions is twofold: that the 59m units remaining in the UK will be shared between anything up to 600,000 private investors, producing a ballot in which the chances of success could be 10 to one against; and that institutions already regretting not taking part in the placing will now have to scramble for stock in a highly illiquid after-market. Another severe downturn in the market over the next 10 days could turn the situation on its head, but, as time runs out, the temptation for Europhiles could be to try their luck in France. There, a different distribution system hands out the stock on a first come, first served basis, and at yesterday's exchange rate, somewhat more cheaply. The drawback, of course, is the inconvenience of making the journey. If only there were an easier way of crossing the Channel.

Japanese brokers

The world's financial markets may be collapsing around their ears, but Japan's big brokerage firms remain unperturbed. Nomura Securities, whose stock market capitalisation has shrunk by around \$20bn to \$45bn mainly as a result of the Crash of '87, yesterday reported a 55 per cent rise in net income to ¥233bn (\$1.6bn) for the year to end-September, and forecast similar earnings for the current year. Nomura, the biggest and most highly rated of the securities firms, is trading on a multiple of 26 times historic earnings, or less than half the average for the Tokyo market, which implies a certain amount of local scepticism about the sector's future profitability. Nevertheless, the latest earnings underline the competitive strength of the Japanese brokerage houses. Unlike the big US investment banks, which have been piling on costs, Nomura's expenses rose by a modest 15 per cent last year whilst its equity rose by a third to \$6.5bn.

Peres reveals US peace conference 'deal'

BY ANDREW WHITLEY IN JERUSALEM

THE REAGAN Administration is reported to have offered Israel a formal memorandum of understanding, guaranteeing future levels of economic aid, as an inducement to participate in an international peace conference on the Middle East.

Yesterday's unpublished disclosure of the proposal by Mr Shimon Peres, the Foreign Minister and Labour Alignment leader, is bound to cause a furore in both Israel and the US.

It came just hours before Mr Yitzhak Shamir, the Likud Prime Minister, was due to leave Israel on an official visit to Washington.

According to Mr Peres, the written assurances to be offered

by the US on maintaining the present level of aid to Israel, and on the terms of the proposed conference, would be similar to those given to Israel in September 1975 by former President Gerald Ford and Dr Henry Kissinger, his Secretary of State.

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on aid and the supply of advanced weapons. Speaking to a gathering in Jerusalem of US Jewish lobbyists, the Foreign Minister - fighting to overcome Mr Shamir's committed opposition to an international conference - indicated that the Reagan Administration was now ready to formalise assurances over limitations on the proposed conference.

These would act as safeguards to ensure that the conference took a turn not previously agreed upon. Israeli Government officials said last night that the memorandum proposal had been under discussion between the US and the Israeli Foreign Ministry for some months.

Western diplomats cautioned, however, that, as with other recent financial promises by the Reagan Administration to Israel, they were not necessarily binding on the US Congress.

But its premature disclosure - possibly to pressure Mr Shamir - could prove highly embarrassing to Mr George Shultz, the US Secretary of State.

Mr Peres said that if Israel were to "open the doors" to peace negotiations, the US Government was ready to sign a memorandum of understanding covering the nature and limitations of an international conference as well as future levels of economic and military aid.

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According to Mr Peres, the written assurances to be offered

Goria bids to woo Liberals back to fold

Continued from Page 1

two versions. The other difficulty to be confronted is the need for agreement between the parties on how to follow up the recent referendum. There is still some distance between Christian Democrat and Socialist positions over how to give ordinary citizens redress for judicial error and whether, and for how long, to impose a moratorium on the construction of nuclear power stations.

The differences can be bridged, assuming that the would-be coalition parties want a fully operational government back in office as soon as possible. The risk is that the crisis may be used as a vehicle for achieving more fundamental ambitions, particularly by the Socialists whose leader, Mr Bettino Craxi, wants to be back in the premiership not now but sometime during the next 18 months to two years.

Meanwhile, many Italian politicians and officials have been irritated by press criticism in Britain about the cancellation of the Cossiga state visit. They say the notion that he could have put the political crisis "on ice" while he left the country for six days fails to comprehend any President's involvement at such a time.

Between Sunday afternoon and yesterday lunchtime, Mr Cossiga had seen three past presidents of the Republic, the presidents of the Senate and the Camera (the two houses of Parliament) and the representatives of at least 14 political groups.

Each opinion has to be weighed before the President makes the crucial nomination

Britain promises privatisation despite stock market turmoil

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

THE British Government yesterday committed itself to pursuing its programme of privatisation despite the recent turmoil in world stock markets.

Mr Norman Lamont, Financial Secretary to the Treasury and the minister responsible for overseeing Britain's privatisation plans, pledged that the Government would maintain a sales programme worth \$50bn (\$8.9bn) a year for the next three years.

He added that the Government would make a start before the next election on transferring both water and electricity to the private sector.

Mr Lamont gave the most detailed analysis since the stock market fall of the future of UK privatisation in a speech to the House of Commons. Between them, Philip Morris and Rothmans have almost a 30 per cent share of EC cigarette sales.

Free competition is not

put forward new ideas. There was a need "to attract and retain individual shareholders, to structure issues in ways that maximise proceeds from different investor groups (institutional, overseas investors, small investors), and to deal with the pricing of shares in unique undertakings like water and electricity," he said.

In two variants of the partial transfer approach in this year's BAA flotation and British Petroleum share sale. The dual-pricing approach - with small investors offered the shares at a fixed price and institutions being asked to bid for their shares - had "strong attractions".

Mr Lamont repeated earlier Treasury calls for London to "open its doors to the small investor." He said this would mean finding ways of cutting dealing costs and "to reverse the unwelcome recent rise in minimum commissions - it is not in the best traditions of the City (of

London) to choke off extra demand by increasing costs. It also means making it easier for the small investor to buy and sell shares by providing simple and straightforward dealing facilities."

There was no evidence so far that the recent market shake-out would reduce the number of shareholders; he believed the vast majority of newcomers were long-term investors.

But even if there was "something of a contraction in our vast larger shareholder population," he said, the Government's commitment to wider share ownership would remain.

Tom Lynch writes: The Government will make an announcement on its debt last June and is seeking a long-term restructuring which would stretch out payments and secure lower rates in line with Latin debtors. Although the overall debt is small relative to major Third World debtors like Brazil, which owes \$113bn, the drag on its reserves had put it in a position where it could not meet principal payments.

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Brussels allowed to rule on takeovers

Continued from Page 1

and did not give proper reasons for its decision. The ruling confirms that such acquisitions are governed by Articles 85 and 86 of the Treaty of Rome - the font of EC law - outlawing anti-competitive agreements and abuses of dominant positions. Between them, Philip Morris and Rothmans have almost a 30 per cent share of EC cigarette sales.

Free competition is not

automatically distorted if a company buys shares in a major competitor, although it would be if the agreement gives buyers the chance to exert commercial influence or get more control later, said the court. The judgement also says that multi-national relationships outside the EC cannot be ignored. This is seen by lawyers in Brussels as a possible reference to the merger earlier this year between

the telephone interests of CSE of France and ITT of the US.

Neither does such an acquisition constitute an automatic abuse of a dominant position, says the judgement. That can only arise when the stake "results in effective control of the other company, or at least in some influence on its commercial policy".

World Weather

Location	Temp	Wind	Cloud	Precip
Amsterdam	10	15	100	0.5
Antwerp	10	15	100	0.5
Birmingham	10	15	100	0.5
Bombay	28	15	100	0.5
Boston	10	15	100	0.5
Buenos Aires	10	15	100	0.5
Calcutta	28	15	100	0.5
Cardiff	10	15	100	0.5
Cebu	28	15	100	0.5
Chicago	10	15	100	0.5
Copenhagen	10	15	100	0.5
Dublin	10	15	100	0.5
Edinburgh	10	15	100	0.5
Hong Kong	28	15	100	0.5
London	10	15	100	0.5
Los Angeles	10	15	100	0.5
Lyons	10	15	100	0.5
Manila	28	15	100	0.5
Medan	28	15	100	0.5
Mumbai	28	15	100	0.5
Nairobi	28	15	100	0.5
Paris	10	15	100	0.5
Perth	10	15	100	0.5
Rangoon	28	15	100	0.5
San Francisco	10	15	100	0.5
Singapore	28	15	100	0.5
Sourabaya	28	15	100	0.5
Tokyo	10	15	100	0.5
Yokohama	10	15	100	0.5

OECD stresses need for stability

Continued from Page 1

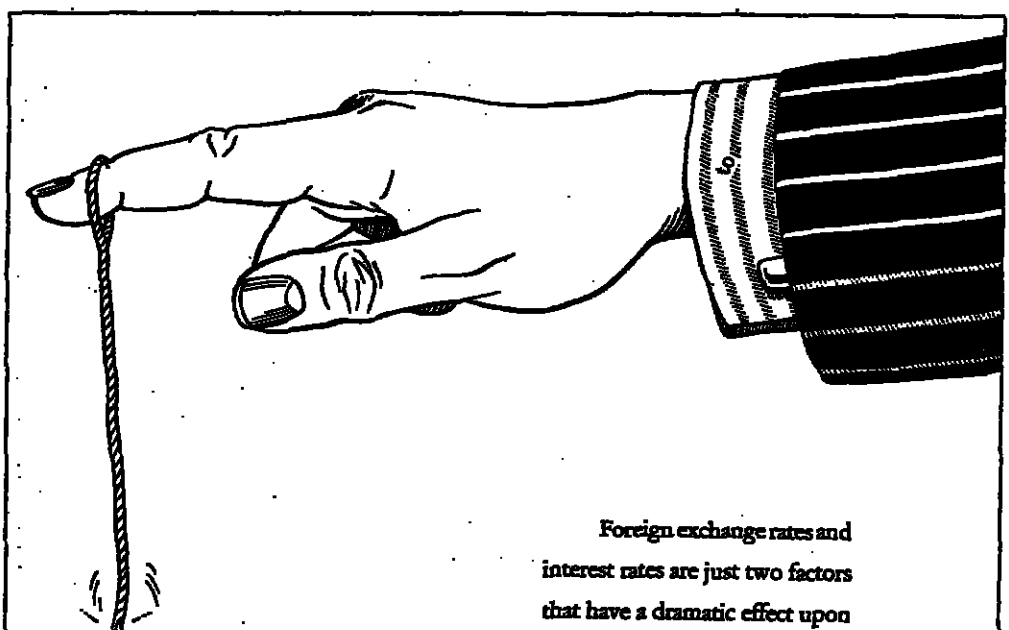
ernment to bring forward tax cuts due in 1990. Against that background, the statement said that major imbalances in the world economy - the US trade deficit and parallel surpluses in Japan and West Germany - were likely to remain a challenge.

The confidential OECD projections point to some improvement in the US current account deficit in the next two years, but suggest that it will remain at unsustainably high levels. The deficit is forecast to fall from \$160bn this year to \$134bn in 1988 and to \$111bn in 1989.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday November 18 1987

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Bear Stearns loses \$96m over stock market crash

BY ANATOLE KALETSKY IN NEW YORK

BEAR STEARNS, one of Wall Street's leading brokerage houses, yesterday said it had lost \$96m before tax on arbitrage and options business during October's stock market crash, eliminating the entire profits for the second quarter of its fiscal year to October 31.

The company just managed to scrape together a net profit of \$413,000, or 0.5 cents a share for the quarter, but at the pre-tax level it suffered a loss of \$4.8m.

The results, which were worse than many analysts' expectations, compared with net income of \$49.9m, or 59 cents a share, in the company's second quarter last year. Before taxes, Bear Stearns made \$92.6m in that

quarter. Bear Stearns shares, which have been among the hardest-hit on Wall Street since the crash, fell 8% to \$10.94 shortly after the results announcement. They have now slumped to less than half their value in early October, when Jardine Strategic Holdings of Hong Kong made an offer of \$22 a share for 20 per cent of Bear Stearns' capital. The offer was hastily withdrawn after the crash and Bear Stearns' subsequent disclosure of large losses in its arbitrage and options departments.

However, the results announcement was accompanied by an aggressively optimistic statement from Mr Alan Green-

berg, the company's chairman. He said that far from pulling out of businesses or laying off employees the firm had "hired a number of talented professionals in the past month and hoped to hire more."

A positive feature of Bear Stearns' figures was that its net loss for October amounted to only \$8.6m, despite the huge deficits in arbitrage trading and the clearing of options.

For most of the past two years, Bear Stearns' net profits have averaged from \$10m to \$15m a month. Thus, the \$86m in identified arbitrage and options losses must have been offset by unusually good results in other parts of the business.

Heavy deposit outflow for FCA

By Roderick Oram in New York

FINANCIAL CORPORATION OF America, the deeply troubled California financial services group, has reported a heavy outflow of deposits by institutions from its main operating subsidiary, American Savings and Loan Association.

Deposits at the company, the largest savings and loan institution in the US, fell by \$477m, or 20 per cent, in the third quarter, to \$2.2bn. This decrease is mainly due to institutional depositors reacting to recent publicity regarding the company, FCA said in a filing with the Securities and Exchange Commission.

Retail depositors who, unlike the institutions, are insured by government agencies, increased their deposits in the quarter by \$22m, leaving total deposits at \$16.87bn.

If the outflow of funds continued, FCA might have more difficulty meeting federal liquidity requirements. If interest rates began to rise again, it would have to increase its collateral for the \$12.5bn of borrowings it has from the Federal Home Loan Mortgage Corporation, a government agency, and Wall Street.

In October, it reduced its interest on its debt, which sharply increased its risk of losses if interest rates rise. Its one-year negative gap, which measures the excess of liabilities over assets in the next year as a percentage of total assets, rose to 36.4 per cent at the end of last month, from 25.5 per cent a month earlier.

FCA also told the SEC that the recent collapse in its stock price had forced it to scrap an agreement to settle shareholder lawsuits by issuing \$32m of new shares. It was trying to renegotiate the settlement. Yesterday FCA was trading down 5%, at \$24.

Ford Motor, which has a large savings and loan business, and Citicorp have both shown interest in acquiring some or all of American Savings. They both want assistance, however, from the Federal Savings and Loan Insurance Corp.

Silicon Valley groups cut back after mergers

BY LOUISE KENOE IN SAN FRANCISCO

TWO SILICON Valley semiconductor manufacturers have announced consolidations and layoffs, following recent mergers.

Advanced Micro Devices (AMD) said it will reduce research and development staff by about 500 in January, while National Semiconductor said it will also lay off 500 in the next few weeks.

National Semiconductor is eliminating duplicate positions created by the acquisition last month of Fairchild Semiconductor. At AMD, which acquired Monolithic Memories three months ago, the layoffs reflect a shift in direction for the combined company towards programmable logic chips and away from standard memory chip devices.

The National layoffs bring to 900 the number of people made redundant since the company acquired Fairchild. According to the company, the layoffs will affect plants worldwide and at

"every level," with most of those affected being management and administrative staff.

National has made several moves to consolidate the operations of both companies into product groups and has also sold Fairchild's former microprocessor division for a reported \$10m to Intergraph, a US computer workstation manufacturer.

AMD, announcing its layoffs, said it aims to reduce R&D costs by about \$10m a quarter, from their current level of over 25 per cent of sales to about 20 per cent of sales.

The company aims to eliminate research on some types of standard memory products, including static random access memories, a widely used form of data storage chip, and in semiconductor technologies used to manufacture the discontinued products. AMD has not been active in the market for the more widely known dynamic random access memories for several years.

AMD will not, however, get out of the memory chip business altogether, said Mr W.J. Sanders, the chairman. Under a long-standing agreement with Sony of Japan, AMD will continue to develop specialised memory chips, he said.

AMD also remains committed to the electrically programmable read only memory (EPROM) business, "in spite of its fiercely competitive nature," Mr Sanders said. "EPROM circuits are important as a manufacturing technology driver, and we believe AMD can continue to make an important contribution in this product line."

Mr Sanders said, however, that programmable logic device products, which were pioneered by Monolithic Memories, will become AMD's process technology drivers. "The very real benefits of consolidating our development activities, made possible by our merger with Monolithic Memories, will be realised as a result of these actions," he said.

Motorola to re-enter market for Dram micro-chips

BY OUR SAN FRANCISCO CORRESPONDENT

MOTOROLA, the second largest US semiconductor producer, is to resume manufacturing of dynamic random access memory (Dram) chips after two years of absence from the multi-billion dollar market.

Its decision comes at a time when US electronics and computer companies are complaining about shortages of certain types of Drams, and when Japanese semiconductor makers are increasing Dram production in response to directives from the Japanese Ministry of International Trade and Industry.

Motorola said it would begin manufacturing Drams in the US and Europe next year. Motorola will use Dram design and process technology it obtained from

Toshiba earlier this year in a technology exchange agreement.

Motorola swapped its microprocessor technology for the Japanese company's memory chip technology. Motorola decided to manufacture Drams again because "the market dynamics have improved so much".

Dram prices have risen by about 25 per cent in the past year since the signing of the US Japanese semiconductor trade agreement, under which US prices of Japanese-made Drams are regulated by the US Commerce Department.

Most of the major US semiconductor manufacturers enter the Dram market two or three years ago in the face of intense price competition from Japan.

At the time, US chip makers accused the Japanese of dumping Drams in the US below cost. Dumping suits, filed by both US chipmakers and the US Government, led to the semiconductor trade pact between the US and Japan last September.

"The efforts of the US and Japan to iron out trade difficulties have resulted in stabilising the market to the point that we think we can compete," a Motorola official said, linking the company's decision directly to the trade agreement.

Motorola is the only major US chipmaker to re-enter the Dram market. The company joins Texas Instruments, a major Dram manufacturer, and Micron Technology, a smaller supplier, as the only US Dram makers

GM takes 40% stake in engine venture

By Our New York Staff

GENERAL MOTORS, the world's largest car and truck maker, is transferring its heavy-duty diesel engine business to a new joint venture with Penske Corporation, a privately held company specialising in truck leasing and car distribution. The venture will be controlled by Penske, which will hold a 60 per cent stake. GM will hold 40 per cent.

For GM the move looks like an embarrassing admission that it is unable to operate successfully in any segment of the overcrowded US market for heavy-duty automotive, construction and industrial equipment and power plants.

The transfer to Penske follows a failed attempt last year to form a 50-50 joint venture with Deere & Co, the leading US farm equipment manufacturer. In another recent retreat from a related business, GM turned over all its heavy-duty truck manufacturing to a joint venture controlled by Volvo of Sweden.

The Penske-GM venture, to be called Detroit Diesel Corporation, will include all of GM's heavy-duty diesel activities, currently grouped in the Detroit Diesel Allison (DDA) division. These engines are used in heavy trucks, highway construction equipment, power generation and for marine applications.

GM will retain the DDA facilities which manufacture light and medium-duty diesel engines of 6.2 and 8.2 litres capacity. These are used mainly in pickup trucks and small delivery vehicles. However, the sales and service functions for medium diesels will also be transferred to the new joint venture, suggesting that GM's commitment to manufacturing these units may also be limited.

GM's first attempt to pull out of the heavy-duty diesel business foundered in March this year when talks with Deere about a joint venture collapsed. Unlike the Penske deal, the Deere venture was supposed to include 8.2 litre engines, as well as bigger units.

Petrobras returns to profit

BY ANNE CHARTERS IN SAO PAULO

PETROBRAS, the Brazilian state petroleum monopoly, reported \$215.7m (\$266m) profits for the third quarter, partially reversing a total loss of \$233.3m for the previous two quarters.

The improvement stems from a drop in inflation for the three months. This cut the company's losses from crude oil imports which were bought at official exchange rates and reimbursed at a lower government-set "petroleum dollar" exchange rate, fixed since the middle of the year at C\$44.

However, with inflation

returning to double digits in October, prospects for continued improvement in this account now at a deficit of C\$11.4bn - are bleak, as surging inflation increases the gap between the two exchange rates.

The country continues to import 40 per cent of its petroleum requirements.

Government controlled prices for petroleum derivatives also helped. The company projects that increases of 3 to 5 per cent above inflation for the remainder of the year are necessary to recover earlier losses this year.

Pricing for derivatives still lags well behind inflation. From March 1986 till September 1987 Petrobras was allowed to increase prices by 603.1 per cent, compared to accumulated inflation of 1,365.5 per cent.

Gross sales for the quarter totalled \$266.9m, with investment in exploration and production reaching \$26.3m.

Other state companies, including Eletrobras, the electricity monopoly, continue to owe Petrobras an amount equivalent to half the company's investments for the period.

CNW accepts \$578m takeover offer

BY DEBORAH HARGREAVES IN CHICAGO

CNW, the Chicago-based parent company of Chicago and Northwestern Railway, agreed yesterday to accept an increased takeover offer of \$31 a share from an investment group led by Gibbons, Green, Van Amerongen, the banking firm.

The offer was raised by \$1 a share, to a total value of \$578m, from the Gibbons group's initial bid for the company two weeks ago.

The new offer, which is made

up of partly cash and subordinated notes, will be voted on by shareholders at CNW's annual meeting in February. But the company has agreed to pay the investment banker \$10m if the vote goes against it.

A management team led by Mr James Woolfe, CNW's chairman, which had been invited by Gibbons to participate in the deal, will end up with a 7.2 per cent stake in the company for its \$7.5m investment.

The company's current management still owns a 5.7 per cent interest in CNW, following its previous sale to employees in 1972. Retired employees hold a further 20 to 25 per cent of common stock.

The takeover will give Gibbons a 57.5 per cent stake, with the rest remaining in the public domain. CNW's stock price has fluctuated wildly in recent months since analysts declared it grossly undervalued.



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October 1987



Banco de la Nacion Argentina
U.S. \$195,000,000

Floating Rate Notes due 1994-1997

For the period

19th November, 1987 to 15th April, 1988

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 8 1/2 per cent per annum, and that the interest payable on the relevant interest payment date, 15th April, 1988 against Coupon No. 1 will be U.S. \$1,737.38 per U.S. \$50,000 Note.

The Industrial Bank of Japan, Limited.
Agent Bank

CITICORP
U.S. \$350,000,000

Subordinated Floating Rate Notes Due August 14, 2011
Notice is hereby given that the rate of interest has been fixed at 7.625% p.a. and that the interest payable on the relevant interest payment date February 18, 1988 against Coupon No. 6 in respect of U.S\$10,000 nominal of the Notes will be US\$194.86 and in respect of U.S\$250,000 nominal of the Notes will be US\$4,871.53.

November 18, 1987, London
By: Citibank, N.A. (CISI Dept.), Agent Bank

CITIBANK



Christiania Bank og Kreditkasse
(Incorporated in the Kingdom of Norway with limited liability)
U.S.\$100,000,000

Floating Rate Subordinated Notes Due May 1995
(of which U.S.\$75,000,000 has been issued as Initial Tranche)

Notice is hereby given that the Rate of Interest has been fixed at 10.5% and that the interest payable on the relevant interest payment date May 18, 1988 against Coupon No. 6 in respect of U.S\$10,000 nominal of the Notes will be US\$530.83 and in respect of U.S\$250,000 nominal Notes will be US\$13,270.83.

November 18, 1987, London
By: Citibank, N.A. (CISI Dept.), Agent Bank

CITIBANK

CARPS Limited
(Incorporated with limited liability in the Cayman Islands)

U.S. \$100,000,000

Secured Floating Rate Notes due 1992

For the period 16th November, 1987 to 16th May, 1988 the Notes will carry an interest rate of 7 1/4% per annum with a coupon amount of U.S. \$3,886.46 per U.S. \$100,000 Note payable on 16th May, 1988.

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PAPER TIGERS

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INTERNATIONAL CAPITAL MARKETS

Clare Pearson on the fate of convertibles since the crash

Sterling issues pull ahead

"I HAVE been in the convertible market since 1972 and, as far as the US sector is concerned, I have never seen bonds so cheap relative to both the equity and the debt markets," Mr Alan Goodhill, head of convertible trading at Morgan Stanley, said yesterday.

Mr Goodhill's view is typical of many Eurobond salesmen who are now proclaiming that price falls since the stock market crash a month ago have produced a wide array of anomalously cheap bonds.

Mr William Gridley, head of equity-linked sales and trading at Credit Suisse First Boston, said: "Many convertibles are now bearing yields which are almost competitive with those of straight fixed-rate bonds."

However, the salesmen are forecasting that - assuming strong bond markets, and cautious but stable equity markets - convertibles should soon be coming back into vogue.

Ma Sarah Allen, a manager of international research at Cressvale, which specialises in equity-linked bonds, said: "I see the market going back to basics, with investors looking closely at relative yields, the credit-worthiness of the issuer, and the running yield on the bonds compared with the yields on the underlying stocks."

However, there has been little sign of any recovery in interest, so far, amid considerable uncertainty about the direction of both the debt and equity markets. But it appears that some investors are starting to buy convertibles denominated in their own home currency.

Clearly not all convertibles will benefit from any strengthening of interest in the market. Some of the issuers which were able to launch Euroconvertibles when speculative buying was rampant are unlikely to be able to return, while the prices of their outstanding bonds are unlikely to recover unless the underlying shares stage a dramatic rally.

The most notable price falls have been among bonds issued by Australian borrowers, many

of which have geared up on the back of their holdings of other companies' shares. Bonds for Mr Robert Holmes a Court's Bell Group and Bell Resources have led the falls in this sector.

For instance, a 5 1/2 per cent bond, due 1996, for Bell Resources which was trading just before the crash at 130 was trading yesterday at 84. At one stage it was as low as 40, giving a yield to its put date (the date at which investors could sell the bond back to the issuer) of about 36

per cent. At these levels, the market was clearly questioning the ability of the borrower to meet its debt repayments.

At the other end of the spectrum are the clutch of bonds for UK companies, many of which were launched early this year. These have suffered the least, in the face of the strength of sterling and the solid credit quality of the bulk of the borrowers.

Investors have been able to feel comfortable that, even if the equity market was entering a prolonged bear phase, the bonds would maintain their inherent value. The sector has also been helped by the prevalence of bonds with put options, usually after five years.

Cressvale's figures show that the prices of outstanding sterling convertibles for UK companies have fallen by 11.65 per cent on average over the last month -

less than half the fall in the underlying equities. Ms Allen suggested that those bonds with put options have probably fallen by only about 7 or 8 per cent.

But even in this resilient sector, Mr Gridley of Credit Suisse First Boston points out, it is possible to find bonds with yields in line with those in the straight market. Sterling convertibles for two UK companies, Dee Corporation and Hillsdown Holdings, for instance, now bear yields to the put date of more than 10 per

cent. This compared yesterday with a 10 per cent yield on a straight fixed-rate bond for British Airways.

Cressvale figures show that US convertibles have underperformed UK convertibles, falling by 13 1/2 per cent on average against a 21 per cent fall in the underlying shares.

This reflects a flight from dollar-denominated securities, combined with the fact that many of the US convertibles have been for lesser-quality credits over the last few years, while blue chip US companies have mostly been financing themselves at home.

Some bonds for lesser-quality US companies have been performing as badly as pairs of the Australian sector, Mr Gridley says. For instance, a bond (with a put option) for LSI Logic, the US semiconductor maker, has fallen to around 60 to give a

yield to maturity of 12.30 per cent.

Mr Goodhill of Morgan Stanley says that many of the better quality US credits have fallen sharply too. He cites a 15-year bond for MCA, the single-A rated film maker, now trading at 74 to yield 8.70 per cent to maturity, on a conversion premium of 30 per cent.

This means that the investor is giving up, for the equity play, only about 1 1/2 per cent in yield compared with the likely yield

on a 10-year straight fixed-rate bond for the company.

One of the biggest losers from the stock market crash has been the Japanese sector. According to Cressvale, Japanese convertibles have fallen by 9 per cent over the last month - almost as much as the 13 1/2 per cent fall in the underlying shares.

Japanese bonds have performed badly because they bear very low coupons and so have tended to trade virtually in line with the underlying shares, providing the investor with little capital protection.

For instance, a DM200m 10-year bond for Minolta Camera launched in September which carried a zero coupon, was trading yesterday at around 52 to give a yield to put in 1992 of 6.73 per cent. By comparison, a fixed-rate seven-year bond for BPCE was yielding around 6.15

Mexican authorities pull out of lifeboat

By David Gardner in Mexico City

MEXICO'S financial authorities have pulled out of the "lifeboat" scheme proposed last week to help small brokerage houses hit by the stock market crash.

News of the setback to the rescue scheme helped to drive stock markets sharply downwards on Monday when the 49-stock Mexico City bourse index dropped by 18.3 per cent - a fall even sharper than the 16.5 per cent drop seen on the New York Stock Exchange on October 19 - Black Monday.

In early trading yesterday, the index fell further to around 104,782.

It is now clear by some 73 per cent from the high of 387,000 reached when trading was suspended at midday on October 5, amid a state development bank, had withdrawn from a complex scheme to join leading brokerage houses to provide credit lines for investment funds held by mutual funds.

The original plan envisaged that Nafin would put up 500m pesos, to be matched by Mexico's six largest stockbrokers, including total new liquidity of 1,000m pesos (640m) into the market.

The plan appears to have been abandoned because the authorities wanted to make the brokerage firms retain the newly purchased stocks for long, fixed periods. Leading brokers are still in talks to decide whether to launch a smaller lifeboat on their own account.

The Mexico City's boom-to-bust cycle has stood out since the recent international market turmoil. In the nine months to the end of September the index rose 329 per cent in dollar terms, shooting up in the third quarter more than any other bourse for the year as a whole. Since Black Monday, 428m has been wiped off share values.

Jose Luis Herweg, the charismatic former Finance Minister who resigned over foreign debt policy in mid-1984, told the FT that the lifeboat operation was "an error of management and judgment."

"You don't announce (a rescue plan) unless you've got the details finalised, or you don't announce it at all," he said in an interview. It was, furthermore, "a serious error in itself" to "use public funds to subsidise the risk."

A leading broker remarked that "the worst possible thing that can happen in a market is to announce a rescue and then not have one."

He does not, however, rule out the possibility that Nafin will take positions in the market without making an announcement. The development bank has traditionally served as an informal regulator of market prices through its substantial share portfolio.

Whatever the authorities were to spend in the market would almost certainly be cheaper than drawing on the country's currency reserves to intervene in the foreign exchange market, where demand for dollars - the traditionally favoured investment instrument here - is reported to be rising sharply.

According to a study by the Employee Benefit Research Institute, a non-profit research organisation based in Washington, DC, the annual cost to companies of providing health benefits to retired employees could be two to eight times current expenditures if the plan is adopted. For the median Fortune 500 company, this could involve a 30 per cent to 60 per cent reduction in net income, the institute has calculated.

The Financial Accounting Standards Board said an "exposure draft," or a notice of proposed rule-making, is scheduled to be released in the first quarter of 1988.

The institute said an increasing number of companies have been using special incentives for early retirement as a way of reducing their labour forces.

Toyota Motor launches three-year straight

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

TOYOTA MOTOR Credit yesterday launched the Eurodollar bond market with the first straight issue for a corporate borrower since last month's stock market crash.

Its \$200m three-year issue, led by Morgan Stanley, met a solid reception and was quickly quoted at discounts less than its 1 1/2 per cent fees. "It's a nice change to see that they will take a corporate and that you're not stuck with sovereign issues," said the syndication manager at a rival house.

The Toyota issue was priced at 101.175 with a coupon of 8 per cent to give a margin of 90 basis points above US Treasury bonds at launch, net of fees. It was being swapped, Morgan Stanley said it had been seeing growing demand for dollar paper, mainly from dollar-based investors but including some from elsewhere.

Since the crash, only a few sovereign or quasi-sovereign issues have topped the dollar market. Their issues have been carefully priced and have gone well. The spread of Eurodollar bond yields widened out in immediate response to the crash, but it has since narrowed, although actual trading volume

has remained limited. Trading remained very quiet and listless yesterday as the markets continued to await the outcome of the US budget talks.

The Eurodollar market was a bright spot, opening firmer and gaining further on UK public borrowing figures. The \$250m 10-year Barclays issue launched

successfully last Friday has moved well within the 2 per cent fees to be bid about 1 1/4 points below its offer price.

In France, Banque Paribas de Commerce Extérieur, the French foreign trade bank, mainly from dollar-based investors but including some from elsewhere.

The FF900m tranche, with a coupon payable annually, is priced at 105.8 and the FF100m tranche, with a coupon payable quarterly, is priced at 107.35. BPCE led the deal itself, with

Morgan & Cie as co-lead manager. It said special investor interest was identified for the structure. The issue was fully pre-placed and was not expected to trade actively.

Oesterreichische Kontrollbank, which borrows with Austria's guarantee, topped the Swiss franc market for a SF200m 10-year issue with a 5 per cent coupon, priced at 100 1/2 by Swiss Bank Corporation. It was bid in the grey market at about 1 1/4 points below offer price.

Swiss bonds were active and slightly easier. Niklaus's SF100m 5 1/2 per cent issue ended its first day's trading at 99 1/2, half a point below issue price. The SF100m issue by the Austrian province of Styria ended its first day's business at its 100 1/2 issue price.

In West Germany, the domestic market gained 16 points on the weaker dollar and short-covering. The Euro-D-Mark market was also firmer, with some supranational issues gaining 40 basis points and shorter maturities up 20 basis points. The market was somewhat more active after a sleepy start to the week.

INTERNATIONAL BONDS

CFTC defends futures trading

BY DEBORAH HARGREAVES IN CHICAGO

IN A preliminary report on futures and stock market activity during the October crash, the US Commodity Futures Trading Commission (CFTC) has defended its stance on futures trading.

Mr Kaio Hineman, acting chairman of the regulatory body, said his preliminary data indicated that futures trading did not account for the major part of volume on the New York Stock Exchange on October 19 and the following days.

The 120-page report points to the time lag in trading and price reporting for some NYSE stocks

in the week of October 19. This made the more up-to-date futures price "appear to be greatly underpriced," causing the commission to defend its stance on futures trading.

However, the report says the outdated prices in the New York market made it impossible to execute the stock side of this sort of index arbitrage.

Furthermore, the CFTC says market conditions existing in the period October 19-23 impeded arbitrage operations. If particular stocks in an index were

halted, they could not be included in such a program trade.

Large broker/dealers surveyed by the CFTC show they were buying substantial amounts of futures contracts from October 19. But their corresponding activity in the stock market appears small in relation to total NYSE trading on those days, the report notes.

In fact, in an examination of data from these firms, the CFTC estimates that index arbitrage sell programs represented only about 9 per cent of the shares traded on the NYSE on October 19.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR					Closing prices on November 17				
ISSUER	Face Value	Yield	Change	Yield	ISSUER	Face Value	Yield	Change	Yield
Alcoa 7 1/2% 92	100	7 1/2%	+0.04	7.60	YEN STRAIGHTS	100	100%	+0.00	100.00
Alcoa 8 1/2% 97	100	8 1/2%	+0.04	10.30	A.B. 92 97	45	94 1/2%	+0.04	95.55
Alcoa 9 1/2% 97	100	9 1/2%	+0.04	10.30	Alcoa 9 1/2% 97	100	9 1/2%	+0.04	95.55
Alcoa 10 1/2% 97	100	10 1/2%	+0.04	10.30	Alcoa 10 1/2% 97	100	10 1/2%	+0.04	95.55
Alcoa 11 1/2% 97	100	11 1/2%	+0.04	10.30	Alcoa 11 1/2% 97	100	11 1/2%	+0.04	95.55
Alcoa 12 1/2% 97	100	12 1/2%	+0.04	10.30	Alcoa 12 1/2% 97	100	12 1/2%	+0.04	95.55
Alcoa 13 1/2% 97	100	13 1/2%	+0.04	10.30	Alcoa 13 1/2% 97	100	13 1/2%	+0.04	95.55
Alcoa 14 1/2% 97	100	14 1/2%	+0.04	10.30	Alcoa 14 1/2% 97	100	14 1/2%	+0.04	95.55
Alcoa 15 1/2% 97	100	15 1/2%	+0.04	10.30	Alcoa 15 1/2% 97	100	15 1/2%	+0.04	95.55
Alcoa 16 1/2% 97	100	16 1/2%	+0.04	10.30	Alcoa 16 1/2% 97	100	16 1/2%	+0.04	95.55
Alcoa 17 1/2% 97	100	17 1/2%	+0.04	10.30	Alcoa 17 1/2% 97	100	17 1/2%	+0.04	95.55
Alcoa 18 1/2% 97	100	18 1/2%	+0.04	10.30	Alcoa 18 1/2% 97	100	18 1/2%	+0.04	95.55
Alcoa 19 1/2% 97	100	19 1/2%	+0.04	10.30	Alcoa 19 1/2% 97	100	19 1/2%	+0.04	95.55
Alcoa 20 1/2% 97	100	20 1/2%	+0.04	10.30	Alcoa 20 1/2% 97	100	20 1/2%	+0.04	95.55
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Alcoa 23 1/2% 97	100	23 1/2%	+0.04	10.30	Alcoa 23 1/2% 97	100	23 1/2%	+0.04	95.55
Alcoa 24 1/2% 97	100	24 1/2%	+0.04	10.30	Alcoa 24 1/2% 97	100	24 1/2%	+0.04	95.55
Alcoa 25 1/2% 97	100	25 1/2%	+0.04	10.30	Alcoa 25 1/2% 97	100	25 1/2%	+0.04	95.55
Alcoa 26 1/2% 97	100	26 1/2%	+0.04	10.30	Alcoa 26 1/2% 97	100	26 1/2%	+0.04	95.55
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Alcoa 29 1/2% 97	100	29 1/2%	+0.04	10.30	Alcoa 29 1/2% 97	100	29 1/2%	+0.04	95.55
Alcoa 30 1/2% 97	100	30 1/2%	+0.04	10.30	Alcoa 30 1/2% 97	100	30 1/2%	+0.04	95.55
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Alcoa 36 1/2% 97	100	36 1/2%	+0.04	10.30	Alcoa 36 1/2% 97	100	36 1/2%	+0.04	95.55
Alcoa 37 1/2% 97	100	37 1/2%	+0.04	10.30	Alcoa 37 1/2% 97	100	37 1/2%	+0.04	95.55
Alcoa 38 1/2% 97	100	38 1/2%	+0.04	10.30	Alcoa 38 1/2% 97	100	38 1/2%	+0.04	95.55
Alcoa 39 1/2% 97	100	39 1/2%	+0.04	10.30	Alcoa 39 1/2% 97	100	39 1/2%	+0.04	95.55
Alcoa 40 1/2% 97	100	40 1/2%	+0.04	10.30	Alcoa 40 1/2% 97	100	40 1/2%	+0.04	95.55
Alcoa 41 1/2% 97	100	41 1/2%	+0.04	10.30	Alcoa 41 1/2% 97	100	41 1/2%	+0.04	95.55
Alcoa 42 1/2% 97	100	42 1/2%	+0.04	10.30	Alcoa 42 1/2% 97	100	42 1/2%	+0.04	95.55
Alcoa 43 1/2% 97	100	43 1/2%	+0.04	10.30	Alcoa 43 1/2% 97	100	43 1/2%	+0.04	95.55
Alcoa 44 1/2% 97	100	44 1/2%	+0.04	10.30	Alcoa 44 1/2% 97	100	44 1/2%	+0.04	95.55
Alcoa 45 1/2% 97	100	45 1/2%	+0.04	10.30	Alcoa 45 1/2% 97	100	45 1/2%	+0.04	95.55
Alcoa 46 1/2% 97	100	46 1/2%	+0.04	10.30	Alcoa 46 1/2% 97	100	46 1/2%	+0.04	95.55
Alcoa 47 1/2% 97	100	47 1/2%	+0.04	10.30	Alcoa 47 1/2% 97	100	47 1/2%	+0.04	95.55
Alcoa 48 1/2% 97	100	48 1/2%	+0.04	10.30	Alcoa 48 1/2% 97	100	48 1/2%	+0.04	95.55
Alcoa 49 1/2% 97	100	49 1/2%	+0.04	10.30	Alcoa 49 1/2% 97	100	49 1/2%	+0.04	95.55
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Alcoa 52 1/2% 97	100	52 1/2%	+0.04	10.30	Alcoa 52 1/2% 97	100	52 1/2%	+0.04	95.55
Alcoa 53 1/2% 97	100	53 1/2%	+0.04	10.30	Alcoa 53 1/2% 97	100	53 1/2%	+0.04	95.55
Alcoa 54 1/2% 97	100	54 1/2%	+0.04	10.30	Alcoa 54 1/2% 97	100	54 1/2%	+0.04	95.55
Alcoa 55 1/2% 97	100	55 1/2%	+0.04	10.30	Alcoa 55 1/2% 97	100	55 1/2%	+0.04	95.55
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Alcoa 57 1/2% 97	100	57 1/2%	+0.04	10.30	Alcoa 57 1/2% 97	100	57 1/2%	+0.04	95.55
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INTERNATIONAL COMPANIES & FINANCE

Siemens cuts payout as profits fall

BY HANS SIMONIAN IN FRANKFURT

SIEMENS, the West German electronics group, is cutting its dividend by DM1 to DM11 per share following a 12 per cent fall in after-tax earnings to DM1.8bn (\$764.7m) for the year ended September 1987.

Siemens shares fell DM17.50 to DM391 in Frankfurt yesterday as dealers digested the disappointing news.

The fall in profits was not unexpected. In late July the company announced nine months' net earnings which were 12 per cent down at DM494m.

Trading circumstances have clearly worsened considerably since then, not least because of the effect of the higher value of the Deutsche mark on exports, and an increasingly difficult market for nuclear power stations.

Moreover, the decision by Siemens, one of Germany's leading blue-chip companies, whose shares are widely traded abroad, to cut its dividend is a marked - and some have said insensitive - blow to confidence at a time when the German equity market is still rather fragile.

The decision to cut the dividend was made by the board of directors, which met yesterday by 48.3 to 1,366.2 as shares retreated almost across the board.

Explaining the decision to reduce the dividend, Siemens said that it has for some years been following a policy of linking its dividend more closely to its profits. Thus, the 8 per cent dividend cut was "reasonable" against the appreciably larger fall in profits, it argued.

Siemens' group turnover rose by 10 per cent to DM51.5bn in 1986-87. Domestic sales, which rose by 14 per cent, were boosted

by inclusion of work on the Brokdorf nuclear power station - without it, home sales would have gone up by only 3 per cent. Foreign sales rose by 6 per cent to DM26.3bn.

Order levels in the 1986-87 business year of DM50bn were little changed on the year before, the company said. Domestic orders were 2 per cent down at DM23.9bn, while orders from abroad increased by 2 per cent to DM26.5bn.

Contrary to the widespread rumours earlier this year, Siemens said its medical equipment division had been trading profitably. However, it admitted there had been losses on electronic components, where it has invested heavily in sophisticated new microchip production facilities to take on US and Japanese producers.

Mr. Karlheinz Kasper, chairman of the board, said the decision to cut the dividend was "reasonable".



Karlheinz Kasper, chairman of Siemens, said the decision to cut the dividend was "reasonable".

Ariadne to make A\$120m rights issue

BY CHRIS SHERWELL IN SYDNEY

ARIADNE, the Australian arm of the business empire headed by Mr Bruce Judge, is to make a A\$120m (US\$82.4m) rights issue and will appoint a chief executive to help the Queensland-based entrepreneur.

The move, announced at the company's annual meeting in Brisbane yesterday, is the latest of several pointers to the financial troubles now besetting Mr Judge in the wake of the worldwide stock market collapse.

Earlier this month, Mr Judge indicated he would be standing aside as chairman of Judge Corporation in New Zealand, which holds a 22 per cent stake in Ariadne. A task force of the company's bankers was also formed to help run the operation.

Last week the credit agency, Australian Ratings, provisionally downgraded Ariadne's rating from BBB plus to a range of B to CCC because of its reduced ability to meet its debt obligations.

At the weekend, Impala Pacific, which holds Mr Judge's Hong Kong interests, reported a loss put at HK\$68m (US\$7.4m) because the market collapse forced it to write off the value of shareholdings it owned.

On Monday, Mr Judge failed to gain re-election to the board of Renouf Corporation in New Zealand. Yesterday, he was quoted as saying there had been a "stiff-up" in the voting.

According to Ariadne, the rights issue will be on the basis of one new share for every two

held and will be made at the par value of 50 Australian cents. The underwriter is Pembroke Securities, part of Mr Larry Adler's FAI Insurance group.

Proceeds will be used by Ariadne to increase stakes in its associates, which include Giant Resources, the mining company. The aim is apparently to offset the effect of a write-down in its existing holdings.

On the stock market, Ariadne's share price dipped on the news, finishing 15 cents lower at 60 cents. Although this is above its low point of 40 cents, the price remains fundamentally weak, having peaked earlier this year at A\$4.

On the proposed appointment of a chief executive officer, Mr Judge was quoted as saying he needed "more strength back here in the home base in Brisbane." The unnamed appointee will start work on January 1.

Mr Judge was also reported as saying that shareholders' funds stood at A\$785m up from the A\$704m reported on June 30, while debt amounted to A\$900m.

Australia's National Companies and Securities Commission (NCSC) is meanwhile understood to have asked Ariadne to produce supplementary accounts to shareholders, detailing its financial position in the aftermath of the share market collapse. Other companies have been asked to do the same.

Volvo third quarter strongest since 1929

By Sara Webb in Stockholm

VOLVO, the Swedish motor and energy group, has increased third-quarter profits, after financial items, by 21.5 per cent to SKr2.28bn (\$371.9m), its strongest set of third-quarter figures since 1929.

Though the lower dollar has taken its toll of Volvo's passenger car operations, higher earnings from other business areas - chiefly the truck and food operations - have helped to compensate for this, in what is usually Volvo's weakest quarterly result.

Mr Peter Gyllenhammar, chief executive officer, said that Volvo was in a good position to weather stock market turbulence and would be out bargain-hunting for acquisitions, possibly to help build up its food or truck divisions.

Volvo does not give full-year forecasts, but analysts reacted favourably yesterday to the figures and raised their forecasts to profits of about SKr7.5bn.

Last year, Volvo made profits of SKr7.53bn on sales of SKr64.09bn.

For the first nine months, profits slipped by 2.9 per cent to SKr5.9bn, against SKr6.1bn, although sales increased by 8.6 per cent to SKr66.23bn, boosted by a 14 per cent increase in oil trading and the rest to industrial products.

The lower dollar exchange rate has reduced the value of sales by SKr2.9bn this year, while the trading division reported a 66 per cent increase to SKr4.48bn.

Car sales rose by 11 per cent to SKr5.36bn in the third quarter, and by 5 per cent to SKr27.57bn over the nine months, as the dollar's fall has made most impact on this division.

Volvo said that the total market for cars increased by about 4 per cent in Europe during the first nine months, but fell by 10 per cent in North America. Car deliveries slipped from 322,000 to 311,000 in the nine months. Higher car sales in Sweden helped to offset the fall.

Truck sales staged a 14 per cent increase in the third quarter at SKr4.28bn, with a 9 per cent increase over the nine months at SKr12.65bn.

Volvo said that the total market for heavy trucks increased by 17 per cent in Europe and 18 per cent in the US during the nine months, while markets in Brazil and Australia showed a significant decrease.

The group said it had failed to keep pace with the sharp increase in the market because it had been using its full capacity, and as a result it has suffered a fall in market share. It delivered 33,000 trucks this year compared with 31,000 in the corresponding period.

Mr Gyllenhammar said he would not speculate about which way the dollar would move and what effect it might have on results. However, he said that the group had been well prepared and that it had sold dollars forward "so if the dollar fluctuates widely over the last three months it won't affect our bottom line drastically."

Japanese brokers show gains in strong year

BY CARLA RAPAPORT IN TOKYO

JAPAN'S four leading securities houses showed sharp gains in profits for the year to the end of September, on the back of the then still roaring bull market.

In its review of operations, Nomura, the industry leader, said stock trading was particularly active, with orders from customers up 44 per cent at the year-end. All four brokers cited increased activity in underwriting, bond trading and investment trusts in the period.

Nomura lifted pre-tax profits after provisions by 27 per cent to Y475.3bn (\$3,470m) on revenues 17 per cent higher at Y957.2bn. Daiwa, the second largest broker, produced an increase of 26.3 per cent in pre-tax profits to Y291.3bn and a 18.4 per cent rise in revenues to Y601.7bn.

Nikko and Yamachi showed 28 per cent and 31 per cent

profit advances at the pre-tax level respectively. Nikko said that pre-tax profits were Y278bn compared to Y217bn last year, while Yamachi reported pre-tax profits up to Y231bn from Y165.8bn. Nikko's revenues were 18 per cent higher at Y540bn, while at Yamachi revenues were Y608.2bn, up 22 per cent.

The companies were cautious in their forecasts for the current year, as the crash in world equity markets has put a considerable damper on trading in Tokyo. Still, Yamachi forecast a modest improvement in revenues for the current year to Y590bn and a slight increase in pre-tax profits to Y230bn.

Economic recovery and double-digit growth in Japan's money supply in recent months have helped fuel the boom in

equity investment trusts, the leading brokers said yesterday. Nikko, for example, reported that its subscriptions and sales of investment trusts increased 2.2 times in the year to Y3,233bn. Commissions associated with the trusts rose 53 per cent to Y86.1bn.

Nomura pointed out that the new issue market in Japan was relatively active in the year, thanks to increased numbers of both foreign and domestic companies listing their shares on the Tokyo Stock Exchange. It added that its own stock underwriting business advanced by 78 per cent to Y413bn in the year.

The big four did not prosper as well in the bond market, which weakened at the end of the fiscal year. Nomura's net gain on bond trading in the year, for example, was down 48 per cent.

Penney sells Belgian interests

BY TIM DICKSON IN BRUSSELS

J.C. PENNEY, the third largest retailer in the US, has sold a substantial share of its Belgian operations to GB-Inno-BM, the big Belgian stores group.

In a deal which was estimated yesterday at about \$17m which works out at about 11 cents of earnings per share in 1987, Penney's EPS last year totalled \$3.60.

Yesterday's deal, which follows the disclosure late last month of talks between the two sides, represents an important stride for GB-Inno, which under local law is effectively prevented from opening new supermarkets in Belgium.

The combined turnover of the two businesses, including franchises, totals more than \$1.5bn, or roughly 10 per cent of the Belgian market, but GB-Inno made it clear yesterday that it has its eye firmly on exploiting the opportunities provided by a single European market after 1992. "We are together the 15th biggest retailer with a Stock Exchange quotation in Europe but we are not even in the top 20 if you include those that are not quoted," Mr Vaxelaire explained.

For Penney, whose Belgian operations lost \$1.16m last year and more than \$1.33m in 1985, yesterday's development is in line with its strategy of streamlining activities into more profitable segments and concentrating on its US home market.

Penney yesterday announced a strong rise in profits for the third quarter of 1987. Sales for the quarter improved from \$3.49bn to \$3.78bn and net earnings surged ahead to \$171m from the \$116m achieved in the third quarter of 1986.

For the nine months, operating net earnings were \$328m, against \$265m on sales of \$10.4bn, compared with \$9.75bn a year ago. Net earnings per share for the third quarter totalled \$1.14 against 77 cents.

Operating earnings per share for the nine months were \$2.18, up from \$1.75.

Penney pointed out that the nine-month results included a pre-tax charge of \$140m for relocation expenses. The year earlier comparable figures excluded a \$35m extraordinary charge.

Sharp rise in earnings at ICI Australia

By Our Sydney Correspondent

ICI AUSTRALIA, the 62.4 per cent owned subsidiary of Imperial Chemical Industries of the UK, has reported a sharp rise in net earnings for the year to September on improved turnover.

Figures released yesterday showed sales of A\$2.42bn (US\$1.66bn) against A\$2.05bn in 1986-86. After-tax earnings rose 66.6 per cent to A\$108.6m from A\$65.2m.

Mr Michael Deesley, managing director, said the improvement was due to strong demand for plastics and specialty chemicals and good results from the group's Dulux paints operation.

Although performance in the current year is ahead of budget so far, Mr Deesley said it was too early to judge the effects on business of the recent share market collapse.

He also acknowledged disappointment over ICI Australia's failed attempt to take over F.I. Faulding, the Adelaide pharmaceuticals manufacturer, earlier this year.

Adjusted for a one-for-six scrip issue, the results show that earnings per share climbed to 37.7 cents from 24.1 cents. A final dividend of 12 cents was declared, making a total of 20 cents, fully franked, against 16 cents last year.

Lugano lawyer to outline his plan for Sulzer

By Our Financial Staff

MR TITO Tettamanti, the Lugano-based lawyer who leads a group of a disident shareholders in Sulzer, the Swiss engineering group, has agreed to provide the company's management with a memorandum outlining his proposals for Sulzer.

At meeting with Sulzer officials Mr Tettamanti agreed to provide the company with a memorandum before its next board meeting early next month, Sulzer said yesterday.

Bell sells BHP share parcel

BY OUR FINANCIAL STAFF

STATE GOVERNMENT authorities in Perth yesterday bought a A\$288m (US\$198m) parcel of shares in Bell Group, the master company.

The latest disposal appears, however, to leave Bell's stake in BHP close to the recent average level of just under 50 per cent. Although this is above its low point of 40 cents, the price remains fundamentally weak, having peaked earlier this year at A\$4.

On the proposed appointment of a chief executive officer, Mr Judge was quoted as saying he needed "more strength back here in the home base in Brisbane." The unnamed appointee will start work on January 1.

which last Friday bought a A\$288m portfolio of properties in the city from Bell Group, his master company.

The latest disposal appears, however, to leave Bell's stake in BHP close to the recent average level of just under 50 per cent. Although this is above its low point of 40 cents, the price remains fundamentally weak, having peaked earlier this year at A\$4.

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means all of the funds raised yesterday will be free for deployment to offset share trading losses elsewhere. Many of the options requiring Bell to purchase BHP shares are believed to have been issued based on a BHP share price of close to A\$10. This compares with A\$7.24 yesterday, when the shares fell 6 cents against a firmer overall market.

Mr Holmes a Court's stable fared better in the market, where it had been among the hardest hit. Ahead of the deal, Bell Group shares rose 36 cents to A\$11.90.

That itself suggests that by no

Celanese boost for Hoechst

BY ANDREW FISHER IN FRANKFURT

HOECHST, the West German chemicals group, managed a sizeable rise in profits at the nine-month stage with the aid of its new US acquisition, which has helped put the German group on an improved product and regional basis, as well as making it less dependent on currency movements.

With the first-time inclusion of results from Celanese, group pre-tax profits of Hoechst were 9.3 per cent higher at DM2.2bn (\$1.3bn). But without Celanese, profits were flat.

Group turnover was up by 9.5 per cent in the January-September period to DM27.2bn, including DM8.2bn from Celanese, whose results were consolidated from March. Total sales would have been 3.2 per cent lower without Celanese.

Mr Wolfgang Hilger, the chairman, said the acquisition of the Celanese fibre, plastics and chemicals company had helped put the German group on an improved product and regional basis, as well as making it less dependent on currency movements.

He said the basic outlook for Hoechst was positive, despite some difficulties. The company was benefiting from a following wind out of the US. Hoechst Celanese, combining the former American Hoechst and Celanese, made a \$276m pre-tax profit in the first nine months. In the previous period, American Hoechst alone earned \$70m.

Mr Hilger said that with the

dollar averaging DM1.82 in the first nine months of this year compared with DM2.23 a year ago, Hoechst's exports of agrochemicals and pharmaceuticals had been adversely affected. The US currency has since fallen sharply lower.

Hoechst, the first of the big three German chemical concerns to report nine-month figures, said its parent company pre-tax result was 3.6 per cent lower at DM1.16bn. This reflected the restrained economic climate.

Mr Hilger said capital spending this year would total around DM2.5bn after DM2.1bn in 1986. As in the past two years, this would be well above the depreciation level.

Dutch paper group in US acquisition

BY DAVID THOMAS

BUHRMANN-TETTERODE, the Dutch paper, packaging and graphic arts company, is taking control of Summit Office Supply, a New York-based business, in a move to increase its international presence.

Buhrmann is acquiring 70 per cent of Summit for an undisclosed cash sum.

The Dutch company said its financial strength would under-

pin the expansion programme of Summit, which has annual sales of more than \$60m and is at present concentrated around New York.

The acquisition is also designed to build up Buhrmann's position in the fast-growing US office supply market. Buhrmann, with sales last year of Fl 3.4bn (\$1.77bn), is already a leader in the European paper wholesaling, business systems and office sta-

tionary markets.

The Dutch company's other US interests include making and distributing protective packaging material, making specialised paper sorting equipment and the distributing printing machines to A&E and Bell Resources industries.

Buhrmann said Summit's contribution was expected to exert a positive influence on earnings.

MEYER INTERNATIONAL INTERIM STATEMENT 1987

The Chairman, Mr. Oscar DeVille CBE, reports:

- Turnover £351.8 million - up 16%
- Attributable Profit £23.6 million - up 52%
- Trading Profit £25.6 million - up 29%
- Earnings per share 22.03p - up 53%
- Profit Before Tax £31.3 million - up 55%
- Dividend per share 2.40p - up 11%

Future Prospects

"Your Directors remain confident of achieving a satisfactory result for the year and are continuing to seek opportunities to expand the business selectively both at home and abroad."

Copies of the Interim Statement containing the Chairman's Statement in full may be obtained from the Secretary, Meyer International plc, Villiers House, 41-47 Strand, London WC2N 5JG.

Meyer International plc



"SWITZERLAND - Banking, Finance and Investment" on Monday, December 14 1987

Subjects to be covered in this survey include: Commercial banks: earnings and potential policy changes. Foreign banks' role in the bond and share markets. The function of finance companies. SOFEX - the Swiss Options and Financial Futures exchange. Bonds - domestic and foreign markets. Insurance - good domestic results could lead to renewed interest in expanding abroad. Pension Funds - introduction of new performance indices. Venture capital - its organisation in Switzerland. Bank pricing and secrecy.

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

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Japanese Yen 20,000,000,000
Floating Rate Notes 1992

Notice is hereby given that the Rate of Interest for the six month period 18th November, 1987 to 18th May, 1988 has been fixed at 4½ per cent. Yen amount payable on 18th May, 1988 will be Yen 227,500 per Yen 10,000,000 Note.

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Morgan Guaranty Trust Company of New York
London

To the Holders of Ford Motor Credit Company Floating Rate Notes due November 1991

Pursuant to the Fiscal Agency Agreement dated as of November 1, 1984 ("the Agreement") between Ford Motor Credit Company and The Chase Manhattan Bank (National Association), as Fiscal Agent, notice is hereby given that the Rate of Interest applicable to the above Notes for the Interest Period November 18, 1987 to May 18, 1988, as determined in accordance with the provisions of the Agreement, is 7½% per annum. The amount of interest payable in respect of each U.S. \$50,000 principal amount of Note is U.S. \$1,093.25 payable May 18, 1988. By: The Chase Manhattan Bank, (National Association), as Fiscal Agent November 18, 1987

U.S. \$200,000,000 First Chicago Corporation Floating Rate Subordinated Notes due 1992

In accordance with the provisions of the Notes notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 7.725% per annum. The Coupon Amount payable on the 19th February 1988 will be US\$197.42. Manufacturers Hanover Limited Agent Bank

November 18, 1987

UK COMPANY NEWS

Tomkinsons plans more growth as profits pile up

MR LOWRY MACLEAN, chairman of Tomkinsons, carpet manufacturer and spinner, said that the group would continue its strategy of organic growth in the UK market through upgrading existing operations along well-established lines.

The company almost doubled taxable profits from £1.86m to £3.36m on turnover up from £20.06m to £23.76m in the year to October 3 1987. The directors proposed a final dividend of 5p (2.7p), making a total of 7p (4p) for the year. After tax of £1.01m (£668,000), earnings per share worked through at 39.8p - up from 30.2p last time.

Mr Maclean said that the company's strong financial perfor-

mance has provided the basis for substantial capital programmes across the complete spectrum of its activity. It has established an excellent new product portfolio, supported by a marketing approach based on developing long-term dealer relationships. The management team had been strengthened with the addition of four experienced senior executives.

The impact of the current unsettled financial markets could not yet be fully assessed but Mr Maclean said that it was worth noting that the group has a negligible proportion of its earnings dependent on North America. Demand for Tomkinsons products was currently at record levels.



Lowry Maclean: strong new products portfolio.

Normans up £0.5m midway

Normans Group, the food discount retailer, achieved a pre-tax profit from £1.07m to £1.53m in the half year ended September 26 1987.

The period under review included three months of Joplins chain of department stores, acquired in the middle of the year. They traded satisfactorily and sales were strengthening in the run up to Christmas, the directors stated.

Turnover in the six months rose from £7.72m to £8.15m while the profit comprised £2.01m (£1.48m) retailing and £77,000 (£137,000) agriculture - tea and coffee plantations in Malawi. Interest costs were little changed at £569,000 (£547,000).

The directors said the increase in the retailing expertise acquired would be for the future, and full-year profits were expected to show further progress.

The merger with Joplins had been carried through quickly. The integration of both the Freeway and Waldens businesses (acquired since the half year) was proceeding rapidly.

In finance, computer and investment activities the results were good. Earnings for the half year came through at 2.22p (1.88p) and the interim dividend is lifted to 1.05p (0.96p) on increased capital.

Advertising sales boost Piccadilly Radio

Piccadilly Radio, independent radio station based in Manchester, has exploited a rising trend in advertising sales prevailing across independent radio since early in 1987.

Yesterday, the company reported pre-tax profits up from £526,000 to £765,000 in the year to September 30 1987. Turnover rose from £4.44m to £6.12m, and the increase was as a result of significant business development undertaken during the year. Substantially increased advertising sales revenue also contributed to the higher turnover.

Expansion included the acquisition of Squire Light and Sound, which is now part of the company's subsidiary, Piccadilly Sound and Light. The two businesses will be rationalised in the coming months in order to make most effective use of the management resources in each.

The company also launched Piccadilly A.V. which is engaged in the sale and hire of audio visual equipment.

Piccadilly Productions increased its stature over the past year and is currently supplying two of the three nationally networked programmes in independent radio.

The board said it was confident that the developments undertaken during the year would provide a valuable platform from which to increase profits in the future.

The profitability of the group was affected by start-up costs, but nevertheless its operating profit increased by 11.9 per cent to £1.1m.

The directors said the current year had got off to an excellent start with strong trading in all parts of the group.

The final dividend for non-voting shares is increased from 1.125p to 1.375p net for an increased total of 2.25p (2p). The company's shares are traded on the Unlisted Securities Market. Stated earnings per 5p non-voting shares improved from 2.2p to 4.5p.

F&C Eurotrust assets advance

F & C Eurotrust raised net asset value almost 36 per cent to 300.8p at September 30 1987 compared with 222.5p on June 30 1986, assuming a full conversion of the convertible loan stock.

Net revenue for the 15-months to end-September rose to £299,822 after tax of £248,019.

For the year to June 30 1986 net revenue amounted to £142,346. Earnings per 25p share increased to 2.56p (1.9p) and a dividend of 2.35p (1.85p) is being paid.

●The Wellcome Trust has disposed of its entire holding of 682,500 ordinary shares (5.8 per cent) in F & C Eurotrust.

CML 25% ahead at six months stage

CML Microsystems, the USM-quoted manufacturer of integrated circuits, increased pre-tax profits 25 per cent from £908,000 to £1.13m in the half year ended September 30 1987. Turnover increased 18 per cent to £4.03m.

After tax of £429,000 (£343,000), earnings per 10p share increased 23 per cent to 4.1p (3p adjusted).

The directors said that sales of traffic products slowed in the

first half but results over the full year should be satisfactory. Expenditure on product and market development increased significantly, as planned, and a new Florida-based traffic products subsidiary was formed and became operational.

Semiconductor product sales were ahead of budget and progress in marketing the new modular products was maintained.

In accordance with normal policy, no dividend will be payable at the interim stage.

Infrared improves and order book shows rise

Infrared Associates, the US-based high technology company which has 40 per cent of its equity quoted on the USM, yesterday reported a 9 per cent increase from \$371,000 to \$405,000 (\$296,000) in pre-tax profits for the half year to August 31.

The directors said that the group as a whole continued to expand: the markets addressed by the increasing product range were buoyant and, given that there was no change in the overall economic circumstances, present trends should continue.

Outstanding orders at the half year were \$2.1m. In both orders and sales, activity rose sharply in the second quarter. In sensors for analytical instruments the order rate did not rise to previous levels until the end of the first quarter.

The trend in orders for infra-

red sensors at the half year showed an annual rate in the region of \$5m and manpower resources were being expanded to meet this level of demand.

Orders for the new lead salt sensors should begin to flow and generate the contribution to revenue in the second half envisaged at the time of the annual meeting.

Infrared systems moved into the black in the second quarter after continued losses in the first.

Group turnover for the period was \$2.2m (\$1.61m). Operating profit of IR Associates was up from \$371,000 to \$405,000 and IR Systems produced an operating profit of \$31,000 against a previous loss of \$42,000.

Interest and other income amounted to \$24,000 (\$42,000) and tax took \$177,000 (\$166,000) leaving earnings per share of 3.4 cents (3.12 cents).

Assets rise at London & Strathclyde

Net asset value of London & Strathclyde Trust stood at 335.5p per 25p ordinary at the August 31 year end compared with 223.7p a year earlier.

The directors pointed out, however, that the recent fall in major stock markets had resulted in a decline of 21.9 per cent in the net to 261.5p as at October 31.

Net revenue for the year, after all charges including tax, amounted to £503,855 (£501,940). Tax amounted to £226,548 (£223,212). Earnings per share worked through at 3.41p (3.35p). A final dividend of 2.2p (2p) makes a total of 3.9p (3p).

Blanchards perks

At the annual general meeting of Blanchards, the Knightsbridge based interior design group, managing director, Mr Alexander Aldbrook, unveiled details of an incentive scheme for ordinary shareholders.

The company will be offering a complete interior design service to registered holders of 5,000 or more shares who have tendered a share for a minimum of three months.

APPOINTMENTS

New chief for Docklands Corp

THE NEW chief executive of the LONDON DOCKLANDS DEVELOPMENT CORPORATION, responsible for the regeneration of the derelict land east of the City, will be Major General Jeremy Rougier, the Army's engineer-in-chief, writes Paul Cheseright, Property Correspondent.

His appointment is widely seen as pressing a period of consolidation for the LDDC in the wake of the free-wheeling style adopted by the outgoing chief executive, Mr Reg Ward, who is to be a consultant on urban regeneration matters.

It signals the end of the first phase of the LDDC's existence. Since 1981 it has sought to draw attention to the commercial merits of the area and has been notably aggressive in bringing development projects to the Docklands.

Now it is expected that General Rougier will introduce a more cautious management style to the LDDC, especially in the early stages of his appointment, which starts in January.

He has been a career soldier

and the shape of his career suggests an impeccable curriculum vitae in his chosen field - Marlborough, Sandhurst, Staff College, Royal College of Defence Studies with civilian degrees picked up on the way. He joined the Army in 1951 and served with the Royal Engineers in Christmas Island, Thailand, Aden, Malaysia and Germany. He has been chief of Army training and since August 1985, the engineer-in-chief.

General Rougier's appointment has been made by the LDDC board and not by the Environment Secretary. He will receive a salary of around £50,000 a year.

Mr Graham Taylor has been appointed managing director of GEORGE OLIVER (FOOTWEAR).

BRITISH TRANSPORT ADVERTISING has appointed Mr Frank Mizen as sales director (rail) responsible for advertising sales at over 600 British Rail stations, and thousands of roadside poster sites.

Mr Peter Vibert Dixon has been appointed director of planning and administration from February 1 at TURNER KENNETH BROWN, City solicitors. He is secretary to the National Economic Development Council, and a director at the National Economic Development Office.

SIMON ENGINEERING has appointed Mr James Burdett as assistant group secretary. He is a solicitor and joins from the Tocal Group where he held a similar post.

Mr Jim Babester has been appointed director of ARTHUR PRICE SHOWROOMS. Mr Bill Gibson becomes director of ARTHUR PRICE INCENTIVE SERVICES. Mr Robert Jones has been appointed director of ARTHUR PRICE INTERNATIONAL EXPORTS.

Mr Peter Davis, head of home affairs in the Conservative Party's research department, has been appointed director of marketing at the ROYAL INSTITUTE OF BRITISH ARCHITECTS. Earlier in his career he was special adviser to the Environment Secretary and held marketing posts with Dylon International and 3M.

Charles Barker new chairman

Mr David Norman, a director of CHARLES BARKER, has been appointed chairman and group chief executive from December 1. He succeeds Mr Antony Snow who has retired as executive chairman but remains on the board as a non-executive director. Mr Paddy Murray relinquishes his posts as group chief executive and a director of Charles Barker, but remains chairman of Ayer Barker, and Rapier Associates, both group companies. Mr Miles Broadbent, managing director of Norman Broadbent International, becomes chief executive of that company. Mr David Norman remains chairman.

Mr David Benson has been appointed group managing director of the VOYAGER GROUP, part of the Virgin Group. He was chief executive of the Venice-Simpson Orient Express company.

Mr Philip Matthews, formerly financial director at Zales at the time of the acquisition of Combined English Stores, has been appointed group financial controller of NEXT.

Mr Norman S Lansdown-Davis has retired as finance director and company secretary of CONTINIOUS STATIONERY. Mr Grant M Findlay, previously a senior manager with Ernst & Whinney, has succeeded him as finance director and company secretary.

Ms Sally Sutton has been appointed company secretary of NOBLE WARREN INVESTMENTS.

Mr John P. Gallagher has been appointed chairman of Lloyd's brokers GALLAGHER PLUMER and John Plumer & Partners. Mr Richard Helman has been appointed deputy chairman and managing director, and Mr Trevor Evans becomes deputy chairman. Mr Graham Bell, Mr Stephen Prince and Mr Stuart Robertson have been appointed directors of GALLAGHER PLUMER.

Mr Archie Aronson, chairman, ARENSON GROUP, will hand over executive responsibilities from January 1 to Mr John Sachs, chief executive, but will remain as non-executive chairman and consultant. Mr Michael Hindmarch, group secretary, will assume the responsibilities of group finance director.

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U.S. \$100,000,000

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For the six months 16th November, 1987 to 16th May, 1988 the Notes will carry an interest rate of 7 3/4% per annum with a coupon amount of U.S. \$195.90 per U.S. \$5,000 Note, and U.S. \$1,959.03 per U.S. \$50,000 Note, payable on 16th May, 1988.

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County Hall, Durham, DL1 1BT

CHINA

16 DECEMBER 1987

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COMMODITIES AND AGRICULTURE

West Germany blazes a trail for set-asides

Bridget Bloom assesses early results of an experiment in cutting cereal surpluses

THE KEY to the success or failure of this week's farm talks in Brussels could conceivably lie in the green fields of Lower Saxony. For there, deep in the heart of West Germany's cereal growing country, for the second year running, farmers are leaving fallow fields that before a broad barley or wheat. They are participating in Europe's first controlled experiment to see whether such "set-asides" of cereal land, really can help reduce the European Community's huge surpluses.

The Government in Bonn, desperate not to cut farmers' incomes further by reducing the guaranteed prices they receive, believe that the experiment points the way ahead. Mr Frans Andriessen, the European agriculture commissioner, who on Monday produced a broad outline of the experiment, is already ready to meet the Germans half way, opening up the possibility of a compromise in this week's negotiations acceptable to the Commission's agricultural policy.

It seems possible that Bonn to find its partners agreeing to adopt set-asides proposals, some of the hitherto unpalatable "stabiliser" measures proposed by the Commission to control the spiralling farm budget might prove more acceptable.

To many farmers, accustomed to maximising yields from each hectare, the idea of actually allowing productive land to lie fallow is anathema. At the same time, the proposition that farmers should be paid for producing nothing seems to many observers of the GAP yet one more proof of the system's absurdity.

Yet proponents of set-asides

and they include Mr John McGregor, the tough new UK Minister of Agriculture, as well as the protectionist Mr Ignaz Kiechle, his German counterpart, argue that, planned carefully, such schemes could cost less in relative terms than present policies (the UK also argues that set asides must accompany price cuts, rather than be substituted for them).

The German scheme, financed 20 per cent by the Lower Saxony state Government and 80 per cent by the Federal Government in Bonn, started in 1986. Lower Saxony grows more than 20 per cent of Germany's cereals and it was originally hoped that about 115,000 hectares, or seven per cent of the state's arable land, would be taken out of production by the scheme.

In the first year, 7,400 farmers put 33,800 hectares up for set aside last year. The principal reason given for the slow response was that the compensation - of up to DM1,200 (\$400) a hectare - was not enough to make it worthwhile, except for farmers on the poorest soils.

Additional reasons according to Mr Buhler of the Chamber of Agriculture in Hanover, responsible for administering the scheme, were that some farmers were worried that following land would reduce their cereal quota, if these were to be introduced. Others found it psychologically difficult to accept the principle of taking good land out of production, he added.

Nothing daunted, last summer applications were invited for a second year, and this time compensation was increased. In addition the amount of land each farmer was allowed to submit was raised from 20 per cent of his acreage to 33 per cent and the ceiling was lifted from 20 hectares per farm to 35 hectares.

Mr Buhler said in Hanover last week that while the number of participating farmers was about the same as last year, this year land in the scheme had risen to 55,000 hectares. He believed that there would have been up to 80,000 hectares had the application period not been reduced from three months to one month, apparently because Government decided to limit the money available to the scheme.

Apart from the larger acreage and higher compensation, the rules remained the same. "Set-asides" land, for reasons of good husbandry and of the environment, has to be "green" followed, although the farmer is not allowed to sell the crop he puts on it (usually clover or a clover/grass mix) or to feed it to animals. He is not allowed to fertilise the land, even with organic matter, though liming is permitted. The land to be followed must have been in cereal production for the previous four years and be submitted to the scheme for full years.

While some farmers have remained aloof from the scheme, because they felt the rules were too stringent, or that with animals to feed they had insufficient land for the scheme, last year's success, it seems clear that some diplomats will have alarmed the European Commission, which recognises that acceptance of its so-called "budget stabilisers" package is an essential precondition of agreement by heads of state (notably Britain's Prime Minister, Mrs Margaret Thatcher) to Commission President Mr Jacques Delors' request for a substantial increase in the EC's resources.

Hardened observers pointed out that the meeting is likely to last for the rest of the week, with a break tonight, and that French and West German intransigence in the early stages is a familiar tactical routine. Plans to stabilise spending on sugar, wine, fruit and vegetables, tobacco and milk were among issues discussed yesterday with most member states apparently rehearsing their previous positions. Several countries last night voiced opposition to Commission plans to reduce compensation paid to dairy farmers who give up milk quotas after 1989.

The difficulty of finding solutions was underlined on Monday when the Commission toughened its original proposals to curb costs of the oilseed regime. This followed a new estimate that production this year had jumped more sharply than expected, including a likely 70 per cent increase in the output of colza.

They are demanding price subsidies, mothballing and scrapping of trawlers and a ban on fish imports from non-EC countries. The fishermen said that in view of quota restrictions on their catches and the present low prices, especially for fish used in industrial processing, substantial reductions in fleet capacity were essential.

In London yesterday the price of Brent crude fell to \$17.65 a barrel, 30 cents below Monday's close. Market sentiment was underpinned by comments from Mr Riwann Lukman, president of Opec, who warned that the December meeting would be difficult and could last for some time.

On this side of the Atlantic, partly because so many more small farms marginal land must also come out of production. As for costs Mr Walter Kithel, the Deputy Minister of Agriculture, argued in an interview in Bonn last week that even the relatively high rate of compensation which Germany is willing to pay would be less than it cost Europe to subsidise exports of unwanted cereals.

Compensation of DM1000 a hectare is equivalent to about £612 a tonne for the four tonnes of cereals which the average German farm produces. Today export subsidies were costing "at the very least" £612 a tonne.

Key questions for the future obviously centre on how attractive any community scheme can be made for farmers, is how much compensation can be paid. Then many other questions follow, such as how far compensation should differ from country to country and above all, whether it should be paid mainly by the Community, or by the member states and for how long.

Some sort of set-asides seems likely to be introduced, if only because the Commission has already required member states to prepare by next April, but not necessarily to implement fully, schemes for the "extensification" (as against intensification) of farming. These would pay farmers for reducing output by 20 per cent by a variety of means and for a variety of commodities, including set-asides for cereal-producing land.

It could prove a big step, however, to move from this to the much wider application of the Lower Saxony experiment.

ABOUT 60 trawlers crowded into Copenhagen harbour and the rest of the fleet stayed at home yesterday as fishermen protested against a proposed 20 per cent cut in their catches in the fisheries industry.

Mr Lars P. Gammelgaard, the Danish Fisheries Minister, agreed to set up a fact-finding committee to report on the situation following meetings with leaders of fisheries organisations.

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Australian gold coin 'on course for 10% market share'

BY KENNETH GOODING, MINING CORRESPONDENT

THE AUSTRALIAN Nugget gold coin, launched in April, is likely to achieve within its first year its three-year target of capturing 10 per cent of the world's gold bullion coin market, according to Mr Don Mackay-Coghlin, chief executive of GoldCorp, the Western Australian Development Corporation's gold promotion arm.

The 1987 proof issue of the Nugget, with completely new designs, is to be launched in Europe, the Far East and the US on Friday this week following its introduction in Australia at the end of September.

The 1987 issue mintages will be limited to 15,000 coins of each denomination, containing respectively 1 Troy oz. 999.9, 1/2 oz. 999.9 and 1/4 oz. 999.9 per pure gold.

Mr Geoffrey Kitchen, of Splink Modern Collections, the Crofton, Surrey, company which is the European distributor of the Nugget coins, said his organisation will receive 50 sets of all four coins and 100 each of the "mini sets" (made up of the 1/4 oz and 1/2 oz coins), 1 oz coins and 1/2 oz coins.

This is double the allocation for Europe of the 1986 Nugget. The price of the full set, if delivered in the UK, will be \$1,095 including 15 per cent Value Added Tax, whereas the gold content is worth about \$492

at the current price. The half set will cost \$225, the individual 1 oz coin \$550 and the 1/2 oz \$280, all prices including VAT.

GoldCorp's Mr Mackay-Coghlin said more than 745,000 coins of about 99 per cent of the gold coins produced in Australia.

The Western Australian Government wants to expand its involvement with the gold industry substantially. Among other incentives, it has put a radical plan to the Commonwealth Government for the Western Australian Development Corporation to market and promote the products of the Royal Australian Mint in Canberra and the proposed new mint at Kalbarrie.

The Canberra Mint produces and markets proof sets of coins and the Golden Koda. Western Australia also, somewhat controversially, is to establish an international gold bank with its headquarters in Perth.

To be known as the Gold Banking Corporation or Gold Bank, the new organisation will provide international banking and investment services in gold and foreign currencies to gold producers, private investors, international banks and government authorities.

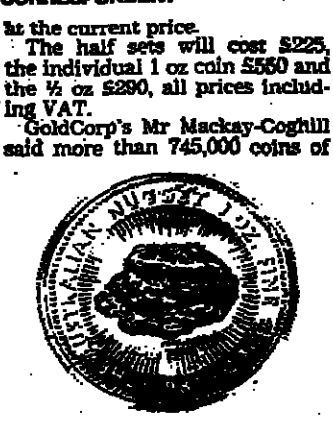
It will issue coinage and securities denominated in gold and other precious metals and will also produce and market international currencies as well as developing and marketing international products made of gold and other precious metals.

The Perth Mint, which produces the Nugget, already refines more than 70 per cent of Australia's gold production and mints the 1986 issue, worth A\$231m have been sold and of this A\$191m were exported.

Sales of the Nugget accounted for 301,000 Troy ounces of gold by the beginning of November compared with the target of 400,000 for the first 12 months, he reports.

Gold is Western Australia's second most valuable mineral product. Production is expected to reach 75 tonnes in 1987 and 85 tonnes next year.

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WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets)

ANTIMONY: European free market, 99.6 per cent, \$ per tonne, in warehouse, 2,250-2,300 (2,250-2,300).

BISMUTH: European free market, min 99.99 per cent, \$ per tonne, in warehouse, 4,450-4,500 (4,450-4,500).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse 6.40-6.55 (same).

MERCURY: European free market, min 99.99 per cent, \$ per flask, in warehouse, 293-303 (same).

MOLYBDENUM: European free market, drummed molybdenic \$ per lb Mo, in warehouse 2.83-2.90 (same).

SELENIUM: European free market, min 99.5 per cent, \$ per lb in warehouse, 6.80-6.75 (6.56-6.70).

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit WO₃, cif, 46-56 (same).

Vanadium: European free market, min 95 per cent, \$ per lb V₂O₅, cif, 2.80-2.90 (same).

URANIUM: Nuxeo exchange value, \$ per lb U₃O₈, 16.75 (same).

Little urgency at farm talks

BY TIM DICKSON IN BRUSSELS

EUROPE'S FARM Ministers were showing few signs of urgency last night as they approached the end of a second day of negotiations in Brussels.

Mr Gerrit Braks, the Netherlands' Agriculture Minister, claimed that there was a Franco-German axis to block progress during the talks, a point which his French counterpart, Mr Francis Guillaume, did not entirely dispel by emphasising repeatedly that the important decisions to control spending on the Common Agricultural Policy were tied to wider issues to be discussed next week by EC Foreign Ministers and early next month at the Copenhagen summit.

His comments privately irritated some diplomats and will have alarmed the European Commission, which recognises that acceptance of its so-called "budget stabilisers" package is an essential precondition of agreement by heads of state (notably Britain's Prime Minister, Mrs Margaret Thatcher) to Commission President Mr Jacques Delors' request for a substantial increase in the EC's resources.

Hardened observers pointed out that the meeting is likely to last for the rest of the week, with a break tonight, and that French and West German intransigence in the early stages is a familiar tactical routine. Plans to stabilise spending on sugar, wine, fruit and vegetables, tobacco and milk were among issues discussed yesterday with most member states apparently rehearsing their previous positions. Several countries last night voiced opposition to Commission plans to reduce compensation paid to dairy farmers who give up milk quotas after 1989.

The difficulty of finding solutions was underlined on Monday when the Commission toughened its original proposals to curb costs of the oilseed regime. This followed a new estimate that production this year had jumped more sharply than expected, including a likely 70 per cent increase in the output of colza.

In London yesterday the price of Brent crude fell to \$17.65 a barrel, 30 cents below Monday's close. Market sentiment was underpinned by comments from Mr Riwann Lukman, president of Opec, who warned that the December meeting would be difficult and could last for some time.

On this side of the Atlantic, partly because so many more small farms marginal land must also come out of production. As for costs Mr Walter Kithel, the Deputy Minister of Agriculture, argued in an interview in Bonn last week that even the relatively high rate of compensation which Germany is willing to pay would be less than it cost Europe to subsidise exports of unwanted cereals.

Compensation of DM1000 a hectare is equivalent to about £612 a tonne for the four tonnes of cereals which the average German farm produces. Today export subsidies were costing "at the very least" £612 a tonne.

Key questions for the future obviously centre on how attractive any community scheme can be made for farmers, is how much compensation can be paid. Then many other questions follow, such as how far compensation should differ from country to country and above all, whether it should be paid mainly by the Community, or by the member states and for how long.

Some sort of set-asides seems likely to be introduced, if only because the Commission has already required member states to prepare by next April, but not necessarily to implement fully, schemes for the "extensification" (as against intensification) of farming. These would pay farmers for reducing output by 20 per cent by a variety of means and for a variety of commodities, including set-asides for cereal-producing land.

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It could prove a big step, however, to move from this to the much wider application of the Lower Saxony experiment.

ABOUT 60 trawlers crowded into Copenhagen harbour and the rest of the fleet stayed at home yesterday as fishermen protested against a proposed 20 per cent cut in their catches in the fisheries industry.

Mr Lars P. Gammelgaard, the Danish Fisheries Minister, agreed to set up a fact-finding committee to report on the situation following meetings with leaders of fisheries organisations.

The fishermen said that in view of quota restrictions on their catches and the present low prices, especially for fish used in industrial processing, substantial reductions in fleet capacity were essential.

They are demanding price subsidies, mothballing and scrapping of trawlers and a ban on fish imports from non-EC countries. The fishermen said that in view of quota restrictions on their catches and the present low prices, especially for fish used in industrial processing, substantial reductions in fleet capacity were essential.

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EUROPEAN OPTIONS EXCHANGE

Series	Nov 87	Nov 87	Nov 87	Nov 87	Nov 87	Nov 87
Vol.	Vol.	Vol.	Vol.	Vol.	Vol.	Vol.
GOLD C	3440	74	248	37	24.10	1.1
GOLD D	3460	72	246	35	24.10	1.1
GOLD E	3480	70	244	33	24.10	1.1
GOLD F	3500	68	242	31	24.10	1.1
GOLD G	3520	66	240	29	24.10	1.1
GOLD H	3540	64	238	27	24.10	1.1
GOLD I	3560	62	236	25	24.10	1.1
GOLD J	3580	60	234	23	24.10	1.1
GOLD K	3600	58	232	21	24.10	1.1
GOLD L	3620	56	230	19	24.10	1.1
GOLD M	3640	54	228	17	24.10	1.1
GOLD N	3660	52	226	15	24.10	1.1
GOLD O	3680	50	224	13	24.10	1.1
GOLD P	3700	48	222	11	24.10	1.1
GOLD Q	3720	46	220	9	24.10	1.1
GOLD R	3740	44	218	7	24.10	1.1
GOLD S	3760	42	216	5	24.10	1.1
GOLD T	3780	40	214	3	24.10	1.1
GOLD U	3800	38	212	1	24.10	1.1
GOLD V	3820	36	210	0	24.10	1.1
GOLD W	3840	34	208	0	24.10	1.1
GOLD X	3860	32	206	0	24.10	1.1
GOLD Y	3880	30	204	0	24.10	1.1
GOLD Z	3900	28	202	0	24.10	1.1
GOLD AA	3920	26	200	0	24.10	1.1
GOLD AB	3940	24	198	0	24.10	1.1
GOLD AC	3960	22	196	0	24.10	1.1
GOLD AD	3980	20	194	0	24.10	1.1
GOLD AE	4000	18	192	0	24.10	1.1
GOLD AF	4020	16	190	0	24.10	1.1
GOLD AG	4040	14	188	0	24.10	1.1
GOLD AH	4060	12	186	0	24.10	1.1
GOLD AI	4080	10	184	0	24.10	1.1
GOLD AJ	4100	8	182	0	24.10	1.1
GOLD AK	4120	6	180	0	24.10	1.1
GOLD AL	4140	4	178	0	24.10	1.1
GOLD AM	4160	2	176	0	24.10	1.1
GOLD AN	4180	0	174	0	24.10	1.1
GOLD AO	4200	0	172	0	24.10	1.1
GOLD AP	4220	0	170	0	24.10	1.1
GOLD AQ	4240	0	168	0	24.10	1.1
GOLD AR	4260	0	166	0	24.10	1.1
GOLD AS	4280	0	164	0	24.10	1.1
GOLD AT	4300	0	162	0	24.10	1.1
GOLD AU	4320	0	160	0	24.10	1.1
GOLD AV	4340	0	158	0	24.10	1.1
GOLD AW	4360	0	156	0	24.10	1.1
GOLD AX	4380	0	154	0	24.10	1.1
GOLD AY	4400	0	152	0	24.10	1.1
GOLD AZ	4420	0	150	0	24.10	1.1
GOLD BA	4440	0	148	0	24.10	1.1
GOLD BB	4460	0	146	0	24.10	1.1
GOLD BC	4480	0	144	0	24.10	1.1
GOLD BD	4500	0	142	0	24.10	1.1
GOLD BE	4520	0	140	0	24.10	1.1
GOLD BF	4540	0	138	0	24.10	1.1
GOLD BG	4560	0	136	0	24.10	1.1
GOLD BH	4580	0	134	0	24.10	1.1
GOLD BI	4600	0	132	0	24.10	1.1
GOLD BJ	4620	0	130	0	24.10	1.1
GOLD BK	4640	0	128	0	24.10	1.1
GOLD BL	4660	0	126	0	24.10	1.1
GOLD BM	4680	0	124	0	24.10	1.1
GOLD BN	4700	0	122	0	24.10	1.1
GOLD BO	4720	0	120	0	24.10	1.1
GOLD BP	4740	0	118	0	24.10	1.1
GOLD BQ	4760	0	116	0	24.10	1.1
GOLD BR	4780	0	114	0	24.10	1.1
GOLD BS	4800	0	112	0	24.10	1.1
GOLD BT	4820	0	110	0	24.10	1.1
GOLD BU	4840	0	108	0	24.10	1.1
GOLD BV	4860	0	106	0	24.10	1.1
GOLD BW	4880	0	104	0	24.10	1.1
GOLD BX	4900	0	102	0	24.10	1.1
GOLD BY	4920	0	100	0	24.10	1.1
GOLD BZ	4940	0	98	0	24.10	1.1
GOLD CA	4960	0	96	0	24.10	1.1
GOLD CB	4980	0	94	0	24.10	1.1
GOLD CC	5000	0	92	0	24.10	1.1
GOLD CD	5020	0	90	0	24.10	1.1
GOLD CE	5040	0	88	0	24.10	1.1
GOLD CF	5060	0	86	0	24.10	1.1
GOLD CG	5080	0	84	0	24.10	1.1
GOLD CH	5100	0	82	0	24.10	1.1
GOLD CI	5120	0	80	0	24.10	1.1
GOLD CJ	5140	0	78	0	24.10	1.1
GOLD CK	5160	0	76	0	24.10	1.1
GOLD CL	5180	0	74	0	24.10	1.1
GOLD CM	5200	0	72	0	24.10	1.1
GOLD CN	5220	0	70	0	24.10	1.1
GOLD CO	5240	0	68	0	24.10	1.1
GOLD CP	5260	0	66	0	24.10	1.1
GOLD CQ	5280	0	64	0	24.10	1.1
GOLD CR	5300	0	62	0	24.10	1.1
GOLD CS	5320	0	60	0	24.10	1.1
GOLD CT	5340	0	58	0	24.10	1.1
GOLD CU	5360	0	56	0	24.10	1.1
GOLD CV	5380	0	54	0	24.10	1.1
GOLD CW	5400	0	52	0	24.10	1.1
GOLD CX	5420	0	50	0	24.10	1.1
GOLD CY	5440	0	48	0	24.10	1.1
GOLD CZ	5460	0	46	0	24.10	1.1
GOLD DA	5480	0	44	0	24.10	1.1
GOLD DB	5500	0	42	0	24.10	1.1
GOLD DC	5520	0	40	0	24.10	1.1
GOLD DD	5540	0	38	0	24.10	1.1
GOLD DE	5560	0	36	0	24.10	1.1
GOLD DF	5580	0	34	0	24.10	1.1
GOLD DG	5600	0	32	0	24.10	1.1
GOLD DH	5620	0	30	0	24.10	1.1
GOLD DI	5640	0	28	0	24.10	1.1
GOLD DJ	5660	0	26	0	24.10	1.1
GOLD DK	5680	0	24	0	24.10	1.1
GOLD DL	5700	0	22	0	24.10	1.1
GOLD DM	5720	0	20	0	24.10	1.1
GOLD DN	5740	0	18	0	24.10	1.1
GOLD DO	5760	0	16	0	24.10	1.1
GOLD DP	5780	0	14	0	24.10	1.1
GOLD DQ	5800	0	12	0	24.10	1.1
GOLD DR	5820	0	10	0	24.10	1.1
GOLD DS	5840	0	8	0	24.10	1.1
GOLD DT	5860	0	6	0	24.10	1.1
GOLD DU	5880	0	4	0	24.10	1.1
GOLD DV	5900	0	2	0	24.10	1.1
GOLD DW	5920	0	0	0	24.10	1.1
GOLD DX	5940	0	0	0	24.10	1.1
GOLD DY	5960	0	0	0	24.10	1.1
GOLD DZ	5980	0	0	0	24.10	1.1
GOLD EA	6000	0	0	0	24.10	1.1
GOLD EB	6020	0	0	0	24.10	1.1
GOLD EC	6040	0	0	0	24.10	1.1
GOLD ED	6060	0	0	0	24.10	1.1
GOLD EE	6080	0	0	0	24.10	1.1
GOLD EF	6100	0	0	0	24.10	1.1
GOLD EG	6120	0	0	0	24.10	1.1
GOLD EH	6140	0	0	0	24.10	1.1
GOLD EI	6160	0	0	0	24.10	1.1
GOLD EJ	6180	0	0	0	24.10	1.1
GOLD EK	6200	0	0	0	24.10	1.1
GOLD EL	6220	0	0	0	24.10	1.1
GOLD EM	6240	0	0	0	24.10	1.1
GOLD EN	6260	0	0	0	24.10	1.1
GOLD EO	6280	0	0	0	24.10	1.1
GOLD EP	6300	0	0	0	24.10	1.1
GOLD EQ	6320	0	0	0	24.10	1.1
GOLD ER	6340	0	0	0	24.10	1.1
GOLD ES	6360	0	0	0	24.10	1.1
GOLD ET	6380	0	0	0	24.10	1.1
GOLD EU	6400	0	0	0	24.10	1.1
GOLD EV	6420	0	0	0	24.10	1.1
GOLD EW	6440	0	0	0	24.10	1.1
GOLD EX	6460	0	0	0	24.10	1.1
GOLD EY	6480	0	0	0	24.10	1.1
GOLD EZ	6500	0	0	0	24.10	1.1
GOLD FA	6520	0	0	0	24.10	1.1
GOLD FB	6540	0	0	0	24.10	1.1
GOLD FC	6560	0	0	0	24.10	1.1
GOLD FD	6580	0	0	0	24.10	1.1
GOLD FE	6600	0	0	0	24.10	1.1
GOLD FF	6620	0	0	0	24.10	1.1
GOLD FG	6640	0	0	0	24.10	1.1
GOLD FH	6660	0	0	0	24.10	1.1
GOLD FI	6680	0	0	0	24.10	1.1
GOLD FJ	6700	0	0	0	24.10	1.1
GOLD FK	6720	0	0	0	24.10	1.1
GOLD FL	6740	0	0	0	24.10	1.1
GOLD FM	6760	0	0	0	24.10	1.1
GOLD FN	6780	0	0	0	24.10	1.1
GOLD FO	6800	0	0	0	24.10	1.1
GOLD FP	6820	0	0	0	24.10	1.1
GOLD FQ	6840	0	0	0	24.10	1.1
GOLD FR	6860	0	0	0	24.10	1.1
GOLD FS	6880	0	0	0	24.10	1.1
GOLD FT	6900	0	0	0	24.10	1.1
GOLD FU	6920	0	0	0	24.10	1.1
GOLD FV	6940	0	0	0	24.10	1.1
GOLD FW	6960	0	0	0	24.10	1.1
GOLD FX	6980	0	0	0	24.10	1.1
GOLD FY	7000	0	0	0	24.10	1.1
GOLD FZ	7020	0	0	0	24.10	1.1
GOLD GA	7040	0	0	0	24.10	1.1
GOLD GB	7060	0	0	0	24.10	1.1
GOLD GC	7080	0	0	0	24.10	1.1
GOLD GD	7100	0	0	0	24.10	1.1
GOLD GE	7120	0	0	0	24.10	1.1
GOLD GF	7140	0	0	0	24.10	1.1
GOLD GG	7160	0	0	0	24.10	1.1
GOLD GH	7180	0	0	0	24.10	1.1
GOLD GI	7200	0	0	0	24.10	1.1
GOLD GJ	7220	0	0	0	24.10	1.1
GOLD GK	7240	0	0	0	24.10	1.1
GOLD GL	7260	0	0	0	24.10	1.1
GOLD GM	7280	0	0	0	24.10	1.1
GOLD GN	7300	0	0	0	24.10	1.1
GOLD GO	7320	0	0	0	24.10	1.1
GOLD GP	7340	0	0	0	24.10	1.1
GOLD GQ	7360	0	0	0	24.10	1.1
GOLD GR	7380	0	0	0	24.10	1.1
GOLD GS	7400	0	0	0	24.10	1.1
GOLD GT	7420	0	0	0	24.10	1.1
GOLD GU	7440	0	0	0	24.10	1.1
GOLD GV	7460	0	0	0	24.10	1.1
GOLD GW	7480	0	0	0	24.10	1.1
GOLD GX	7500	0	0	0	24.10	1.1
GOLD GY	7520	0	0	0	24.1	

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

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LONDON SHARE SERVICE

[illegible]

Money Market Bank Accounts

A&P - Annual Audit Book 79-12111111, 12, London, E&AH S&D 12/12/12111111, 12/12/12111111		01-02/0202 0.01/0.01
Bank of Ireland 79-12111111, 12, London, E&AH S&D 12/12/12111111, 12/12/12111111 12/12/12111111, 12/12/12111111		01-02/0202 0.01/0.01
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LONDON SHARE SERVICE

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And ask Intercontinental S.r.L. for details.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3.00pm, November 17

[illegible]

continued on Page 31

Stock	Wk	P	52	Wk	High	Low	Change	Stock	Wk	P	52	Wk	High	Low	Change	Stock	Wk	P	52	Wk	High	Low	Change	Stock	Wk	P	52	Wk	High	Low	Change	
AT&T	58	18	84	105	84	-1 1/2	Danmon	1251	5-18	14	1	1	1	1	1	hwy/pt.25	4	16	2	2	2	2	1	R	R	8	4	3	4	-1		
Avco	100	10	10	10	10	0	Dallas	16	5-18	14	1	1	1	1	1	hwy.28	14	16	2	2	2	2	2	1	1	1	1	1	1	1	1	
Aviation	284	135	107	107	107	0	Dillard	320	11	1	1	1	1	1	1	hwy.32	5	6	1	1	1	1	1	1	1	1	1	1	1	1	1	
Alcoa	45	47	6	6	6	0	Dillard	16	12	25	25	25	25	25	25	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
Alcoa	10	10	10	10	10	0	Ducum	80	150	7	7	7	7	7	7	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
Ames	121	135	204	204	204	0	Dupont	10	13	16	16	16	16	16	16	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
Ames	20	12	135	204	204	0	EAC	11	5	5	5	5	5	5	5	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
Ames	20	12	135	204	204	0	EAC	11	5	5	5	5	5	5	5	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
Ames	20	12	135	204	204	0	EAC	11	5	5	5	5	5	5	5	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
Ames	20	12	135	204	204	0	EAC	11	5	5	5	5	5	5	5	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
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Ames	20	12	135	204	204	0	EAC	11	5	5	5	5	5	5	5	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
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Ames	20	12	135	204	204	0	EAC	11	5	5	5	5	5	5	5	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
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Ames	20	12	135	204	204	0	EAC	11	5	5	5	5	5	5	5	hwy.32	10	10	2	2	2	2	2	1	1	1	1	1	1	1	1	1
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Nasdaq national market 2:30pm prices[illegible]

Continued on Page 20

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WORLD STOCK MARKETS

FINANCIAL TIMES

Dow declines as hopes for deficit package wane

Wall street

US EQUITIES fell across the board yesterday as pessimism deepened that a credible package to cut the US budget deficit would emerge this week, writes Janet Bush in New York.

At 2pm the Dow Jones Industrial Average stood 43.76 points lower at 1,905.34. Share prices started falling as soon as trading got underway, reflecting the poor showing on the Tokyo equity market and a falling and highly vulnerable dollar.

US financial markets remained dominated by this week's talks in Washington on reducing the budget deficit. As the talks stagger on with apparently minimal progress and increasing political acrimony, confidence has waned.

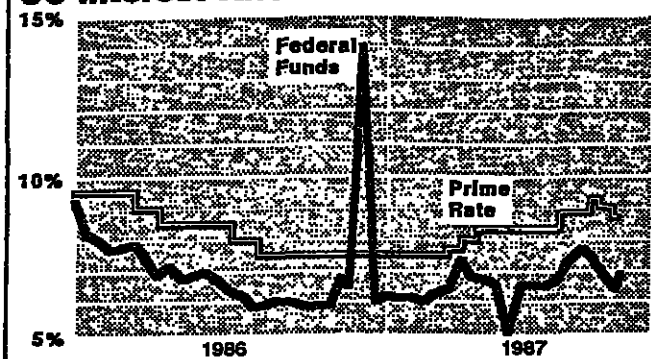
There is increasing concern that, even if a package is announced this week to cut the deficit by more than the \$22bn required under the Gramm-Rudman-Hollings deficit reduction law, the dollar will still come under selling pressure. The very least the markets can hope for is an agreement to cut the deficit by \$80bn over two years, the figure President Ronald Reagan suggested was achievable.

The pessimism which pressured both the dollar and equity prices spilled over into the US bond market. By mid-session, the Treasury's benchmark 8.75 per cent 30-year bond had lost 2 of a point at 99.14 to yield 8.92 per cent, as bonds failed to take advantage of weakness on the equity market.

Renewed concern about events in Washington seemed, however, to have provoked another flight into short-term government paper. The three-month Treasury bill rate dropped about 14 basis points to a bond-equivalent yield of 6.04 per cent. Yesterday's publication of second-quarter results by brokerage house Bear Stearns served to highlight the potentially damaging aftermath of October's share price collapse. Wall Street firms generally saw their share prices sharply lower yesterday.

Bear Stearns yesterday announced its net income in the second quarter had dropped to a mere \$419,000 compared with \$49.9m in the previous quarter, a deterioration mostly due to a substantial \$96m loss on arbitrage and options operations. Its share price dropped \$4 to \$10.4. Salomon Brothers fell \$4 to

US interest rates



18.4%. Merrill Lynch was \$4 lower at \$214 and First Boston Corp was \$4 lower at \$244.

Most department store issues were sharply lower as several retailers announced their latest results. Dayton Hudson turned in lower net profit per share on continuing operations in the third quarter of 34 cents against 55 cents a year earlier, pushing its share price down \$4 to \$25.4.

J.C. Penney announced higher net profit per share of \$1.14 in the third quarter from 77 cents a year earlier. However, its share price fell \$14 to \$44.4 as the company confirmed it will take a 11 cents per share loss in a later quarter on its sale of a substantial interest in a Belgian retailer.

Public Service of New Hampshire, facing enormous cash problems in connection with its investment in the Seabrook nuclear plant, dropped \$4 to \$3.7. The company announced late on Monday it was likely to suspend interest payments on \$20m unsecured debt.

CNW, parent of the Chicago and North Western Transportation Company, rose \$4 to \$24.4 after news that the board had accepted a proposal from an investor group, led by the investment banking firm Gibbons Green Van Amerongen, to acquire the company in a deal worth \$578m or \$31 a share.

Citigroup's share price dropped \$4 to \$19 after the company said it planned to shed 1,000 jobs by the end of the year.

Canada

DOUBTS that the US would be able to come with a credible package to reduce the budget deficit and a lower start on Wall Street dragged stocks in Toronto broadly lower.

In lower mines, Alcan Aluminum fell \$1 to \$31.14. Noranda dropped \$1 to \$31.14 and Cominco lost \$1 to \$31.14. Golds were mostly lower. Lac Minerals dropped \$1 to \$31.14. International Corona fell \$1 to \$31.14 and Echo Bay declined \$1 to \$31.14.

Energy issues were broadly lower with Imperial Oil class A down \$2 to \$35.34, Shell Canada sliding \$1 to \$31.14 and Gulf Canada Resources dropping \$1 to \$31.14.

Fletcher Challenge Ltd announced plans to offer \$110m in new debt to fund its expansion. The company's share price fell \$1 to \$31.14.

Nikkei eases as shy investors watch dollar

Tokyo

UNCERTAIN over the longer outlook for the dollar and prospects of agreement to cut the US budget deficit, investors in Tokyo were noticeably absent from the trading floor yesterday and prices turned down for the first time in four sessions, writes Shigeo Nishizaki of Jiji Press.

Some speculative favourites held firm, but leading stocks, such as large-capitalisation and high-technology issues, declined.

The Nikkei average dipped 271.15 to 22,344.28 on turnover of only 270.56m shares, down from Monday's 222.16m, the second thinnest volume this year. Losses far outnumbered advances by 622 to 245, with 142 issues unchanged.

One senior trust banker said he had no plans to buy and forecast the Nikkei to fall below 20,000 early next year.

Ajinomoto, which has an anti-cancer agent already on the market, rose on again. Little noticeable interest in the effective use of the agent against AIDS. The issue rose \$40 in busy trade to \$3,690 after touching a day's high of \$3,640.

Japan Synthetic Rubber, which has developed a paper

battery jointly with Matsushita Electric Industrial, was busy but succumbed to late profit-taking to finish \$21 lower at \$761.

Nippon Steel was the most active stock, but with only 15.27m shares changing hands. It lost \$1 to \$419. Kawasaki Steel shed \$2 to \$228 and Sumitomo Metal Industries was down \$6 to \$288.

High-techs lost ground, with Hitachi falling \$30 to \$1,210. Matsushita Electric Industrial Y20 lower at \$2,140 and NEC down \$30 to \$1,950. Sony saw a \$130 drop to \$4,570 as profit-taking in high-tech issues set in.

Nippon Telegraph and Telephone (NTT) declined \$50,000 to \$2,650. The market was watching NTT's price moves more closely than ever. The 1.95% NTT shares the Government recently released will be delivered to investors on Thursday, sharply boosting the number of NTT shares on the market.

Bond prices spurred as the yen surged against the dollar. Little progress in the US budget talks spurred buying and the yield on the benchmark 5.1 per cent Government bond, due in June 1990, opened at 5.250 per cent compared with Monday's 5.185 per cent and fell steadily to finish at 5.070 per cent.

Dealers were not too perturbed by an 11.7 per cent rise in Japan's M2 plus Certificate of Deposit money supply for October, judging that the rise due to special factors, including a steep increase in large-lot time deposits.

The wait-and-see mood continued on the Osaka Securities Exchange and prices turned lower. The OSE stock average lost 189.92 to 22,813.57 on trading totalling 34.56m shares, up 1.18m.

Singapore

UNCERTAINTY over the outcome of Washington's budget talks dogged Singapore shares, dragging prices lower in thin trade as local and overseas institutions sat out the session. The Straits Times Industrial Index closed 17.19 off at \$27.00.

Quality issues again lost favour, with Fraser and Neave another 35 cents off at \$87.20. DBS down 30 cents to \$89.20. Metro 25 cents lower at \$86.75 and Singapore Airlines down 15 cents to \$49.50.

Time Darby was again busiest, with 1.6m shares traded, falling 10 cents to \$31.88.

Hong Kong

IN THE absence of fresh market leads, Hong Kong share prices remained depressed by concern over the US budget deficit. The Hang Seng index closed down 20.49 at 2,280.37 after retreating from an early 13-point gain.

Hongkong Land, up 5 cents to HK\$7.55, held centre stage, with local syndicates reportedly augmenting their stakes in the group. Jardine Strategic Holdings, which owns 29 per cent of Hongkong Land, also added 5 cents to HK\$7.35.

Properties fell, with Sun Hung Kai down 20 cents to HK\$8.80. New World Development off 10 cents at HK\$7.25 and Hang Lung Development 10 cents easier at HK\$4.60.

Australia

THE FILLIP of better than expected October trade figures and stronger shares in New York and London lifted Sydney prices slightly. The All Ordinaries index closed 5.2 higher at 1,296.8.

Bell Group, up 35 cents to \$2.45, and Bell Resources, 25 cents higher at \$1.90, again preoccupied the market as rumours spread they would bid for market leader BHP, which fell 6 cents to \$7.24. John Elliot's IXL, BHP's second biggest shareholder, picked up 3 cents to \$2.95.

Industrials made good ground, with Lend Lease starting with a 30 cent rise to \$510.30. Golds, however, fell back.

SOUTH AFRICA

THE MODEST rise in bullion prices on the weaker dollar helped Johannesburg gold shares higher in steady trade.

Among the biggest gains in gold, Randfontein added \$6 to \$306, while Libanor was 75 cents up at \$12. Welkom picked up \$1.25 to \$28.75, but Vaal Reefs lost \$5 to \$306.

Platinum firmed with gold

issues, with Impala climbing 50 cents to \$30. Anglo American gained another 37.5 cents to \$50.50 in mining financials, but Gencor slipped 50 cents lower to \$54.50.

Diamond Share De Beers fell 10 cents to \$29.90. Industrials were mixed to easier, with sector leader Barlow Rand up 25 cents at \$19.50 on news of better profits and dividend payout.

Hilary Barnes in Copenhagen examines a minor casualty of the world market collapse

Denmark falls slightly from little height

NO BOUNCE, no bump. This, in short, explains why the Copenhagen equity market has survived the past month with only a comparatively minor setback. However, the decline is measured, from 1987 high to low, from October 13 to the present, or since this time last year, the decline in the all-share index has been mild: about 15 per cent since October 13, about 17 per cent from high to low, and almost no change since a year ago.

The sorrier side of the story, however, is that Copenhagen's equity market did not soar together with most other markets.

The last big bull market in Copenhagen was in the autumn of 1982 to the end of 1983, when share prices more than doubled. There was not much movement again until the spring of 1986, when the market

put on about 20 per cent and the index (Jan 1 1985 - 100) reached its highest so far, at 250 on April 18, before flopping back to a low of 185 on November 11 last year.

Its highest point this year, at 219 in August, was reached on expectations that the September 8 election to the Folketing (parliament) would produce a solid majority for Prime Minister Mr. Poul Schlüter's four-party non-socialist government. When the minority government in fact lost ground, the puff went out of the market again. By October 13, when world markets began to soften before the crash, the Copenhagen index was 212.30. Yesterday it closed at 182.50.

The dull performance of the small Danish market has been capitalised at about DKK127bn (\$19.8bn) and saw a 1986 turnover of only DKK15bn, can be attributed to two related factors. First is the serious long-term

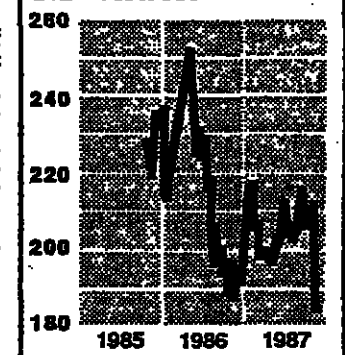
problem of Denmark's persistent current account deficit and large foreign debt, which is about 40 per cent of GDP.

The second is the high yields obtainable in the domestic bond market. With a turnover of around DKK4,000bn, the bond market completely dwarfs Copenhagen's equity market.

Effective yields on mortgage bonds for most of this year have fluctuated from 11.5 to 13 per cent and on government bonds from 10 to 11.5 per cent. With inflation running at about 4 per cent, these yields have made bonds a more attractive investment than equities, despite modest price/earnings ratios.

In addition, Danish investors have been tempted to place substantial sums in foreign equities, which had seemed a much better bet than domestic ones. It is indicative of the country's economic predicament that the

Copenhagen SE Index



market index for industrial particularly badly, ending last year at 182 and currently lying at about 136. Insurers, banks and

service companies have, meanwhile, fared much better, with the index for insurers - dominated by Balthica, Hafslund and others - at 372, for banks at 229 and for service companies at 239.

For exporting companies, this year's rise of about 10 per cent in hourly wage costs, plus the strength of the krona, which is linked to the D-Mark through the European Monetary System, are having a nasty effect on profits. However, the Danish market has to some extent been isolated from the general market collapse due to the relatively small number of shares in which there is a significant foreign interest. Such stock includes Novo, the enzyme and pharmaceuticals company. Sophus Berendsen, which holds the majority in the London-listed Rentokil, ISS, the cleaning group, and a handful of others.

EUROPE

Transatlantic worries cast a pall

CONFLICTING signals from the US on the state of talks to reduce the US budget deficit disheartened investors in Europe yesterday and a downturn in the dollar depressed blue chips in sombre, quiet trading.

FRANKFURT received two sharp blows in the forms of the lower dollar and news of a dividend cut by Siemens. Down on the day, shares were off their early lows when prices lost up to 10 per cent.

The Dusseldorf Commerzbank index dropped 48.3 or 3.4 per cent to 1,356.2 and the Boersen-Zeitung index ended a net 5.2 or 1.8 per cent lower at 285.91.

Siemens ended down DM17.5 at DM391 after falling DM37.10 earlier.

News of a rise in Hoechst's profits helped chemicals avoid the worst of the losses. Hoechst ended just 50 pfennig lower at DM255. BASF slipped DM1 to DM257 and Bayer dropped DM4 to DM275.

Cars skidded on the weaker dollar. Daimler lost DM9.20 to DM680.50, VW fell DM9.20 to DM266 and BMW eased DM10 to DM445.

London

LONDON was again dominated by heavy trading in the "new" shares of BP, which the City saw as a sign that a big foreign investor is seeking a stake in the UK oil group, in which the Kawas Investment Office recently bought a 4.9 per cent holding. Volume of 274m BP "new" shares represented nearly half the day's total business in ordinary shares.

The Bundesbank sold DM177.6m of paper after buying DM114m on Monday.

ZURICH reacted to the one centime fall in the dollar by dropping sharply with trading in some shares suspended after they dropped more than 10 per cent.

The all-share Swiss index tumbled 30.5 to 822.2 in nervous trading.

The biggest losses were in the financial and industrial sectors as Holderbank gave up SF225 to

SF4,575 and Elektrowatt fell 6 per cent to SF200 to SF3,150.

AMSTERDAM drifted steadily downward in tandem with the dollar, taking all blue chips broadly lower.

Royal Dutch fell \$1 6.00 to \$120.30. Unilever closed \$1 4.60 down at \$1 306.90 and KLM declined \$1 2.10 to \$1 28.90.

Banks and insurers lost ground, with Aegon down \$1 2.40 at \$1 58.20 and Amro losing \$1 2.00 to \$1 62.50.

PARIS declined over a broad front in the absence of concrete moves towards reducing the US deficit. This, and the lower dollar, triggered a bout of profit-taking after Monday's advance of almost 5 per cent.

The CAC index dipped 4.2 to 298.7 with selective interest in banking and construction shares stalling a sharper fall.

Leading blue chips underlying the share options market were mixed. Peugeot was \$F44 lower at \$F1,051 and Paribas dropped \$F18.50 to \$F1,233.50 but Lafarge Coppee rose \$F9 to \$F1,255.

BRUSSELS followed major bourses downwards and, depressed by the easier dollar, share prices ended moderately lower. The cash market index shed 28.29 to 3,906.55 in lacklustre trading.

Bluechip oil share Petrofina was down BF250 at BF9,630. Holdings closed a shade lower with Reserve down BF76 to BF2,410 and Grube Brabant Lambert off BF70 at BF2,477.

STOCKHOLM grew nervous before Volvo's interim report and signs of progress towards reducing the US deficit. Profit-taking also eroded many gains.

Volvo closed unchanged at SKr277 in active turnover. Volvo's report, showing a record third quarter, was announced after the close.

OSLO saw its run of rallies come to an abrupt end as the dollar resumed a downward path. Concern over North Sea oil revenues resurged took the all-share index down 7.20 to 281.47.

In oils, Saga Petroleum lost NKr6 to NKr10.5 and Norsk Hydro fell NKr10.5 to NKr152.

HELSINKI rose for the fourth consecutive session, but ended slightly higher by demand for banks. The Unitas all-share index added 7.2 to 580.6 in busy trading.

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY NOVEMBER 16 1987				FRIDAY NOVEMBER 13 1987				DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	1987 High	1987 Low
Figures in parentheses show number of stocks per grouping										
Australia (89)	97.01	+2.2	82.12	93.91	4.33	94.88	79.54	92.11	180.81	85.80
Austria (116)	90.56	-0.2	76.44	89.53	2.52	90.77	76.99	79.76	102.87	53.53
Belgium (48)	102.61	+1.9	87.02	91.14	5.27	100.84	84.54	88.28	124.89	96.19
Canada (127)	102.61	+0.2	86.86	97.89	3.15	102.38	85.83	97.78	141.78	98.15
Denmark (38)	108.92	-0.9	92.19	97.25	3.07	107.86	92.10	97.25	124.83	98.18
France (120)	86.69	+0.1	73.38	97.38	3.22	85.21	62.76	73.73	112.7	70.99
West Germany (93)	77.25	+0.7	65.39	68.37	2.81	76.75	64.34	67.35	104.79	68.91
Hong Kong (46)	88.48	+4.2	74.90	88.67	5.53	84.90	71.17	85.02	158.68	75.82
Ireland (14)	107.65	+0.4	91.12	97.61	4.19	107.21	89.92	96.20	164.22	96.20
Italy (94)	75.55	+1.8	63.95	70.36	2.73	74.24	62.24	66.92	112.11	72.04
Japan (458)	125.41	+0.2	114.62	116.33	0.99	135.19	113.33	114.13	161.28	100.00
Malaysia (36)	104.29	+1.7	88.28	100.76	3.56	102.59	86.90	98.96	175.64	98.21
Mexico (14)	100.62	+1.9	98.93	102.20	2.69	114.65	96.11	99.83	105.01	103.67
Netherlands (37)	99.79	+2.3	84.47	87.45	5.18	97.55	81.78	84.59	131.41	87.70
New Zealand (23)	78.40	+0.7	66.36	67.85	4.59	77.82	65.24	67.47	138.99	75.99
Norway (24)	116.87	+1.9	98.93	102.20	2.69	114.65	96.11	99.83	105.01	103.67
Singapore (27)	99.32	+0.8	84.07	91.92	2.56	97.57	81.79	92.04	174.28	91.99
South Africa (61)	127.19	+4.7	107.67	107.05	4.45	121.49	101.85	87.81	198.09	100.00
Spain (43)	122.39	-0.7	103.60	107.05	3.87	122.29	103.31	104.57	168.81	100.00
Sweden (34)	104.47	+3.2	85.89	92.34	2.30	98.30	82.41	88.70	136.44	82.91
Switzerland (53)	84.30	+2.0	71.53	75.42	2.29	82.87	69.47	71.28	111.11	73.65
United Kingdom (332)	120.02	-0.3	101.59	101.59	4.55	120.59	100.93	102.87	162.87	99.65
USA (582)	100.66	-0.3	85.20	100.66	3.66	101.00	84.67	101.00	157.42	92.83
Europe (946)	99.25	-0.8	84.01	86.50	3.91	98.49	82.56	85.08	130.02	92.25
Pacific Basin (679)	111.68	+0.3	111.68	111.68	0.00	111.72	110.43	114.07	114.07	87.91
Europe-Pacific (1625)	110.00	+0.5	100.73	105.56	1.84	118.47	99.31	102.51	143.65	100.00
North America (709)	100.76	-0.3	85.29	100.52	3.63	101.07	84.73	100.84	137.55	93.20
Europe Ex. UK (614)	86.36	+1.7	73.10	77.13	3.35	84.89	71.17	75.21	111.97	78.89
Pacific Ex. Japan (221)	92.99	+2.7	78.21	85.59	4.63	89.55	75.40	87.31	164.03	83.17
World Ex. US (1827)	118.56	+0.1	100.36	103.59	1.81	117.99	98.91	102.36	143.38	100.00
World Ex. UK (2077)	110.81	+0.3	93.79	102.63	2.30	110.53	92.66	102.11	138.82	100.00
World Ex. So. Af. (2348)	111.51	+0.2	94.39	102.58	2.50	111.33	93.33	102.04	139.47	100.00
World Ex. Japan (1951)	100.23	+0.2	84.84	95.22	3.77	100.01	83.84	94.77	134.22	95.64
The World Index (2409)	111.61	+0.2	94.48	102.50	2.52	111.39	93.38	101.96	139.73	100.00

Base volume Dec 31, 1986 = 100
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The best exchanges happen in Singapore.

Exchange of ideas, that is. Because as you can see from the list below, there's a great deal happening in Singapore over the next year.

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Conferences 1988	Exhibitions 1988
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TRAINING IN INDUSTRY 2

The first National Training Awards, presented yesterday

Pick of this year's winners

THE British Steel Corporation, once one of the most troubled and loss-making steel producers in Europe, has given training a high priority in its successful struggle back to profitability.

It has won its National Training Award for a scheme at the general steels plant at Scunthorpe. The benefits of training schemes cannot always easily be quantified in financial terms. But in this case, BSC calculates that there has been a reduction of £330,000 in the plant's monthly operating costs as a direct result of a training exercise.

BSC says that, in addition to the big reduction in operating costs, the week-long off-the-job training sessions have produced a "continuing trend of improvement in productivity" with plant records broken and an overall improvement in morale.

Avis Europe was confronted by a huge training problem when it decided to introduce Wizard, a computerised system to conducting its car rental and reservation transactions.

The company needed to ensure that hundreds of staff in offices throughout Europe could provide services from the day Wizard - which would offer customers two-minute check-out and one-minute check-in of cars - was introduced.

A task force at Avis Europe's UK headquarters developed an entirely in-house training package. This consisted of four days' intensive computer-assisted training which enabled all staff to be trained simultaneously, just before the Wizard system was launched during a peak rental period.

In the UK, 96 per cent of Avis employees achieved the required standards of proficiency. Versions of the training programme in other languages were successfully introduced in 14 other European countries within six months. Several of the winning organisations have received their awards for innovative activities on the Youth Training Scheme which, some admit, they first joined for social rather than commercial reasons.

Brush Electrical Machines at Loughborough is an example of an employer which uses YTS for all its initial training. All trainees aim to achieve externally recognised qualifications, and the company places strong emphasis on counselling and guidance within its programme. The company says the use of YTS across the board has updated its approach to training and created



ICI's Wilton YTS programme has trained 700 young people in an area of high unemployment

a wider recruitment base. It claims a remarkable 100 per cent employment record for its trainees, either with Brush itself or one of 30 other organisations in the Loughborough area.

The United Kingdom Atomic Energy Authority nuclear power development establishment at Dounreay has operated its own junior training scheme since the 1960s, and this has been developed to accommodate YTS requirements. Since the introduction of YTS, most trainees at Dounreay have been offered permanent employment by the authority, and it says YTS has resulted in substantial annual savings on training time.

ICI Agrochemicals did not recruit any 16-year-old school leavers to its Jellicote Hill research station in Berkshire before the introduction of YTS, and it became involved with the scheme primarily for social reasons. The company determined to introduce a high quality scheme, with a one-to-one trainee-supervisor ratio, and the use of many of the same methods as in its mainstream training activities. In spite of the previous policy of not recruiting 16-year-olds, many former YTS trainees have proved suitable for retention on the permanent staff, with 109 out of 111 trainees moving to jobs either within ICI or elsewhere.

Portals Engineering at Harwich used YTS to help overcome

a shortage of skilled engineering workers in Essex. It has grown from a pilot scheme to one providing opportunities for 400 young people a year. Some 93 per cent of trainees have moved from the scheme to employment or further education, and the company says its training activities have also helped enhance its standing in the local community.

IBM United Kingdom is another example of an organisation which rarely employs young people directly but agreed to join YTS for social reasons. More than 1,000 trainees have been through the IBM programme with more than 93 per cent finishing up in jobs or returning to education or further training. IBM says its YTS activities have strengthened its links with the educational system, and opened up opportunities for the development of professional management skills.

Reaplay employs 9,000 severely disabled people, among whom are 250 YTS trainees. Its training programme is based on identifying the potential of individuals and developing appropriate training activities for them. YTS, says Reaplay, is proving a successful way of training its future workforce, with more than 50 per cent of trainees remaining in employment with the company.

The great majority of award winners are in the private sector.

But two unusual public sector organisations among them are the Metropolitan Police and St George's Hospital at Tooting, London.

A policy of decentralisation is being pursued in the Metropolitan Police, and this puts increasing responsibility on middle-ranking sergeants and inspectors. With these officers being expected to make more day-to-day decisions, a new approach to their training was required.

The force's training and development branch last year introduced a "client-centred" training system, in which human resources development courses are run in local police stations. In the future, individual officers will be encouraged to take responsibility for their own training, linked to the development of self-learning packages.

St George's Hospital has developed a three-phase training scheme to extend the role of pharmacists in clinical pharmacy. During the three years the scheme has been in operation the hospital has been able to contain increases in its drug budget, and it says the contribution of pharmacists through more effective and economical prescribing is a leading reason for this. It believes pharmacists are also better able to help with problems referred to them by medical and nursing staff.

Alan Pike

Education in Britain

The academic stranglehold

ANY BRITISH educational or training institution giving advice to young people ambitious for a well-rewarded career would still do best to recommend financial work.

Despite the slide in the stock markets, demand from other areas of industry and commerce for people with skills in finance and accountancy goes on increasing, while recruitment of most other types of specialist staff is falling away.

Remuneration Economics, one of the UK's most respected pay survey companies, has just reported average earnings increases of 13.2 per cent for financial staff in 1986-87 compared with 11.9 per cent in personnel work, 11.5 in computing and only 8.5 in engineering. "There is no guarantee at present that supply will ever outstrip demand," the report declares.

It might therefore be expected that an odds-on chance of a high-flying career is almost guaranteed to a youngster who diligently follows the standard route for entry into financial work. But that expectation would be wrong. For the standard path into finance - as into most types of higher-grade work nowadays - overwhelmingly emphasises academic study at the expense of practical forms of education. It is in that imbalance that the roots of Britain's shortages of appropriate economic skills lie.

The route into virtually all kinds of desirable work, of course, with the acquisition of skills taught by the academic school curriculum. In essence, they are the intellectual skills of

understanding and reasoning in terms of systems of symbols - namely, language and mathematics.

While there are numerous post-school courses in principles and techniques of financial work, most people who enter it continue in conventional academic studies beyond the compulsory school age of 16. On entry they are usually given on-the-job training coupled with more intellectual study. Even so, with recruitment into accountancy increasingly restricted to graduates, many entrants are not introduced to the practicalities of their work until the age of 21.

Unfortunately, although intellectual competence and technical knowledge are essential in any professional-type career, they are not the skills that are primarily in short supply, especially at the higher levels of finance. Indeed, the key abilities for which employers are offering ever-increasing rewards are of kinds rarely developed systematically by an education system largely preoccupied with academic pursuits.

For example, even in such technically centred work as internal auditing, the Remuneration Economics report indicates that the scarcity is not of technical proficiency. The problem is "to find people with the maturity and depth of experience needed for jobs with a strong 'diplomatic' content."

Shortage of "maturity and depth of experience" is perhaps not surprising when an increasing number of entrants receive no practical experience until

they are 21-plus. "Diplomatic" skill depends far less on understanding data couched in figures and words, than on sensitive perception of what other people mean by their behaviour. That is an ability which formal education seems rarely to foster except through team sports, in which participation is steadily declining.

The hampering lack of such capabilities in finance - where intellectually manipulating systems of symbols does at least constitute a large part of the actual work - is paralleled in other types of occupation.

In medicine, for instance, complaints are heard from general practitioners that young doctors joining them are incapable of empathising with patients, and from veterinary surgeons about recruits with no interest in animals unless they are dead. While there are fair supplies of engineers educated in the computational aspects of their profession, the plight of UK manufacturing indicates a lack of skills in innovative design which depends centrally on a visualising faculty: "the ability to see things which are not yet there."

The evidence is that Britain needs to break the academic stranglehold under which children's lessons are concentrated on either rigorous or "soft-option" scholarly studies until they are at least 14 and in many if not most cases two years older. It is time to start educating them from an early age in practical activities, too.

One prospect of breaking the

hold will be offered by the forthcoming legislation to establish a national curriculum to be taught by all state-approved schools, which includes technology as one of the compulsory subjects. But the prospect will be lost unless the "technology", as taught, develops the other-than-academic skills of design in addition to the techniques of computation.

Much will depend also on the Government's proposed 20 semi-independent City Technology Colleges. The first of them, which is due to open at King'shurst, near Birmingham, next September, has made a brave start by deciding against filling its initial 180 places with the most academically able children among the applicants.

The intake will be selected so that it represents an extremely wide range of scholarly aptitudes. The prime criterion of choice will be whether the applicants - and their parents - have the interest and motivation required for success in a tough programme of general studies with emphasis on mathematics, science, technology and business studies.

In the national interest, it is to be hoped that the Kingshurst selection policy and faith in the power of motivation will prove effective in breaking the stranglehold into the schooling system at large.

Michael Dixon

Management training

National qualification on way

UK PRODUCTIVITY and output might be up, but for those prophets of doom who enjoy gloating over the decline of their incompetence, short-sightedness and narrow-mindedness, 1987 has been an excellent year.

The critics now have two reports to quote from, both of which demonstrate that managers have a much lower level of education than their counterparts in other major industrial countries.

One of the reports, one by Prof Charles Handy and the other by John Constable and Roger McCormick, also show that British managers do not devote much time or money to training their subordinates. In America, more than half of the top executives give their managers more than five days off-the-job training every year. British managers receive an average of only one day's formal training a year.

But if a group of 22 leading British companies get their way, 1988 will be the year when all that begins to change. The companies, which include British Airways, BP, IBM UK, ICI and Jaguar, have set up a "charter group" to help launch a national management qualification. Such a qualification, which all young managers would be encouraged to acquire, was the principal recommendation of the Handy and Constable/McCormick reports.

The group hopes to expand to between 300 and 500 members by the end of the year, with further

growth next year. Attracting support from the rest of British industry will be crucial if the diploma is to get off the ground.

The Government has made it clear that it is not prepared to take any action itself until industry has decided what sort of qualification it wants.

Mr Robert Jackson, the Education Minister, told a conference of the Business Graduates' Association last month that "it is important for the Government not to take over what must be an industry matter."

The proposed diploma will mix part-time study with work, with the aim of providing younger managers with a set of basic business skills. By combining work and study, the sponsors of the diploma hope to counter one of the basic criticisms that employers make about formal management education in Britain today: that it is too academic and too far removed from real management problems.

Whether such criticism is valid or not, it is still some way to go before even leading companies are abreast of their competitors. Mr Chris Hayes, a training specialist at the Prospect Centre, says: "BMW spends 40 per cent more on training than even Jaguar, which is widely regarded as the model UK company for training, and that is with a workforce which is better trained than Jaguar's."

Mr Thompson believes that incremental initiatives will play an important role in improving training provision but he adds: "At the end of the day, some form of statutory arrangement will be necessary to promote the volume and quality of training that is needed on the timescale we are working to."

Whether or not British industry will be able to improve its training provision enough to avoid growing calls for statutory action will be one of the vital tests of the next few years.

New attitudes

Continued from Page 1

the employer networks prove successful they could take over some of the functions carried out by the MSC.

The other significant initiative was the launch in September of the Open College, which aims to provide flexible and distance learning programmes through television, radio, books and cassettes for a wide range of people.

Taken together, these initiatives suggest that industry may be on the verge of a cultural revolution in the approach to training. But the optimism surrounding these initiatives may merely mask the extent of the change which is required.

Mr Quentin Thompson, a senior training adviser at accountants Coopers and Lybrand comments: "There is greater awareness and discussion of training. But that has not yet translated into enough action. Those who were training are doing it better. Some companies on the borderline have been converted. But the vast bulk of British industry remains pretty complacent about training."

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Avis Europe plc	Highland Stoneware Ltd
Babcock Energy Ltd	IBM United Kingdom Ltd
Benson Turner (Dyers) Ltd	ICI Agrochemicals/Jealott's Hill Research Station
Bluemay Ltd	ICI plc/Chemical & Polymers Group
Borg-Warner Automotive Transmission Systems	Kodak Ltd (Manufacturing)
BP Chemicals Ltd	Lab-Craft Ltd
British Aerospace plc (Army Weapons Division)	Martin James Hair Design Group
BRS Western Ltd	R Mathieson & Sons Ltd
Brush Electrical Machines Ltd	Metropolitan Police (Management Training and Development Branch)
BSC General Steels	Michelin Tyre plc
California Cake & Cookie Ltd	Motorola Ltd
CAP Group plc	Next Retail Ltd
Cosmopolitan Hair & Beauty Salon	Perkins Engines Ltd
Crown Dental Laboratory Ltd	Pilkington P E Ltd
Cummins Engine Company Ltd	Portals Engineering Ltd
Cunliffe Gravure Ltd	Quality Established Ltd
Dixons Ltd	Arthur Rackhams
Eastern Counties Newspapers Ltd	Remploy
Fauld Town & Country Chairs Company Ltd	Rothmans International Tobacco (UK) Ltd
Ferranti Electronics Ltd	St George's Hospital (Pharmacy Department)
Ford Motor Company Ltd	Shell Chemicals (UK) Ltd
Fulcrum Communications Ltd Birmingham	Smiths Industries Aerospace & Defence Systems Cheltenham
Fulcrum Communications Ltd Enfield	J.R. Taylor (Fashions) Ltd
GHC-Avery Ltd	Thomas Cook Group Ltd
Glaxo Operations (UK) Ltd	Tucks of Burston Ltd
Gleason Works Ltd	W.A. Tyzack plc
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Employers should be frank about their wants

BY MICHAEL DIXON

A USEFUL tip for ambitious job-seekers is to spend time practising a firm but friendly handshake. For it is widely recognised in the recruitment trade that even experienced and well trained interviewers not only over-react to the first clasp of an applicant's hand, but can rarely stop it from influencing their judgement.

That is why this column disagrees with the readers who frequently write condemning employers for selecting recruits by so-called snobbish criteria - the delicacy of candidates' eating habits, for example.

Such factors exert as powerful an unconscious effect on some people as handshakes have on the bulk of us. Moreover, at top management level especially, the approval and trust of people of that kind can be no less essential to success in the work than technical competence. In which case there is good reason to choose recruits by the punctilious of their behaviour.

The only objection I can see to such yardsticks is that employers rarely if ever admit that they are used. And by keeping the matter secret, they are in effect acting snobbishly no matter how crucial the refinements they are seeking may be.

If they announced that the work required delicate eating habits, for instance, those of us who had a rough and ready upbringing would at least know we needed to polish our table manners to have a chance of

getting the job. Otherwise, the opportunity is limited largely to people who for the most part possess the characteristics in question largely through the good fortune of their birth.

Hence the Jobs Column's numerous attempts to persuade employers that, when they place importance on traits of personal behaviour, they should have the courage to advertise the fact. In making those attempts, of course, I have not been naïve enough to expect the advice to be followed. Experience has taught me that employers need at least a dozen years to register, let alone act on, unfamiliar ideas about recruitment practices.

The other day, however, I had a sudden hope that my argument for publicising requirements for personal traits had at last been heeded. For I spotted a job ad which certainly seemed to call for a specific kind of behaviour - even though not quite of the sort I'd had in mind. The large type heading the advertisement read:

TWEE CHAUFFEURS

Unfortunately, the newspaper it appeared in turned out to be written in Flemish in which "twee" signifies simply "two".

Even so, any lack of courage recruiters show in failing to spell out the social refinements they are wanting, is as nothing to the cowardice some of them exhibit by besmirching their job ads with a particular type of phrase. Its typical form is: "no

self-employed consultants need apply."

The advertisers concerned would do far better to say what they mean directly, which as everyone knows is that they do not want to hear from anyone out of work. For by using weasel words instead, they do not just commit the stupidity of ruling out people who have lost their job through no shortcoming of their own, but give the impression of sneering at the only kind of employment for their skills numerous of them are nowadays able to find.

Those who are in that plight could be forgiven for hoping that the arrogance of such recruiters will one day prove to have been hubris - the sort of pride that goes before a fall. But having met a good many of them, I feel sure that they would value such revenge in life measure far less than even a little help.

As it happens, some data has been sent in by self-employed consultant Anne Mallach which might give those in the same position a better idea of what to charge. She has recently made a survey of the fees charged by 75 consultants in England, including a "goodly number in practice on their own."

"The average (mean) daily fee rate is £425," she says, "although there is a vast range - between £180 and £1,200 per day." Taking all of the respondents together, 19 per cent charge less than £300 daily, 60 per cent between that and £500, and the other 21 per cent demand more.

Broken down by different kinds of managerial activity, the averages are: finance and administration £300, production and distribution £320, marketing and distribution £460, general management £470. The breakdown by regions is: London £560, South-east England £400, North-west and North-east £350, the Midlands £330, and the South-west £325.

Any reader wanting fuller details of the survey can contact Anne Mallach at 38 Blenheim Avenue, Gants Hill, Uxbridge, Essex IG2 6JQ; tel 01-554 4695.

Scotland

RECRUITER Jesty Angus, of the Knight Wendling consultancy in Glasgow, has been asked to find someone for what he calls "one of the most broadly based and challenging top personnel roles in Scotland". As is always the case when headhunters are mentioned in this column, he is unable to name their client, he promises to abide by any applicant's request not to be identified to the employer at this stage.

The newcomer's prime task is to initiate advanced personnel management practices throughout the numerous operations of a "dynamic" group, and to guide the board and other senior executives in making the changes about. The emphasis will be on management and organisational development, industrial relations, and other kinds of training

and resourcing.

Candidates should be successful in the higher reaches of personnel work in manufacturing, with demonstrable ability to contribute to board-level policy-making and strong industrial-relations skills.

The earnings indicator is £35,000. The rest of the package includes a car.

Inquiries to Mr Angus at 95 Bothwell Street, Glasgow G2 7JZ; tel 041-221 8676, telex 779688 Willis G.

Mixed bag

NEXT COMES headhunter Garry Long who is seeking a variety of people, most of whom need already to be working at near-partner-level in management consultancy. The specialist field he is especially concerned with is human resources work, with particular reference to performance appraisal, organisation design, and pay, incentives, benefits and the like. Earnings are expected to range from £35,000 to £50,000 depending on experience, with partnership within a year in the office for anyone who comes up to the mark.

In addition, Mr Long's colleague Charles Young is looking for research analysts on behalf of a City broking concern. Candidates should have expertise in one or more of the following sectors: paper and packaging, building and property, or shipping and transport. Rewards will total at least £40,000, and for out-

standing skills, considerably more.

Inquiries to 86 Gloucester Place, London W1H 8HL; tel 01-835 3320, telex 383428, fax 01-835 4077.

Export order

FINALLY today to recruiter Dudley Edmunds, of the Roger Parker Organisation, who is seeking no fewer than 14 finance-sector trading staff to work in Tokyo for the expanding branch there of an international bank.

The people they seek include skilled spot Swiss franc, sterling, yen and US\$ dealers with around seven years' success in such work. There is also a need for traders in the off-balance-sheet area with specific expertise in at least one of FX swaps, coupon swaps, financial futures, or FRAs.

Further requirements are for one trader in US treasuries, two in yen Government bonds, another on derivative products, and two more on distribution. Basic salaries are negotiable, but will probably be in excess of US\$100,000 plus bonus. The perks include free-of-charge housing.

While Japanese candidates would be welcome, Mr Edmunds hopes to hear from candidates from other nationalities with suitable skills who are at least willing to make the necessary effort to learn Japanese.

Inquiries to him at Bunge House, St Mary Axe, London EC3A 8AT; tel 01-929 1212.

MERGERS & ACQUISITIONS To £50,000

Our client, a leading UK stockbroking firm and the wholly owned subsidiary of an overseas bank, requires an experienced corporate financier, preferably from a leading merchant bank with a good knowledge of M & A transactions, to assist the development of a new M & A division of their mainline Corporate Finance department. The incumbent will be required not only to complete transactions but also to market and attract new business.

For more details contact Robert Digby or Jon Michel on 01-583 0073 (or 01-870 1896 outside office hours).

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Our client, a recently established investment management company and subsidiary of a leading Financial Services Group, has an exceptional opening for an experienced administration manager.

Applicants should have broad experience in investment management administration and a sound knowledge of equity products and fixed interest instruments as well as their settlement procedures. Individual qualities should include the ability to delegate, an attention to detail and a determination to make a positive contribution to the growth of the Company.

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Our Client, the foremost British stockbroker, is currently extending an already comprehensive international coverage of world-wide markets. To market outstanding Canadian research the firm wishes to recruit salesmen/women who already have good knowledge of general Canadian equities plus the necessary institutional contacts in their area.

As well as experienced salesmen/women with a defined track record, our client would like to meet Fund Managers specialising in Canadian stocks who are considering switching into the sales discipline. The firm sees Canada, both in terms of its industrial and natural resource sectors, as one of the most exciting development areas of the world's equity markets and is fully committed to long-term expansion of its coverage of those markets.

Vacancies exist in our Client's London, New York and Hong Kong offices and potential career prospects for the people appointed are excellent. The remuneration package will be competitive with current industry practice.

Please reply in confidence, quoting ref. 848, to Keith Fisher at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-248 0355.

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PRESS OFFICER

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As a result the Public Affairs Department requires a fourth person to join the Press Office. You should have the skills and experience directly relevant to dealing with specialist media interested in the technological aspects of the Exchange's new markets but you will also be involved in the more general work of the Press Office.

You will be expected to liaise closely with the relevant staff of the Exchange's Services and Strategic Engineering Divisions. Your first priority will be dealing with enquiries from the British and International Press and other specialist media on all aspects of the products, services and activities of these Divisions. The ability to write press releases and provide copy for placed articles is particularly important as is a general knowledge of computer technology to which the Exchange will add a detailed knowledge of securities industry application.

Importance will be attached to clear, concise communication skills and the ability to grow with the job in this often pressurised and demanding environment, where flexibility of approach and initiative are essential.

Aged under 35, you are likely to be a graduate with at least 3 years' experience as a Press/PR Officer in a large commercial organisation, ideally with an in-depth knowledge of the computer/hi-tech sector. Alternatively you will be a journalist working for the computer trade press. A knowledge of the financial sector will also be an advantage.

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Alison King,
Senior Personnel Officer,
The International Stock Exchange
of the United Kingdom
and the Republic
of Ireland Limited,
Old Broad Street,
London EC2N 1HP



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The Globecon Group Europe,
19 Stratford Place, London W1N 9AE



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Partnership prospects may be envisaged by strong candidates.

Applicants should ideally be qualified ACA's or equivalent with a minimum of 5 years' experience and extensive practical experience in the banking and financial institution sector. A fluent knowledge of French is also essential.

Please telephone Ivor N. Alex on Paris (33.1) 40.70.00.36 or write to him enclosing a comprehensive curriculum vitae and contact telephone numbers at Michael Page Executive,

19 Avenue George V, 75008 Paris,
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For further details please contact Mark Hartshorne on 01-404 5751 or write to him in strictest confidence at 39-41 Parker Street, London WC2B 5LH.



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Please contact Vanessa Moody at Greater London Enterprise, 63-67 Newington Causeway, London SE1 6BD or telephone 01-403 0300 ext 237 for a job description and application form, to be returned by 4th December 1987.

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Selection Thomson
London and Glasgow



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The suitable candidate is likely to be aged 25-30, probably currently working within a Clearing or similar bank environment and who has had general experience in most aspects of lending and credit assessment. Preferably applicants will have passed their banking examinations or be well on the way to doing so. This post offers good promotional prospects for the right candidate.

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Please send a full curriculum vitae, in strictest confidence, to:

Mrs. Anne Dufford,
Manager - Personnel Department,
Hill Samuel & Co. Limited,
100 Wood Street,
London EC2P 2AJ.

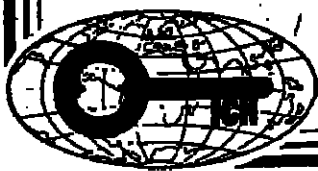


HILL SAMUEL & CO LIMITED

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International City Holdings are forming an equity inter-dealer broker - Charles Fulton Equity IDB Ltd. We are seeking highly motivated people who will respond to the challenge of screen broking. The qualities required are an outgoing personality, an agile mind, the ability to perform under intense pressure and a determination to provide a first-rate service in a highly competitive environment. Successful candidates are most likely to have experience in the equity market or in screen broking, although other financial market experience could be relevant.

Please write with C.V. to Mrs. Jackie Marchant, International City Holdings plc, 34-40 Ludgate Hill, London, EC4M 7JT.
Or telephone Bill Foy or Howard Chertin on 01 248 3242.



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Continued development of the work of the Company Department has created the opportunity to appoint further lawyers.

The department operates in a number of self-contained practice groups designed to serve our clients' needs and solve their problems.

Placement of our articled clerks has not satisfied the increased staffing needs. We seek recently qualified lawyers with some experience who wish to develop further their skills in corporate law with a varied workload.

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We want Decisions

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Please write - in confidence - to Robin Fletcher, ref. B.23108, MSL Treasurers' File.

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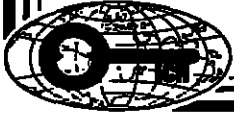
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ASSISTANT FUND MANAGER

The applicant aged preferably over 25 should have had experience of gilts or other fixed interest investments in fund management organisations. Ideally some further experience in other capital markets and a knowledge of Lloyds would be helpful.

An attractive salary will be paid to the right person.

Please apply to Mr T. A. Jones, Personnel Manager, International City Holdings plc, 34-40 Ludgate Hill, London, EC4M 7JT.



International Banking

CREDIT ANALYSTS

£15,000 p.a. - £20,000 p.a. + benefits

A triple AAA rated European Bank, committed to further growth of the London operation seek two additional analysts in order to strengthen their credit team. The less senior position requires a minimum 18 months experience and for both situations, the responsibilities call for an appropriate background of disciplined experience in analysis/assessment procedures, controls and administration.

For further details either please call Gordon Brown or Frank Hoy or alternatively forward a curriculum vitae to the address below.

MARK RECRUITMENT CONSULTANTS TEL:

01 628 7601

2700 LONDON WALL, LONDON EC2M 4EP

Gordon Brown

OFFICE MANAGER STOCK EXCHANGE COMPANY

An expanding financial services group requires an Office Manager for its stock broking subsidiary.

Candidates will be dynamic individuals with proven career paths to management. They will be fully conversant with all aspects of stock exchange procedure.

A salary of £30,000+ together with a full benefits package is envisaged.

Send a full c.v. to:-

THE MANAGING DIRECTOR,
Box A0706, Financial Times,
10, Cannon Street, London EC4P 4BY

Commodity Division

SENIOR ENERGY FUTURES BROKER

Our Client, a major Brokerage House with an established Energy Futures Desk, is currently offering an interesting opportunity to a highly capable Futures Broker or Broker/Salesperson. The ideal candidate should have had exposure to both the UK and US Exchanges and have spent at least three years broking Energy Futures on behalf of Trade Clients.

Our Client will however, consider applications from Physical Crude or Oil Products Traders with exposure to Futures markets who are interested in a career change.

TECHNICAL ANALYST

Our Client, an International Organisation with an active presence in the Commodity and Financial Futures markets, requires an experienced Technical Analyst to join its Research Team. The successful candidate will be a graduate with at least two years experience gained within an established Futures Broker or Securities House.

For further information on the above positions please contact Tish Collins or Katrina Webster on 01-929 2383 or write to Reed City, Fourth Floor, 1 Royal Exchange Avenue, London EC3V 3LL

REED...City

Big ticket leasing opportunities

Our client, a major UK London based leasing company with a portfolio in excess of £2.5bn has recently created two career opportunities within its big ticket operation as a result of internal promotions. Their highly skilled, professional team is engaged on negotiating and structuring complex, high value, specialist transactions; consequently the following people are sought -

Leasing Manager

£17,500 - £21,500 as a guide

This is an opportunity for you to initially act in a support role to the big ticket marketing team, whilst of the same time, developing your experience in this specialist field. You should have around 2 years' experience in the leasing finance market with exposure to marketing and big ticket transactions. Alternatively, a business studies graduate interested in a career in leasing will be considered.

Evaluations Manager Around £21,500

You will lead a small team advising and evaluating the structure of substantial one-off transactions. This responsible position requires at least 3 years' experience in lease evaluation with specific knowledge of Leasepro II and Lotus 1-2-3.

Salary packages include profit sharing, preferential mortgage and loan schemes, 6 weeks holiday, BUPA and a contributory pensions scheme.

To apply, please send your CV in strict confidence, quoting reference C220 to Iain Hunter, Juniper Woolf & Partners Limited, 22 New Concordia Wharf, Mill Street, London SE1 2BB.



RECRUITMENT ADVERTISING - SEARCH & SELECTION

MANAGING SETTLEMENTS

Senior Position

£ Negotiable + Car

A leading City Investment Management Company, the subsidiary of a prestigious U.K. merchant bank, is seeking to recruit an experienced and highly motivated individual to a senior position within its Investment Settlements Section.

The successful candidate is unlikely to be under 28 years of age and will have proven experience of supervising the clerical and processing functions, involving large volumes of transactions, within the investment settlements function. In depth knowledge of the U.K. side is essential.

As a senior member of the team responsibility will be given for the accuracy and punctuality of contracts, confirmations and reconciliation functions together with involvement in staffing, training, systems development and external liaison. You must be able to use your knowledge and management skills to provide a smooth and effective back-office operation in support of the company's substantial business base.

If you have relevant experience of the settlements function and would like to pursue this challenging opportunity further you can contact us, in strictest confidence, on 01 405 9000/1 (day) or 01 229 0063 after 7pm. Alternatively, send your CV, together with details of current remuneration to Jane Ingleby at MCP Management Consultants.

MCP
MANAGEMENT
CONSULTANTS

Lawrence House 51 Gray's Inn Road London WC1X 8PP

Member firm of the Management Consultancies Association

Institutional Equity Salesperson

Our client, a prestigious Canadian investment bank, seeks to add a salesperson to their institutional equity team as part of a progressive expansion programme.

This new position involves the development of a client base in the South American and Portuguese markets. The applicant must have proven sales and administrative ability, be fluent in English, Spanish and Portuguese, and have a business-related degree from a recognised university. Candidates will have to complete the relevant Canadian industry examinations.

The remuneration package will include a base salary plus commission and other benefits.

In the first instance please write to Timothy R. Wilkes at Michael Page City, 39-41 Parker Street, London WC2B 5LH. Strict confidentiality is, of course, assured to all respondents.



Michael Page City

International Recruitment Consultants

A member of Addison Consultancy Group PLC

Fund Managers and Sector Analysts City

Our client, a leading international investment house is currently seeking to expand its London based operation and is thus seeking a range of high calibre fund managers and investment analysts.

The individuals sought will be graduates with not less than two years' portfolio management/research experience gained with a well respected team.

Preference will be given to candidates who can demonstrate a successful performance record and have

proven marketing skills. Similarly, a premium is currently being placed upon those with strong quantitative skills.

Highly attractive remuneration packages will be offered in accordance with ability and experience.

To arrange an informal discussion in the strictest confidence, please telephone or write to Robert Winter quoting reference RW5065.

International
Search and Selection

160 New Bond Street, London W1Y 0HR
Telephone 01-499 7761

Lloyd
Chapman
Associates

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3 London Wall Buildings, London Wall, London EC2M 5PJ
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Telex No. 887374 Fax No. 01-256 8501

Opportunity to head up personnel department in 12-15 months



ASSISTANT PERSONNEL MANAGER

S.W. LONDON

£16,000 - £20,000 + MORTGAGE SUBSIDY

REGISTRARS ARM OF MAJOR BRITISH MERCHANT BANK

For this new appointment, we invite applications from personnel executives, aged 28-37, with a minimum of 3 years practical experience within an organisation in the service or commercial sectors noted for their modern personnel methods. Reporting to the Personnel Manager, the successful candidate will be responsible for covering job evaluations, the production of an appraisal system, the review of salary structures and reassessment of gradings etc. The effective achievement of these tasks in a previous position is key to the success of this appointment. Essential quality is the ability to communicate effectively at all levels. Experience in the training function will be an additional advantage. Initial remuneration negotiable, £16,000-£20,000 inclusive of bonus, subsidised mortgage, non-contributory pension, free life assurance, free family BUPA. Applications in strict confidence under reference APM4553/FT, to the Managing Director.

CAMPBELL-JUNISTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LTD, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ
TELEPHONE: 01-588 3588 or 01-588 3576. TELEFAX: 01-256 8501

INVESTMENT ANALYSTS c.£35,000 + Car

Despite recent stockmarket upheavals there is still a huge demand for talented analysts with experience of specific markets.

We have been asked by two high-ranking investment houses to recruit for the following teams:

- Financials and Banking (senior level)
- Insurance
- European

Aged 25-35, the successful applicant will have at least three years experience either within a similar role or within industry.

There will be frequent travel to service both overseas and U.K. clients and the promotion prospects are excellent via either the analytical or Fund Management route. Please contact Carolyn Obbard.

All enquiries will be treated in the strictest confidence.

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES
RECRUITMENT CONSULTANTS

BANKING OPPORTUNITIES

Senior Credit Analyst c.£25,000

Develop your credit skills within a leading international bank. As a senior member of a young team of four, duties will include: the analysis of all new and existing proposals including capital markets instruments and trade/project finance related facilities. The successful candidate will possess a good educational background and have strong credit skills gained within an international banking environment. In return, the position offers excellent career development potential within an expanding and progressive organisation. Ref: RL0560

Marketing Opportunity c.£25,000

A large, well established European bank is seeking an experienced professional to target medium to large UK corporates; this is an extremely active role that will involve much customer contact. The ability to negotiate and develop new business is essential as is a sound knowledge of credit procedures and commercial banking products (to include trade finance). The bank can offer excellent career progression within an expanding department to a banker who is interested in marketing the full range of facilities. Ref: SN0561

Telephone 01-256 5041 (out of hours 01-840 2043)



Management Personnel

10 Finsbury Square, LONDON EC2A 1AD.

AT A CAREER CROSSROADS?

Hill Samuel Investment Services is seeking executives, aged 26 to 40 and with experience in industry, commerce or the professions, to become Personal Financial Advisers. All necessary training and support, including office facilities, will be given to enable you to promote the renowned range of Hill Samuel personal and corporate financial products and services. London commuter area.

Contact: Richard Armstrong 01-222 4888
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Ambitious plans are in hand for the development of the Royal Academy. At its home in Burlington House, Piccadilly, the Academy - a private institution which receives no financial aid from any public source - has an international reputation for its exhibition programme, Schools of Art and other activities promoting the Fine Arts. The Academy has successful sponsorship and fund-raising programmes and its own trading company. The Friends of the Royal Academy is the largest such organisation in Europe.

Applications are invited for the post of Financial Comptroller. The Financial Comptroller will be responsible to the Secretary of the Royal Academy for:

Budgeting and financial discipline in all departments

Staff management

Office administration and equipment

Security throughout Burlington House

The Financial Comptroller is a member of the Academy's executive board and relevant committees, and is actively involved in policy-making. The successful applicant is likely to have extensive financial experience and a lively interest in the Fine Arts.

The salary is negotiable.

The Royal Academy is an equal opportunities employer. Please apply in confidence to The Secretary, Royal Academy of Arts, Piccadilly, London W1V 0DS. The closing date for the receipt of completed application forms is 1st December 1987.

Opportunities within British & Commonwealth's Merchant Banking Division

PROPERTY FINANCE

British & Commonwealth's substantially capitalised merchant banking group is further expanding its successful property financing activities, one of the bank's core businesses, and is seeking to make a number of key appointments within this area:-

• Assistant Director • • Manager •

Your primary role will be to market and develop the bank's property financing products. You will therefore have a proven record of generating and closing a significant amount of property related business.

Previous experience within property lending is essential for all the positions except that of loans officer for which at least two years banking experience is necessary.

All applicants must be self-motivated and capable of working independently in a highly competitive and pressured environment.

This represents a rare opportunity to join a new merchant banking group in its early stages where outstanding performance will be fully rewarded. The group is a 100% subsidiary of British & Commonwealth Holdings PLC, one of the UK's largest and most active financial companies.

Please apply in writing with a fully detailed Curriculum Vitae to:
Michael Robinson, Cayzer House, 2-4 St Mary Axe, London EC3A 8BP.

• Assistant Manager • • Loans Officer •

Both positions will entail assisting the senior members of the team in generating new business although initially you will primarily be involved in the processing of new business including the preparation of credit committee applications, documentation and the monitoring of existing accounts.

DIRECTOR OF ADMINISTRATION

Institutional Fund Management

Excellent salary plus full banking benefits

The City-based investment management subsidiary of a major British bank seeks an exceptional individual to manage and develop its administrative and support functions. Already a market leader for UK corporate pension fund management, the company currently has \$5 billion under management and is rapidly expanding both its domestic and international business.

This is a Board appointment carrying responsibility for the development of front-office support systems and back-office administration including settlements, dividends, new issues, securities handling, valuations, client reporting, general accounting, and for the management and

enhancement of computer-based systems.

The post demands a creative all-rounder with strong leadership skills and sound experience of investment administration and settlements, probably acquired with a substantial fund management company with a broadly based product range, a life insurance company or major stock broker with a fund management business.

For exploratory discussion, information pack, or to apply, please write or telephone Peter Nielsen, Grosvenor Search International Ltd., 178-202 Great Portland Street, WIN GJJ, 01-631 5135/0348 (daytime); Answerphone, 01-579 3229 (evenings/weekends), quoting Ref: G551.

Grosvenor
SEARCH INTERNATIONAL LTD

Search & Selection, 178-202 Great Portland Street, WIN GJJ. Tel: 01-631 5135 or 01-631 0348.

INTERNAL AUDITOR

Age: 28-35 Salary: c £18,000
A major French bank with a current staff of 80 seeks an Internal Auditor who will carry responsibility for establishing and implementing the annual audit plan and for liaising with External Auditors and Head Office Inspection team. This position will report direct to the General Manager. Candidates must be experienced in UK banking activities and accounting practices, and should be able to combine this role with developing and expanding the new position of Compliance Officer within the organisation. Candidates are required to be fluent in French and show a sense of responsibility and organisational qualities. They must also have the ability to forge good relationships with their colleagues.

Interested applicants should write in confidence, enclosing a comprehensive Curriculum Vitae with daytime telephone number, to Box A0723, Financial Times, 10 Cannon Street, London, EC4A 3DF.

Senior Sterling Dealers

1. An experienced spot cable (\$/£) dealer with a minimum 3 years experience in an active foreign exchange environment. Sal £30,000 + car.
2. Sterling interbank dealer Sal £25,000-35,000.

Fixed Income Instruments Trader

To £45,000 + Car
A self-motivated trader with in depth knowledge and experience in trading on U.S. Government treasuries and Euros is being sought by a leading international bank with an active dealing operation.

Senior Financial Futures Trader

£30,000-£40,000 + CAR
A Specialist is required in this senior position, with good knowledge of the financial futures - Euros and bonds and a working knowledge of options. Experience in FRA's would be an advantage.

Senior Spot Dealer

A leading international bank seeking an experienced Spot Dealer to join the team.
OLD BROAD STREET
BUREAU LIMITED
01-588 3991

SENIOR BANK MANAGEMENT POSITIONS

SENIOR MANAGER - PROPERTY 36+/40s c£40,000 p.a.
Prestigious international bank seeks an experienced banking property finance manager. Already a name in the market, the person sought will have identified potential City office developments, will have arranged for finance of the deals, possibly syndicating with other banks. This is an important appointment in a bank committed to property financing.
MANAGER UK MARKETING Max age 40 to £35,000 p.a.
Large rapidly expanding City bank seeks a graduate UK Marketing Manager to cover Times Top 500 companies. Experience of UK corporate marketing in this range essential. Marketing will cover both commercial and capital market products, of which in-depth experience is required.
MANAGER EUROPEAN 25-35 to £35,000 p.a.
MARKETING
Internationally-known bank seeks graduate banker with experience of marketing in France, Italy or Scandinavia to Fortune 500 companies. Fluency in one or two languages of the above countries essential.

Please speak with Elizabeth Hayfield on 377-5040 or write to her at:-

LJC BANKING APPOINTMENTS
Devonshire House, 146 Bishopsgate, EC2M 4JX.
01-377 5040

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Comaught

COMMODITY FUTURES AND FINANCIAL MARKETS TRADER

We are part of a well-established international oil company, financially strong and, by design, small in number yet active world-wide in trading petroleum products and crude oil. As part of our growth for the future, we are looking to integrate our expertise in physical trading with the international futures and options markets.

Working as part of a team, the successful candidates will have independent responsibilities and ample opportunity to further develop his/her career by applying his/her skills to both commodity futures and money markets.

The ideal candidates will be currently employed in the financial department of a large bank or investment house, intimately familiar with commodity futures, options or money markets. Candidates aged 25-30 with 3-5 years experience in one of the above areas should have a proven track record in futures or options as well as a sound knowledge of hedging operations. Familiarity with varying software programmes would be essential. Only self-motivated, innovative traders, who can integrate well into a team, yet maintain independent responsibility, need apply. No oil experience necessary. The position offers an attractive remuneration package together with various fringe benefits.

Candidates should reply in confidence enclosing a comprehensive Curriculum Vitae with daytime telephone number to: Box A0726, Financial Times, 10 Cannon Street, London, EC4A 3DF.

Venture Capital Executives

Analysis → Negotiation → Investment → After Care
£15-20K plus car

The economy of Wales is growing faster than that of any other region in the UK. One of the key roles of the WDA is to stimulate further growth by providing venture and loan capital to new and established business enterprises.

We are now looking for exceptional individuals to work in our Investment Team.

Your background may be in accounting, banking or the wider fields of commerce or industry but with a strong emphasis on finance.

You will be dealing with a variety of organisations, almost invariably at board level. This calls for an unusual combination of qualities: a clear analytical mind that can identify a company's strengths and weaknesses, a high degree of negotiating and persuasive skills,

self-confidence and the ability to inspire confidence in others.

The remuneration package includes an attractive salary, a leased car and index linked pension fund. You will be based in Cardiff, one of Britain's developing financial centres. Above all you will be gaining unique experience through working at a very high level with a wide range of organisations.

Please send your CV to:
Neil MacDonald, Personnel Manager,
Welsh Development Agency,
Pearl House, Greyfriars Road,
Cardiff CF1 3XX
Tel: Cardiff (0222) 222666 Ext. 427

WDA

Search & Selection Consultants

c£50k-£100k p.a.
(to include good salary & bonus PLUS share options & car)

City Based

We are part of a successful and fast expanding Financial and Management Services Group PLC. We are seeking high calibre proven search and selection professionals to join our team and share in the exciting profitable growth opportunities.

You will be an excellent recruiter - individual, team or company - aged 35 plus. You will have an outstanding business track record and for the last 3 years have been a key fee earner with a top search and selection company or running your own highly profitable operation. You will obviously have a large active and totally loyal client base.

You are now looking for the ultimate job satisfaction which only comes from having a more generous tax-effective return for your hard work and the security of a substantial group.

We will offer you that exceptional opportunity, a good salary plus generous bonus AND share options plus car.

In total confidence, please contact John Forbes, MD, or Robin Carnegie, Greyfriars, 104 Newgate St, London EC1A 7BA. Telephone number 01-726 2971.

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FUND MANAGEMENT
TO £20,000
ROYAL LIFE**



**Royal Life
Holdings**

The Investment Division, based in the City of MANAGEMENT London, is continuing to expand its UP TO £20,000 activities across a wide range of financial markets. We are currently managing a variety of funds with fixed interest assets of over £2 billion.

We are now looking for an additional person to join our Fund Management Team. Commercially aware and numerate the successful candidate will have gained 2-3 years experience in U.K. and International Fixed Interest Markets.

An attractive remuneration package is offered including the substantial fringe benefits associated with a leading insurance company. To apply please write with full CV to Mrs B M Fowler, Staffing Officer, Investment Division, Royal Life Holdings Ltd, 1 Cornhill, London, EC3V 3QR. We are an equal opportunities employer.

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If you are interested in any of the above or have other stockbroking experience, please call Cambridge Appointments on 01-377 6498

or send your cv to:-
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232 Shoreditch
High Street, London E1 6PJ



Manager Fixed Income Portfolio Management

The Company

A major player in international Capital markets investment management with funds under discretionary management by the Group exceeding \$5 billion.

The organisation maintains a three-fold market presence by running proprietary accounts on an in-house basis, a client advisory and a discretionary Portfolio Management Division.

The Position

Will involve running a small team of individuals who manage funds invested in multi-currency fixed rate bonds and equity linked securities.

The Individual

Will be a people orientated manager with experience of running income portfolio and looking for a greater challenge within the management/portfolio area. Age 27/34.

The Rewards

Will comprise a basic salary, incentive bonus, car and the usual fringe benefits associated with a position of this calibre.

Interested candidates should contact Paul Boucher on 01 248 3653 during office hours (01 407 2473 evenings/weekends) or send a detailed Curriculum Vitae to the address below. All applications are treated in the strictest confidence.

BBM

60, Cheapside,
London EC2V 6AX

Telephone: 01-248 3653

CONSULTANTS IN RECRUITMENT

CITY BASED
SWISS BANK CORPORATION
INTERNATIONAL is one of the world's leading investment banks with a substantial presence in the international capital markets. The Bank enjoys a leading reputation as an international underwriter of both bonds and equities and the strength of our trading and securities activities has been substantially reinforced by our recent acquisition of Savory Millin. Most of these positions are new and all reflect the continuing and controlled growth of SBCI.

TRADING
Experienced New Issues Trader
 We are one of the most active issuing houses in the Eurobond market and have an extensive global institutional and retail client base. You will be trading in straight bonds in various currencies, bonds with warrants and convertibles.

Deutsch Mark Bond Trader
 We are also looking for an experienced Trader with specific knowledge and expertise in the Deutsch Mark bond market.

FIXED INCOME
RESEARCH OPPORTUNITIES
 The Bank is expanding its Fixed Income Research capability to service its Institutional Sales and Trading activities and to provide research support to other areas within the Bank, including Transactions, Syndicate and Swaps.

Economist
 As Head of Fixed Income Research you will have significant client exposure and responsibility for assisting the Institutional Sales and Trading Group on a day-to-day basis with economic analysis and strategic advice. You will also produce a range of investment products including the Bank's weekly investors' report and the fixed income elements of the monthly Global Investment Strategy and quarterly Investment Reviews published by SBCI Savory Millin. You will have experience of international monetary and fiscal policy, macroeconomics and econometrics and will possess detailed knowledge of the major central banks and financial authorities and institutions such as the OECD, IMF and BIS. Of particular importance is your ability to communicate effectively complex economic concepts and developments.

Technical Analyst
 You will report to the Head of Fixed Income Research and will be primarily responsible for the provision of expert technical analysis of fixed interest and currency markets. You will have a wide range of charting and other technical skills, including knowledge of Cycle Analysis, the Elliott Wave Principal and Gann Theory. You will be highly competent mathematically and will be familiar with options, futures and cash/futures relationships in various markets. You will have sufficient knowledge of economics and fundamental analysis to be able to assist and, when necessary, deputise for the Head of Fixed Income Research.



Portfolio Analyst
 Reporting to the Head of Fixed Income Research, you will be a Chartered Financial Analyst or have current experience of analysing fixed income portfolios from a risk management perspective. You will be highly numerate and will be familiar with all aspects of cashflow analysis including duration and convexity. Familiarity with the use of hedging techniques to secure a guaranteed rate of return would be an advantage. You will be expected to develop an understanding of technical analysis in order to assist and, when necessary, deputise for the Technical Analyst.

EQUITIES BROKERAGE
 Through the Bank's affiliate, SBCI Securities (Asia) Limited, we have a commanding presence in the Far Eastern Equity markets with Brokers and Traders in London, Hong Kong and Tokyo servicing an extensive client base in the UK and Europe.

Far Eastern Equity Sales
 Here there are two positions both preferably requiring some 2-3 years' equity sales experience. One will be covering the Japanese and Hong Kong markets and the other, requiring a fluent German speaker, will cover markets in Germany, Austria and Switzerland. Both will have a well established and excellent global research unit to call upon.

SWAPS
 Over the last five years SBCI has built up one of the leading cross-currency Swap operations in the Euromarkets and now possess one of the most successful teams in the City.

French Speaking Marketer
 Expansion amongst our well-established French client base has led to the need for our own specialist Swaps marketer. As a fluent French speaker, with a minimum of two years' investment banking/foreign exchange experience, you will also have good communication as well as highly developed quantitative skills.

MONEY MARKET PRODUCTS AND SYNDICATED CREDITS

SBCI is the number one dealer in Euro-commercial paper and is rapidly emerging as the leader in the developing Euro-medium term note market. Additionally SBCI has played a prominent role in Syndicated Credits, so far having arranged 15 credits for borrowers in 1987.

Graduate with General Banking experience and Formal Credit Training

We are looking for a bright young Banker to join our team to work on the marketing, origination and execution of Euro-commercial paper, Medium Term Notes and Syndicated Credits.

CAPITAL MARKETS TRANSACTION MANAGEMENT

The Bank is expanding the department responsible for executing mandates. This entails negotiating details with borrowers, liaising with external lawyers and internal departments in the drafting of documents to ensure successful completion.

Manager

You will be probably from the specialist department of a leading firm of solicitors or another investment bank. You must have a thorough knowledge of completing transactions across a range of products, preferably including Eurobonds, Equities, CD's, Swaps, Euronotes and Commercial paper.

COMPLIANCE

To ensure the very highest standards of self-regulation, SBCI has established a new compliance function to co-ordinate the development and the implementation of compliance procedures.

Qualified Lawyer

This is a high profile role that would suit a recently qualified Lawyer. As Assistant to the Head of Compliance, you will be working closely with all operational areas to document compliance procedures. It is the ideal opportunity to gain experience in this new and expanding area.

All these appointments offer outstanding prospects for career progression within a Group which is committed to the long term.

Remuneration packages are negotiable and will include all the usual investment banking benefits and the opportunity to earn a performance related bonus.

Those who wish to apply should write giving full details of current remuneration and enclosing a curriculum vitae, to: Alexander Campbell, Personnel Manager, Swiss Bank Corporation International Limited, Three Keys House, 130 Wood Street, London EC2V 6AQ.



SBCI
Swiss Bank Corporation
International

General Manager London Bank £70,000 plus benefits

We are looking for a person to fill one of the most interesting and challenging senior banking appointments in the City of London.

Our client is a long-established, foreign-owned London bank which has a strong position in a specialised area of overseas trade and project finance. It is now taking advantage of the recent developments and innovations in international finance to provide broader services to its customers.

The challenge facing the person sought is to lead the bank into the next stage of its development. This will require building on its existing strengths and adding new capabilities and resources in order to enhance its competitive position.

The person we are seeking is likely to be holding a senior management position in a UK-based international bank, and will be familiar with the techniques for financing and promoting international trade. Planning, management and leadership skills of a high order will be required to achieve success.

This major appointment will command a salary of £70,000, which will be supplemented by a full range of banking benefits.

If you wish to apply for this position please write - in confidence - enclosing a CV to Douglas Austin, ref. B.7021, or telephone on 01-730 0255.

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Although the entire face of the Mortgage Market has changed over recent years, the easy availability of funds has in no way diminished the highly professional approach adopted to this sector by our client, one of the world's largest Financial Services groups. We have been asked to identify and select a young (probably late twenties/early thirties) Mortgage Services Divisional Manager, initially at Assistant Director level, with the style, drive and enthusiasm that will motivate a small team, combined with the presence that will inspire confidence in high level discussions. The existing first class client base is generated from major corporate entities rather than cold call marketing. Good technical skills and computer literacy are essential to meet the sizeable workload arising from the mortgage administration assigned to our clients by a leading Banking Group; despite this need, the personality traits of a good manager and communicator remain paramount. The salary/benefits package is flexible enough to attract the best and the promotional prospects within an organisation committed to high professional standards are first class. Please send full career details to Bill Rench, quoting reference 7231.

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 ext 4676

Elizabeth Rowan
 ext 3456

International Banking

CREDIT ANALYSTS

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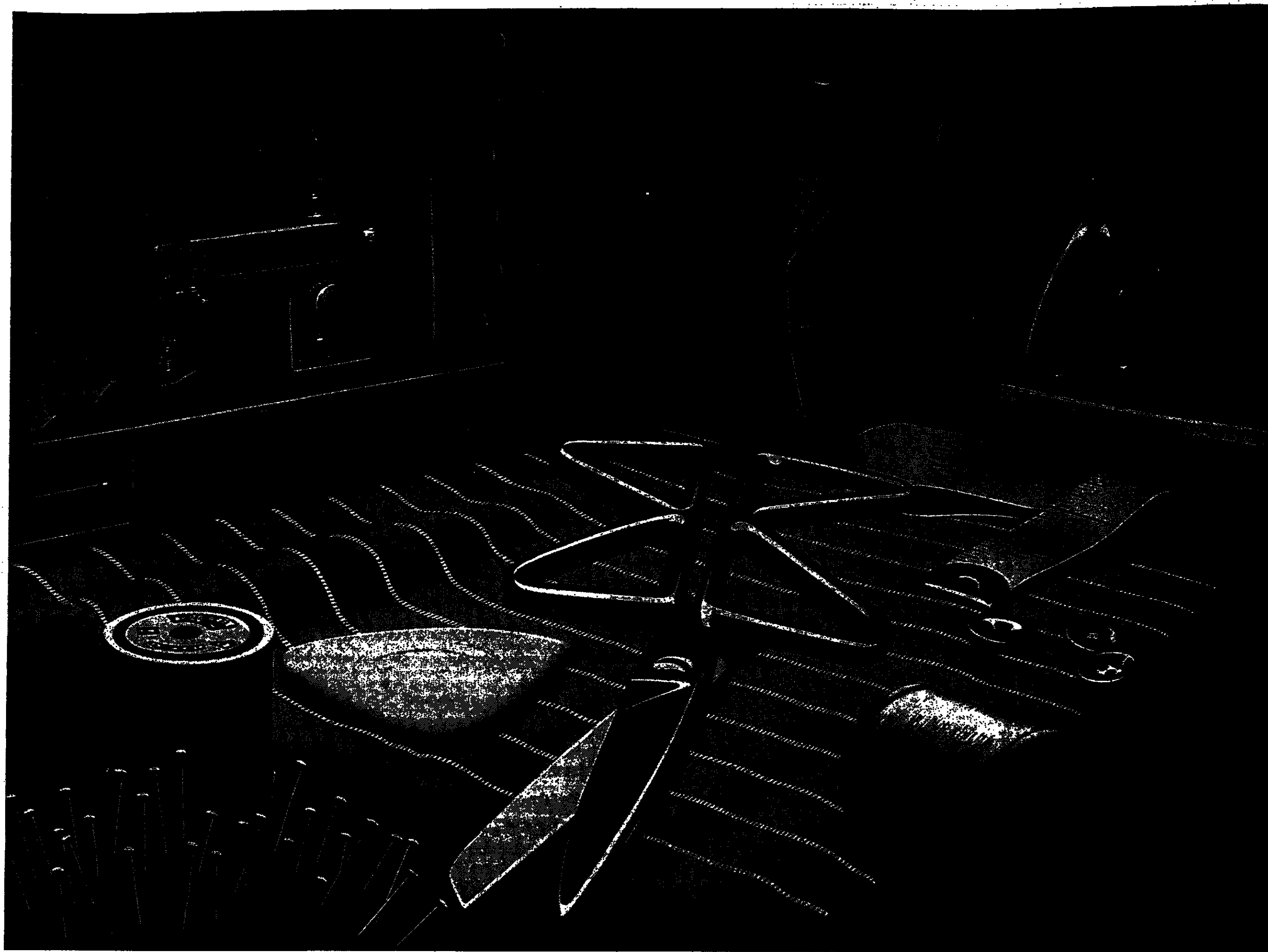
experience in investment management and account administration coupled with a university degree, preferably in business. The position requires a well organized professional with proven communication and marketing skills. The ability to travel is also essential.

Please submit a detailed resume including salary requirements to:

Nea Roloff
Personnel Department
The Bank of Bermuda
#6 Front St.,
Hamilton, HM 11
BERMUDA
TEL #809-295-4000 (ext. 3320)
FAX #809-292-3814

A competitive and comprehensive benefits package is provided for all positions. Interviews will be conducted in Canada, Boston and the UK, during the month of November. If your spouse will be seeking employment in Bermuda please include his/her resume.

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